

Schedule A

Cité de / City of Clarence-Rockland 2022 Budget 2022

Sommaire revenus et dépenses / Summary revenues and expenses

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Revenus et dépenses corporatifs / Corporate Revenues and Expenses	25,934,149	26,962,244	27,500,773	538,529	2.00%
Conseil / City Council					0.00%
Bureau de la Directrice générale / Chief Administrative Officer	151,012		110,000	110,000	#DIV/0!
Finances / Finance	183,047	134,177	135,144	967	0.72%
Technologie de l'information / Information technology					0.00%
Service de la protection et du bâtiment / Protective and Building Services	331,955	351,846	343,186	8,660	2.46%
Services communautaires / Community Services	744,508	598,218	606,798	8,580	1.43%
Services de garderie / Day Care Services	3,617,316	5,741,270	5,841,413	100,143	1.74%
Transport en commun / Public Transit	7,800	10,600	10,600		0.00%
Infrastructure et aménagement / Infrastructure and Planning	1,855,018	912,313	978,375	66,062	7.24%
Bibliothèque / Public Library	174,805	176,546	172,249	4,297	2.43%
Sous-total supporté par les taxes / Subtotal tax-supported	32,999,610	34,887,214	35,698,538	811,324	2.33%
Services d'eau / Water Services	3,825,563	3,520,694	3,783,945	263,251	7.48%
Services d'égouts / Sewer Services	2,698,192	2,622,793	2,982,251	359,458	13.71%
Services de déchets / Waste Services	2,870,425	3,095,237	3,195,325	100,088	3.23%
Revenus total / Total revenues \$	42,393,790	\$ 44,125,938	\$ 45,660,059	\$ 1,534,121	
Dépenses / Expenses					
Revenus et dépenses corporatifs / Corporate Revenue and Expense	6,476,009	8,057,675	8,339,759	282,084	3.50%
Conseil / City Council	384,079	411,592	428,447	16,855	4.10%
Bureau de la Directrice générale / Chief Administrative Officer	1,733,979	1,809,111	2,168,263	359,152	19.85%
Finances / Finance	1,189,723	1,147,817	1,172,986	25,169	2.19%
Technologie de l'information / Information technology	831,440	877,518	915,695	38,177	4.35%
Service de la protection et du bâtiment / Protective and Building Services	5,965,490	6,026,401	6,079,428	53,027	0.88%
Services communautaires / Community Services	3,476,770	3,612,767	3,774,517	161,750	4.48%
Services de garderie / Day Care Services	4,301,099	5,855,478	5,973,745	118,267	2.02%
Transport en commun / Public Transit	21,729	31,500	31,500		0.00%
Infrastructure et aménagement / Infrastructure and Planning	6,436,256	6,099,295	6,454,873	355,578	5.83%
Bibliothèque / Public Library	911,067	958,060	1,011,042	52,982	5.53%
Sous-total supporté par les taxes / Subtotal tax-supported	31,727,642	34,887,214	36,350,255	1,463,041	4.19%
Services d'eau / Water Services	3,039,719	3,520,694	3,783,945	263,251	7.48%
Services d'égouts / Sewer Services	2,391,518	2,622,793	2,982,251	359,458	13.71%
Services déchets / Waste Services	2,933,836	3,095,237	3,195,325	100,088	3.23%
Dépenses totales / Total expenses \$	40,092,715	\$ 44,125,938	\$ 46,311,776	\$ 2,185,838	
Net taxation -\$	2,301,075	\$ -	\$ 651,717	\$ 651,717	

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2022 Budget 2022

Sommaire revenus et dépenses corporatifs/ Summary corporate revenues and expenses

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Revenus de taxes / Taxation Revenue	21,616,490	22,595,988	23,107,988	512,000	2.3%
Amendes / Fines	188,706	139,243	145,406	6,163	4.4%
Subventions / Grants	1,233,868	1,628,078	1,638,478	10,400	0.6%
Pénalités et intérêts sur les taxes / Penalties and interest on Taxes	415,260	380,000	380,000	0	0.0%
Revenus d'investissements / Investment Income	305,426	179,370	169,370	10,000	5.6%
Autres revenus / Other Income	297,179	164,000	164,000	0	0.0%
Utilisation des équipements / Equipment usage	562,600	562,600	562,600	0	0.0%
Drainage municipal / Municipal Drainage	39,126	22,500	22,500	0	0.0%
Soutien de programmes / Program Support	1,275,495	1,290,465	1,310,431	19,966	1.5%
Revenus total / Total revenues	\$ 25,934,149	\$ 26,962,244	\$ 27,500,773	\$ 538,529	2.0%
Dépenses / Expenses					
Soutien de programmes / Program Support	528,250	528,250	538,815	10,565	2.0%
Contribution aux réserves / Contribution to reserves	3,253,252	4,389,675	4,635,675	246,000	5.6%
Assurances / Insurance	239,190	283,238	346,238	63,000	22.2%
Transferts externes / External Transfers	148,570	168,500	193,000	24,500	14.5%
Paievements de la dette / Debt Payments	1,698,054	2,015,112	1,953,131	61,981	3.1%
Utilisation des équipements / Equipment usage	502,900	502,900	502,900	0	0.0%
CSPAAT/ WSIB	69,294	75,000	75,000	0	0.0%
Contingence / Contingency	2,707	50,000	50,000	0	0.0%
Drainage municipal / Municipal Drainage	33,792	45,000	45,000	0	0.0%
Dépenses totales / Total expenses	\$ 6,476,009	\$ 8,057,675	\$ 8,339,759	\$ 282,084	3.5%
NET CORPORATIF / NET CORPORATE	-\$ 19,458,140	-\$ 18,904,569	-\$ 19,161,014	-\$ 256,445	1.4%

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Sommaire conseil Summary Council

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Conseil / Council	0	0	0	0	0.0%
Revenus total / Total revenues	\$ -	\$ -	\$ -	\$ -	0.0%
Dépenses / Expenses					
Conseil / Council	384,079	411,592	428,447	16,855	4.1%
Dépenses totales / Total expenses	\$ 384,079	\$ 411,592	\$ 428,447	\$ 16,855	4.1%
Net	\$ 384,079	\$ 411,592	\$ 428,447	\$ 16,855	4.1%

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Sommaire bureau du directrice générale/ Summary Chief Administrative Office

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Contribution de la réserve d'immobilisations / Contribution from capital reserve	151,012	0	0	0	0.0%
Élections / Elections	0	0	110,000	110,000	0.0%
Revenus total / Total revenues	\$ 151,012	\$ -	\$ 110,000	\$ 110,000	0.0%
Dépenses / Expenses					
Administration de la directrice générale / CAO administration	876,638	829,134	851,245	22,111	2.7%
Élections / Elections	27,035	31,600	141,600	110,000	348.1%
Ressources humaines / Human Ressources	419,402	450,477	660,268	209,791	46.6%
Édifices municipaux / Municipal buildings	297,488	339,685	340,967	1,282	0.4%
Développement économique / Economic development	113,416	158,215	174,183	15,968	10.1%
Dépenses totales / Total expenses	\$ 1,733,979	\$ 1,809,111	\$ 2,168,263	\$ 359,152	19.9%
NET Directrice générale / NET Chief Administration Officer	\$ 1,582,968	\$ 1,809,111	\$ 2,058,263	\$ 249,152	13.8%

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Sommaire finances / Summary Finance

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Finances / Finance	183,047	134,177	135,144	967	0.7%
Revenus total / Total revenues	\$ 183,047	\$ 134,177	\$ 135,144	\$ 967	0.7%
Dépenses / Expenses					
Finances / Finance	1,189,723	1,147,817	1,172,986	25,169	2.2%
Dépenses totales / Total expenses	\$ 1,189,723	\$ 1,147,817	\$ 1,172,986	\$ 25,169	2.2%
Net	\$ 1,006,676	\$ 1,013,640	\$ 1,037,842	\$ 24,202	2.4%

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Sommaire technologie de l'information / Summary Information Technology

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Technologie de l'information / Information technology	0	0	0		
Revenus total / Total revenues	\$ -	\$ -	\$ -	\$ -	0.0%
Dépenses / Expenses					
Technologie de l'information / Information technology	831,440	877,518	915,695	38,177	4.4%
Dépenses totales / Total expenses	\$ 831,440	\$ 877,518	\$ 915,695	\$ 38,177	4.4%
Net	\$ 831,440	\$ 877,518	\$ 915,695	\$ 38,177	4.4%

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**Cité de / City of Clarence-Rockland
2022 Budget 2022**

Sommaire service de la protection et du bâtiment / Summary Protective and Building Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Incendie/ Fire					
Revenus / Revenues					
Administration Incendie / Fire Administration	218,295	185,900	194,597	8,697	4.7%
Centre de formation régional / Regional Training Centre	25,360	52,800	52,800	0	0.0%
Revenus total / Total revenues	\$ 243,655	\$ 238,700	\$ 247,397	\$ 8,697	3.6%
Dépenses / Expenses					
Incendie/ Fire					
Administration Incendie / Fire Administration	564,165	547,347	545,867	1,480	0.3%
Combat d'incendies / Fire Fighting	830,710	801,212	822,627	21,415	2.7%
Formation contre les incendies / Fire Training	124,570	177,934	183,933	5,999	3.4%
Casernes de pompiers / Fire Halls	156,701	107,457	108,599	1,142	1.1%
Véhicules pour combattre les incendies / Fire Vehicles	105,741	144,394	150,000	5,606	3.9%
Éducation pour la prévention des incendies/ Fire Prevention Education	146,139	163,151	168,372	5,221	3.2%
Événements spéciaux / Fire Special Events	4,342	0	5,174	5,174	100.0%
Gestion pour les situations d'urgence / Emergency Management	4,081	15,000	14,550	450	3.0%
Centre de formation régional / Regional Training Centre	25,360	52,800	46,060	6,740	12.8%
Dépenses totales / Total expenses	\$ 1,961,810	\$ 2,009,295	\$ 2,045,182	\$ 35,887	1.8%
Net Feu/ Fire	\$ 1,718,156	\$ 1,770,595	\$ 1,797,785	\$ 27,190	1.5%

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Sommaire service de la protection et du bâtiment / Summary Protective and Building Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Police					
Police	3,459,644	3,434,483	3,432,397	2,086	0.1%
Net Police/ Police	\$ 3,459,644	\$ 3,434,483	\$ 3,432,397	-\$ 2,086	-0.1%
Reglementation / By Law					
Revenu Reglementation / Revenue By law	88,301	113,146	95,789	17,357	15.3%
Expenses By law	544,036	582,623	601,849	19,226	3.3%
Net Reglementation/ By law	\$ 455,735	\$ 469,477	\$ 506,060	\$ 36,583	7.8%
CONSTRUCTION					
Revenus / Revenues	916,651	605,186	639,172	33,986	5.6%
Dépenses / Expenses	916,651	605,181	639,172	33,991	5.6%
NET CONSTRUCTION	\$ -	-\$ 5	\$ -	\$ 5	0.0%
NET SERVICE DE LA PROTECTION ET DU BATIMENT / PROTECTIVE AND BUILDING SERVICES					
	\$ 5,633,535	\$ 5,674,550	\$ 5,736,242	\$ 61,692	1.1%

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Sommaire infrastructure et aménagement du territoire /
Summary Infrastructure and Planning

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
INFRASTRUCTURE					
Revenus / Revenues					
Administration	107,834	16,600	13,800	2,800	16.9%
Chemins / Roads	382,122	0	0	0	0.0%
Entretien routier / Roadside maintenance	16,705	0	0	0	0.0%
Égouts pluviaux / Storms sewers	50,784	0	0	0	0.0%
Véhicules / Vehicles	55,100	55,100	55,100	0	0.0%
Revenus total / Total revenues	\$ 612,545	\$ 71,700	\$ 68,900	-\$ 2,800	-3.9%
Dépenses / Expenses					
Administration	1,179,007	1,487,109	1,731,387	244,278	16.4%
Chemins / Roads	911,591	418,600	463,600	45,000	10.8%
Entretien routier / Roadside maintenance	650,360	353,772	500,772	147,000	41.6%
Chemins de gravier / Gravel roads	432,525	549,000	579,000	30,000	5.5%
Égouts pluviaux / Storms sewers	167,978	295,100	197,000	98,100	33.2%
Programme hivernal / Winter control	748,103	813,346	813,346	0	0.0%
Véhicules / Vehicles	751,533	863,905	837,579	26,326	3.0%
Dépenses totales / Total expenses	\$ 4,841,097	\$ 4,780,832	\$ 5,122,684	\$ 341,852	7.2%
NET INFRASTRUCTURE	\$ 4,228,552	\$ 4,709,132	\$ 5,053,784	\$ 344,652	7.3%
AMÉNAGEMENT DU TERRITOIRE / PLANNING					
Revenus / Revenues	325,822	235,427	270,303	34,876	14.8%
Dépenses / Expense	678,508	713,282	693,017	20,265	2.8%
NET PLANNING	\$ 352,686	\$ 477,855	\$ 422,714	-\$ 55,141	-11.5%
NET INFRASTRUCTURE ET AMÉNAGEMENT/ INFRASTRUCTURE AND PLANNING	\$ 4,581,238	\$ 5,186,987	\$ 5,476,498	\$ 289,511	5.6%

Sommaire services communautaires / Summary Community Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Administration					0.0%
Relations communautaires / Community Relation	14,584	26,460	26,960	500	1.9%
Programmes externes / External Programs	26,363	150,300	150,300	0	0.0%
Centres communautaires / Community Centres	14,886	13,690	13,690	0	0.0%
Installations culturelles / Cultural Facilities	8,240	8,240	8,240	0	0.0%
Installations récréatives / Recreation Facilities	630,425	366,364	373,767	7,403	2.0%
Parcs / Parks	50,011	33,164	33,841	677	2.0%
Revenus total / Total revenues	\$ 744,508	\$ 598,218	\$ 606,798	\$ 8,580	1.4%
Dépenses / Expenses					
Administration	1,004,900	993,744	1,135,835	142,091	14.3%
Relations communautaires / Community Relation	559,717	603,730	620,919	17,189	2.8%
Programmes externes / External Programs	37,729	236,205	236,274	69	0.0%
Centres communautaires / Community Centres	89,948	107,996	108,316	320	0.3%
Installations culturelles / Cultural Facilities	30,367	33,874	33,895	21	0.1%
Installations récréatives / Recreation Facilities	1,313,741	1,177,723	1,178,771	1,048	0.1%
Parcs / Parks	440,367	459,495	460,507	1,012	0.2%
Dépenses totales / Total expenses	\$ 3,476,770	\$ 3,612,767	\$ 3,774,517	\$ 161,750	4.5%
NET SERVICES COMMUNAUTAIRES / COMMUNITY SERVICES	\$ 2,732,262	\$ 3,014,549	\$ 3,167,719	\$ 153,170	5.1%

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Sommaire garderies / Summary Daycare

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Administration	665,578	295,500	295,876	376	0.1%
Carrefour Jeunesse	460,993	955,574	976,386	20,812	2.2%
St Patrick	332,433	618,091	629,896	11,805	1.9%
Rockland Public	158,074	238,139	242,734	4,595	1.9%
St Mathieu	410,715	752,687	771,635	18,948	2.5%
Ste Félicité	357,431	445,333	456,842	11,509	2.6%
Sacre Cœur	191,613	384,441	393,446	9,005	2.3%
St Pascal	35,638	70,016	53,137	16,879	24.1%
Ste Trinité	943,393	1,783,859	1,823,831	39,972	2.2%
Besoins particuliers / Special Needs	61,446	197,630	197,630	0	0.0%
Revenus total / Total revenues	\$ 3,617,316	\$ 5,741,270	\$ 5,841,413	\$ 100,143	1.7%
Dépenses / Expenses					
Administration	302,944	444,907	453,666	8,759	2.0%
Carrefour Jeunesse	667,695	1,040,689	1,055,200	14,511	1.4%
St Patrick	406,001	593,728	596,715	2,987	0.5%
Rockland Public	248,320	376,583	372,860	3,723	1.0%
St Mathieu	545,928	747,226	763,830	16,604	2.2%
Ste Félicité	484,387	367,634	385,140	17,506	4.8%
Sacre Cœur	195,275	296,838	297,139	301	0.1%
St Pascal	65,493	122,178	124,816	2,638	2.2%
Ste Trinité	1,325,888	1,670,216	1,716,266	46,050	2.8%
Besoins particuliers / Special Needs	59,168	195,479	208,113	12,634	6.5%
Dépenses totales / Total expenses	\$ 4,301,099	\$ 5,855,478	\$ 5,973,745	\$ 118,267	2.0%
NET GARDERIES / DAYCARE	\$ 683,783.48	\$ 114,208.00	\$ 132,332.00	\$ 18,124	15.9%

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Sommaire transport en commun / Summary Transit

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Transport en commun / Transit	7,800	10,600	10,600	0	0.0%
Revenus total / Total revenues	\$ 7,800	\$ 10,600	\$ 10,600	\$ -	0.0%
Dépenses / Expenses					
Transport en commun / Transit	21,729	31,500	31,500	0	0.0%
Dépenses totales / Total expenses	\$ 21,729	\$ 31,500	\$ 31,500	\$ -	0.0%
NET TRANSPORT EN COMMUN / TRANSIT	\$ 13,929	\$ 20,900	\$ 20,900	\$ -	0.0%

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Sommaire Bibliothèque publique / Summary Public Library

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Revenus / Revenues	174,805	176,546	172,249	4,297	2.4%
Revenus total / Total revenues	\$ 174,805	\$ 176,546	\$ 172,249	-\$ 4,297	-2.4%
Dépenses / Expenses					
Salaires et bénéfices / Salaries and benefits	582,748	627,850	687,772	59,922	9.5%
Matériaux / Materials	222,266	252,049	244,883	7,166	2.8%
Contrats / Contracts	39,753	46,861	46,861	0	0.0%
Contribution aux réserves / Contribution to reserves	55,000	20,000	20,000	0	100.0%
Coûts d'administration / Admin. costs	11,300	11,300	11,526	226	2.0%
Dépenses totales / Total expenses	\$ 911,067	\$ 958,060	\$ 1,011,042	\$ 52,982	5.5%
NET	\$ 736,262	\$ 781,514	\$ 838,793	\$ 57,279	7.3%

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Sommaire Services d'eau / Summary Water Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Taux fixe / Fixed rate	1,303,902	1,357,542	1,453,309	95,767	7.1%
Taux mesurés au compteur / Metered rate	1,803,235	1,609,022	1,759,712	150,690	9.4%
Autres revenus / Other revenues	718,426	554,130	570,924	16,794	3.0%
Revenus total / Total revenues	\$ 3,825,563	\$ 3,520,694	\$ 3,783,945	\$ 263,251	7.5%
Dépenses / Expenses					
Coûts d'opérations / Operating costs	2,844,814	3,123,542	3,129,333	5,791	0.2%
Contribution aux réserves / Contribution to reserves	194,905	397,152	654,612	257,460	64.8%
Dépenses totales / Total expenses	\$ 3,039,719	\$ 3,520,694	\$ 3,783,945	\$ 263,251	7.5%
NET	-\$ 785,844	\$ -	\$ -	\$ -	0.0%

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Sommaire Services d'égout / Summary Sewer Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Taux fixe / Fixed rate	955,700	970,287	1,070,259	99,972	10.3%
Taux mesurés au compteur / Metered rate	1,691,448	1,616,420	1,669,251	52,831	3.3%
Autres revenus / Other revenues	51,044	36,086	242,741	206,655	572.7%
Revenus total / Total revenues	\$ 2,698,192	\$ 2,622,793	\$ 2,982,251	\$ 359,458	13.7%
Dépenses / Expenses					
Coûts d'opérations / Operating costs	2,042,312	2,223,079	2,889,374	666,295	30.0%
Contribution aux réserves / Contribution to reserves	349,206	399,714	92,877	306,837	76.8%
Dépenses totales / Total expenses	\$ 2,391,518	\$ 2,622,793	\$ 2,982,251	\$ 359,458	13.7%
NET	-\$ 306,674	\$ -	\$ -	\$ -	0.0%

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Sommaire Services déchets / Summary Waste Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2021 / 2021 BUDGET	BUDGET 2022 / 2022 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues					
Résidentiel / Residential	1,830,294	2,024,527	2,104,674	80,147	4.0%
Commerciale / Commercial	350,232	393,153	417,494	24,341	6.2%
Autres revenus / Other revenues	689,899	677,557	673,157	4,400	0.6%
Revenus total / Total revenues	\$ 2,870,425	\$ 3,095,237	\$ 3,195,325	\$ 100,088	3.2%
Dépenses / Expenses					
Coûts d'opérations / Operating costs	2,766,703	3,004,055	3,101,946	97,891	3.3%
Contribution aux réserves / Contribution to reserves	167,133	91,182	93,379	2,197	2.4%
Dépenses totales / Total expenses	\$ 2,933,836	\$ 3,095,237	\$ 3,195,325	\$ 100,088	3.2%
NET	\$ 63,411	\$ -	\$ -	\$ -	0.0%

Schedule B

Cité de / City of Clarence-Rockland
Budget 2022

Budget d'immobilisations 2022 / 2022 Capital Budget

	Titre / Title	Total \$	Croissance Growth	Fonds reserves Reserve funds	Octroies Grant	Other/ Surplus	Dettes / Debt	Page #
	Bibliothèque / Library							
LB2201	Panneaux acoustiques / Acoustic panels	20,000	0	20,000	0	0	0	
	Total Bibliothèque / Library	20,000	0	20,000	0	0	0	
	Services corporatifs / Corporate Services							
SC2201	Stratégie de communication	50,000	0	50,000	0	0	0	
SC2202	Logiciel de budget / Budgeting software	30,000	0	30,000	0	0	0	
SC2203	Plan de continuité des opérations / Business Continuity Plan	50,000	0	50,000	0	0	0	
SC2204	Système de téléphone / Phone system	50,000	0	50,000	0	0	0	
	Total Services corporatifs / Corporate Services	180,000	0	180,000	0	0	0	
	Service de la protection et du bâtiment / Protective and Building Services							
PS2201	Reconstruction - camion échelle / Rebuild - Ladder truck	180,000	0	180,000	0	0	0	
	Total Service de la protection et du bâtiment / Protective and Building Services	180,000	0	180,000	0	0	0	
	Aménagement du territoire / Planning							
PL2201	Subdivision Marcel Chartrand Subdivision	332,485	0	234,145	0	98,340	0	
	Total aménagement du territoire / Planning	332,485	0	234,145	0	98,340	0	
	Édifices municipaux et parcs / Municipal Building and Parks							
BP2201	Étude de rationalisation des édifices / Buildings rationalization study	50,000	0	50,000	0	0	0	
BP2202	Audit sur l'accessibilité / Accessibility Audit - Municipal buildings and parks	60,000	0	60,000	0	0	0	
BP2203	Remplacement de la structure de jeux parc Richelieu / Replacement play structure	80,000	0	80,000	0	0	0	
BP2204	Revêtement extérieure au Centre Chamberland / Exterior siding at Center Chamberland	50,000	0	50,000	0	0	0	
BP2205	Refaire la slab au Tennis de Rockland / Resurfacing the slab at Rockland Tennis	30,000	0	30,000	0	0	0	
	Total Édifices municipaux et parcs / Municipal Building and Parks	270,000	0	270,000	0	0	0	
	Travaux publics / Public Works							
PW2201	Remplacement d'un tandem (2810) / Tandem (2810) replacement	350,000	0	350,000	0	0	0	
PW2202	Remorque à bascule pour transport d'un rouleau / Tilt trailer for roller add on	20,000	0	20,000	0	0	0	
PW2203	Rouleau 1 tonne / 1 ton roller add on	20,000	0	20,000	0	0	0	
PW2204	Remplacement débroussailluse de coupe arrière / Rear mount flail mower replacement	25,000	0	25,000	0	0	0	
PW2205	Ajout souffleuse à neige inversée / Inverted Snow Blower Add-on	20,000	0	20,000	0	0	0	
	Total travaux publics / Public Works	435,000	0	435,000	0	0	0	
	Véhicules / Fleet							
VH2201	Remplacement camion 1/2 tonne par VUS / Replacement of 1/2 ton pick-up truck by an SUV	50,000	0	50,000	0	0	0	
VH2202	Remplacement VUS (21310) / SUV (21310) replacement	50,000	0	50,000	0	0	0	
VH2203	Remplacement VUS (21540) / SUV (21540) replacement	70,000	0	70,000	0	0	0	
VH2204	Remplacement camion 3/4 tonne par 1 tonne / Replacement of a 3/4 ton pick-up by a 1 ton	55,000	0	55,000	0	0	0	
	Total Véhicules / Fleet	225,000	0	225,000	0	0	0	
	Routes / Roads							
IF2201	Préparation des plans d'ingénierie ajout trottoir Sterling / Preparation of engineering plans for Sterling sidewalk	50,000	25,000	25,000	0	0	0	
IF2202	Préparation des plans d'ingénierie pour le chemin Gagné / Preparation of engineering plans for Gagné Road	75,000	0	75,000	0	0	0	
IF2203	Préparation plans d'ingénierie reconstruction Baseline (entre Saint-Jean-Caron) / Preparation of engineering plans reconstruction Baseline (between St-Jean-Caron)	130,000	0	130,000	0	0	0	
IF2204	Conception de ponceaux : Pilon, Nolan et Tucker / Culvert design	100,000	0	100,000	0	0	0	
IF2205	Resurfacement de la rue Caron entre la rue David et le chemin Baseline / Resurfacing of Caron Street between David Street and Baseline Road	570,000	0	70,000	500,000	0	0	
IF2206	Programme de réfection routière / Road Improvement Program	1,265,846	0	21,887	1,243,959	0	0	
IF2207	* Réparation et entretien du pont Cobb Lake (chemin Lalonde) / Repair and maintenance of Cobb Lake Bridge (Lalonde Road)	51,000	0	51,000	0	0	0	
IF2208	Remplacement du ponceau sur la rue Chamberland (CU091) / Chamberland Street culvert replacement (CU091)	590,000	0	0	590,000	0	0	
IF2209	Remplacement de ponceaux / Culvert replacement	100,000	0	100,000	0	0	0	
IF2210	Remplacement du ponceau Canaan / Canaan culvert replacement	150,000	0	150,000	0	0	0	
IF2211	Analyse géotechnique / Geotechnical analysis	50,000	0	50,000	0	0	0	
IF2212	Amélioration du fossé rue Lemery / Improvement of Lemery Street ditch	50,000	0	50,000	0	0	0	
IF2213	Amélioration du fossé chemin Clark / Clark Road ditch improvement	25,000	0	25,000	0	0	0	
IF2214	Tracé de la rue Laurier Ouest / Laurier Street W Alignment PH3	560,000	0	220,000	340,000	0	0	
IF2215	Réhabilitation de l'étang du terrain de golf / Golf Pond Remediation PH1	265,000	0	265,000	0	0	0	
IF2216	Entretien préventif du système d'eau pluviale/Preventive Stormwater System Repairs	100,000	0	100,000	0	0	0	
IF2217	Régulateur de débit à divers emplacements / Inlet Control Devices at Various Locations	130,000	0	130,000	0	0	0	
IF2218	Fermeture de l'entrée de l'aréna / The closure of the arena entrance	100,000	0	100,000	0	0	0	
IF2219	Passage pour piéton/ Laurier Pedestrian Crossing	45,000	0	45,000	0	0	0	
	Total Routes / Roads	4,406,846	25,000	1,707,887	2,673,959	0	0	
	Égout sanitaire / Sewer							
SW2201	Conception sanitaire, rue Laurier / Laurier Street Sanitary Design	157,500	89,775	67,725	0	0	0	
SW2202	Conception d'un système de traitement et de collecte des biosolides / Biosolids Treatment & Collection System Design	100,000	60,000	40,000	0	0	0	
	Total Égout sanitaire / Sewer	257,500	149,775	107,725	0	0	0	
	Eau / Water							
WW2201	Réparation "relining" aqueduc rue Charron (de St-Denis à Raymond)	315,000	0	315,000	0	0	0	
WW2202	Réparation "relining" aqueduc St-Anne	160,000	0	160,000	0	0	0	
WW2203	Logiciel pour services d'eau-égouts / Water- sewer Utility Software	50,000	0	22,967	0	27,033	0	
WW2204	Révision du contrat pour l'exploitation et l'entretien du système d'alimentation en eau / Water System Operation and Maintenance Contract Review	100,000	0	100,000	0	0	0	
	Total Eau / Water	625,000	0	597,967	0	27,033	0	
	Total 2022	6,931,831	174,775	3,957,724	2,673,959	125,373	0	