Cité de / City of Clarence-Rockland
2021 Budget 2021

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City of / Cité de Clarence-Rockland
2021 Budget 2021

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I - Vue d'ensemble et sommaire / Overview and Summaries

Cité de / City of Clarence-Rockland

2021 Budget 2021

Sommaire revenus et dépenses / Summary revenues and expenses

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Revenus et dépenses corporatifs / Corporate Revenues and Expenses	25,892,707	26,033,633	26,962,244	928,611	3.57%
Conseil / City Council	-	-	-	-	0.00%
Bureau de la Directrice générale / Chief Administrative Officer	151,012	-	-	-	0.00%
Finances / Finance	183,047	132,187	134,177	1,990	1.51%
Technologie de l'information / Information technology	-	-	-	-	0.00%
Service de la protection / Protective Services	331,955	328,027	351,846	23,819	7.26%
Services communautaires / Community Services	744,508	602,659	598,218	- 4,441	-0.74%
Services de garderie / Day Care Services	3,617,316	5,741,270	5,741,270	-	0.00%
Transport en commun / Public Transit	7,800	10,600	10,600	-	0.00%
Infrastructure et aménagement / Infrastructure and Planning	1,590,030	1,058,211	912,313	- 145,898	-13.79%
Bibliothèque/ Public Library	174,805	176,546	176,546	-	0.00%
Sous-total supporté par les taxes / Subtotal tax-supported	32,693,180	34,083,133	34,887,214	804,081	2.36%
Services d'eau / Water Services	3,818,391	3,405,129	3,520,694	115,565	3.39%
Services d'égouts / Sewer Services	2,690,162	2,482,580	2,622,793	140,213	5.65%
Services de déchets / Waste Services	2,870,425	2,904,660	3,095,237	190,577	6.56%
Revenus total / Total revenues	**$ 42,072,159**	**$ 42,875,502**	**$ 44,125,938**	**$ 1,250,436**	
Dépenses / Expenses					
Revenus et dépenses corporatifs / Corporate Revenue and Expense	6,475,399	7,510,826	8,057,675	546,849	7.28%
Conseil / City Council	381,142	411,592	411,592	-	0.00%
Bureau de la Directrice générale / Chief Administrative Officer	1,734,967	1,714,890	1,809,111	94,221	5.49%
Finances / Finance	1,188,007	1,111,056	1,147,817	36,761	3.31%
Technologie de l'information / Information technology	848,563	840,162	877,518	37,356	4.45%
Service de la protection / Protective Services	5,953,099	6,003,502	6,026,401	22,899	0.38%
Services communautaires / Community Services	3,339,267	3,490,019	3,612,767	122,748	3.52%
Services de garderie / Day Care Services	4,289,641	5,867,606	5,855,478	- 12,128	-0.21%
Transport en commun / Public Transit	21,729	31,500	31,500	-	0.00%
Infrastructure et aménagement / Infrastructure and Planning	6,163,253	6,109,729	6,099,295	- 10,434	-0.17%
Bibliothèque / Public Library	909,607	992,251	958,060	- 34,191	-3.45%
Sous-total supporté par les taxes / Subtotal tax-supported	31,304,675	34,083,133	34,887,214	804,081	2.36%
Services d'eau / Water Services	3,039,300	3,405,129	3,520,694	115,565	3.39%
Services d'égouts / Sewer Services	2,391,518	2,482,580	2,622,793	140,213	5.65%
Services déchets / Waste Services	2,919,481	2,904,660	3,095,237	190,577	6.56%
Dépenses totales / Total expenses	**$ 39,654,973**	**$ 42,875,502**	**$ 44,125,938**	**$ 1,250,436**	
Net taxation	**-$ 2,417,185**	**$ -**	**$ -**	**$ -**	

Cité de / City of Clarence-Rockland

Dette à long terme actuelle 2020 / 2020 Current long term debt

Institution	Description	Maturité / Maturity	Taux / Rate		Montant / Amount
Tax supported					
CMHC	Stimulus - Regional Water upgrade	2031	3.95%	$	1,930,484
IO	Caron Street	2036	3.04%	$	4,436,003
IO	Drouin Road, Cheney Bridge, Albert Street, McDougall Bridge, Moutee Outaouais, etc.	2026	2.29%	$	2,562,897
TD	Complexe Récréatif (YMCA)	2038	3.20%	$	1,516,342
NBC	Complexe Récréatif (YMCA)	2028	3.83%	$	2,334,176
TD	C-R Arena	2041	2.03%	$	4,555,484
IO	St-Joseph Street	2038	3.37%	$	910,100
IO	Boileau Bridge, Grader	2028	3.06%	$	486,054
				$	18,731,539
Rates					
IO	Laurier Sewer, Phase 1	22000000	2.29%	$	379,389
IO	Laurier Sewer, Phase 2	2038	3.37%	$	908,381
OSIFA	Water (2004) Treatment Plant	2024	2.95%	$	553,588
OSIFA	Water (2004) Distribution	2024	2.95%	$	942,595
CMHC	Stimulus - Regional Water upgrade	2031	3.95%	$	1,930,484
IO	St-Joseph Street, Watermain	2038	3.37%	$	345,652
IO	Water Looping	2040	2.62%	$	1,938,655
				$	6,998,743
D/C					
IO	Caron Street	2036	3.04%	$	1,690,309
Roads					
IO	Lacasse, Legault-Butler Culverts	2035	2.50%	$	1,345,469
Total				$	28,766,060

D/C = Redevances d'aménagement / Development Charges

IO = Infrastructure Ontario

Cité de / City of Clarence-Rockland

Émissions éventuelles de la dette / Prospective debt issues

	Année d'approbation /Year of approval	Budget total / Total budget	Type/ Type	Montant/ Amount	Coût annuel de la dette / Annual debt cost
Projets complétés - dette non émise / Completed projects - debt not yet issued					
Caserne de pompiers Bourget fire station	2017	3,605,062	Tax	999,585	61,582
			D/C	1,257,944	77,499
			UCPR	569,755	35,101
Caserne de pompiers Rockland fire station	2015 & 2017	5,972,314	Tax	387,831	23,893
			D/C	1,558,674	96,026
			UCPR	2,015,529	124,172
Remplacement tandem replacement	2020	295,949	Tax	295,949	34,476
Remplacement tandem replacement	2020	297,726	Tax	297,726	34,683
				$ 7,382,993	
Projects capitaux approuvé financé par la dette - non complété / Approved capital projects funded by debt - Not completed					
Système de dégrillage / Screening system	2014 & 2017	22,000,000	Rate	16,331,817	1,091,851
			D/C	1,000,000	68,885
Dépôt à neige / Snow dump	2014	350,000	Tax	90,899	6,358
Étang de rétention rue Caron Pond Caron street	2018	1,317,344	Roads	858,533	72,771
Aménagement du site pour dépotoir à neige Rockland Site development for snow disposal Rockland site	2014 & 2019	1,145,000	Tax	1,145,000	80,086
Aménagement du site pour élimination de la neige a Bourget Site development for snow disposal site Bourget	2014 & 2019	126,000	Tax	126,000	8,813
2000 Camion-pompe/Citerne 2000 Pumper/Tanker	2019	580,000	Tax	512,435	58,961
Garage service communautaire / Community services garage	2020	210,000	Tax	210,000	14,688
				$ 20,064,684	

D/C = Redevances d'aménagement / Development Charges

UCPR = Comtés unis de Prescott et Russell / United Counties of Prescott and Russell

Cité de / City of Clarence-Rockland

Émissions éventuelles de la dette / Prospective debt issues

	Année d'approbation /Year of approval	Budget total / Total budget	Type/ Type	Montant/ Amount	Coût annuel de la dette / Annual debt cost
Projets capitaux 2021 financés par la dette / 2021 capital projects financed by debt					
Remplacement Tandem Replacement	2021	425,000	Tax	425,000	49,509
Remplacement Bomag Replacement	2021	850,000	Waste	425,000	49,509
				$ 850,000	
			Total	$ 28,507,677	

D/C = Redevances d'aménagement / Development Charges

UCPR = Comtés unis de Prescott et Russell / United Counties of Prescott and Russell

Cité de / City of Clarence-Rockland

Dette émise et paiements / Debt Charges and Outstanding Debt

FIR Annexe 81 - Limite de remboursement annuelle
FIR Schedule 81 - Annual Repayment Limit and Debt Outstanding

	2020	2021	2022	2023
Paiements de la dette				
Debt Charges				
Principale / Principal	1,996,224	2,650,900	3,134,066	3,266,987
Intérêts / Interest	898,664	1,325,455	1,588,897	1,505,484
Total debt charges (A)	$ 2,894,888	$ 3,976,355	$ 4,722,963	$ 4,772,472

	2020	2021	2022	2023
Revenus total / Total revenues	42,784,104	43,624,874	44,482,198	45,356,403
Revenu exclus / Excluded revenue	5,964,927	6,069,313	6,175,526	6,283,597
Revenus net / Net revenues (B)	36,819,178	37,555,561	38,306,672	39,072,806
25% du revenu net / 25% of Net Revenues (C)	$ 9,204,794	$ 9,388,890	$ 9,576,668	$ 9,768,201
Limite de remboursement annuelle estimative / Estimated annual repayment limit (C-A)	$ 6,309,906	$ 5,412,535	$ 4,853,705	$ 4,995,730
Limite provinciale / Provincial limit	25%	25%	25%	25%
Pourcentage actuel / Actual percentage (A/B)	7.86%	10.59%	12.33%	12.21%

	2020	2021	2022	2023
Dette Émise				
Debt Outstanding				
Taxes / Tax	18,731,539	21,454,071	20,424,997	18,909,958
D/C	1,690,309	2,570,987	2,447,904	2,320,942
Services à taux / Rate Services	6,998,743	22,350,691	21,455,418	20,072,958
UCPR (Paramedic Stations)	-	2,480,266	2,373,009	2,263,466
Réserve de route / Road reserve	1,345,469	2,100,204	1,970,825	1,837,841
Total	$ 28,766,060	$ 50,956,219	$ 48,672,153	$ 45,405,165

D/C = Redevances d'aménagement / Development Charges

UCPR = Comtés unis de Prescott et Russell / United Counties of Prescott and Russell

City of / Cité de Clarence-Rockland
2021 Budget 2021

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II - Gouvernement général / General Government

Cité de / City of Clarence-Rockland

2021 Budget 2021

Sommaire revenus et dépenses corporatifs/ Summary corporate revenues and expenses

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Revenus de taxes / Taxation Revenue	21,616,490	21,618,733	22,595,988	977,255	4.5%
Amendes / Fines	176,356	213,357	139,243	-74,114	-34.7%
Subventions / Grants	1,233,868	1,617,578	1,628,078	10,500	0.6%
Pénalités et intérêts sur les taxes / Penalties and interest on Taxes	415,260	380,000	380,000	0	0.0%
Revenus d'investissements / Investment Income	305,426	179,370	179,370	0	0.0%
Autres revenus / Other Income	268,087	164,000	164,000	0	0.0%
Utilisation des équipements / Equipment usage	562,600	562,600	562,600	0	0.0%
Drainage municipal / Municipal Drainage	39,126	22,500	22,500	0	0.0%
Soutien de programmes / Program Support	1,275,495	1,275,495	1,290,465	14,970	1.2%
Revenus total / Total revenues	**$ 25,892,707**	**$ 26,033,633**	**$ 26,962,244**	**$ 928,611**	**3.6%**
Dépenses / Expenses					
Soutien de programmes / Program Support	528,250	528,250	528,250	0	0.0%
Contribution aux réserves / Contribution to reserves	3,252,642	4,153,675	4,389,675	236,000	5.7%
Assurances / Insurance	239,190	245,330	283,238	37,908	15.5%
Transferts externes / External Transfers	148,570	144,500	168,500	24,000	16.6%
Paiements de la dette / Debt Payments	1,698,054	1,766,171	2,015,112	248,941	14.1%
Utilisation des équipements / Equipment usage	502,900	502,900	502,900	0	0.0%
CSPAAT/ WSIB	69,294	75,000	75,000	0	0.0%
Contingence / Contingency	2,707	50,000	50,000	0	0.0%
Drainage municipal / Municipal Drainage	33,792	45,000	45,000	0	0.0%
Dépenses totales / Total expenses	**$ 6,475,399**	**$ 7,510,826**	**$ 8,057,675**	**$ 546,849**	**7.3%**
NET CORPORATIF / NET CORPORATE	**-$ 19,417,308**	**-$ 18,522,807**	**-$ 18,904,569**	**-$ 381,762**	**2.1%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
CORPORATE REVENUE AND EXPENDITURE							
TAXATION REVENUE							
1-3-0110-0501 Residential & Farm	-17,577,358.72	-18,472,212.02	-21,132,733.00	-21,132,733.00	-22,109,988.00	-977,255.00	0.05
1-3-0110-0502 Multi-Residential	-452,266.68	-412,607.29	0.00	0.00	0.00	0.00	0.00
1-3-0110-0503 Commercial (occupied)	-1,550,314.00	-1,637,093.83	0.00	0.00	0.00	0.00	0.00
1-3-0110-0505 Commercial Vacant Excess Land	-14,170.20	-15,288.80	0.00	0.00	0.00	0.00	0.00
1-3-0110-0506 Commercial Vacant Land	-48,282.87	-50,839.51	0.00	0.00	0.00	0.00	0.00
1-3-0110-0507 Industrial (Occupied)	-88,879.96	-83,577.88	0.00	0.00	0.00	0.00	0.00
1-3-0110-0508 Industrial (Vacant)	-1,672.16	-3,333.81	0.00	0.00	0.00	0.00	0.00
1-3-0110-0509 Pipeline	-69,747.05	-73,366.16	0.00	0.00	0.00	0.00	0.00
1-3-0110-0510 Farmland	-306,673.11	-360,502.17	0.00	0.00	0.00	0.00	0.00
1-3-0110-0511 Managed Forest	-21,562.99	-23,902.71	0.00	0.00	0.00	0.00	0.00
1-3-0120-0501 Residential & Farm	-456,072.07	-442,289.03	-400,000.00	-400,000.00	-400,000.00	0.00	0.00
1-3-0120-0502 Multi-Residential	11,511.94	14,324.00	0.00	0.00	0.00	0.00	0.00
1-3-0120-0503 Commercial (occupied)	-4,977.98	-14,480.81	0.00	0.00	0.00	0.00	0.00
1-3-0120-0505 Commercial Vacant Excess Land	0.00	857.29	0.00	0.00	0.00	0.00	0.00
1-3-0120-0507 Industrial (Occupied)	-102,987.80	49,833.12	0.00	0.00	0.00	0.00	0.00
1-3-0120-0508 Industrial (Vacant)	-515.74	191.89	0.00	0.00	0.00	0.00	0.00
1-3-0120-0509 Pipeline	-1,641.23	-5,289.32	0.00	0.00	0.00	0.00	0.00
1-3-0120-0510 Farmland	-3,405.33	-2,050.44	0.00	0.00	0.00	0.00	0.00
1-3-0120-0511 Managed Forest	0.00	-421.64	0.00	0.00	0.00	0.00	0.00
1-3-0130-0523 Ontario - Other-PILS	-84,887.95	-84,440.52	-86,000.00	-86,000.00	-86,000.00	0.00	0.00
Total .	**-20,773,903.90**	**-21,616,489.64**	**-21,618,733.00**	**-21,618,733.00**	**-22,595,988.00**	**-977,255.00**	**0.05**
Total TAXATION REVENUE	**-20,773,903.90**	**-21,616,489.64**	**-21,618,733.00**	**-21,618,733.00**	**-22,595,988.00**	**-977,255.00**	**0.05**
FINES							
1-3-0150-0547 Provincial Offences Act	-177,602.50	-93,219.15	-150,000.00	0.00	-75,456.00	74,544.00	-0.50
1-3-0150-0551 Interest on A/R	-12,112.01	-14,241.56	-5,000.00	-14,000.00	-5,000.00	0.00	0.00
1-3-0150-0552 N.S.F. Charge	-6,993.00	-5,634.00	-5,610.00	-5,610.00	-5,610.00	0.00	0.00
1-3-0150-0555 Mortgage Account Opening - Change Fees	-11,536.00	-12,175.00	-10,608.00	-12,000.00	-10,608.00	0.00	0.00
1-3-0150-0556 Tax Account Name Change	-28,548.00	-29,671.00	-22,032.00	-30,000.00	-22,462.00	-430.00	0.02
1-3-0150-0557 Transfer Fee Between Accounts	0.00	0.00	-107.00	-107.00	-107.00	0.00	0.00
1-3-0150-0558 Tax Late notice fee	-20,690.00	-21,415.00	-20,000.00	-22,000.00	-20,000.00	0.00	0.00
Total .	**-257,481.51**	**-176,355.71**	**-213,357.00**	**-83,717.00**	**-139,243.00**	**74,114.00**	**-0.35**
Total FINES	**-257,481.51**	**-176,355.71**	**-213,357.00**	**-83,717.00**	**-139,243.00**	**74,114.00**	**-0.35**
GRANTS							
1-3-0140-0538 Community Reinvestment Fund	-610,100.00	-615,300.00	-615,300.00	-615,300.00	-625,800.00	-10,500.00	0.02
1-3-0140-0539 UCPR Road Grant	-446,297.46	0.00	-396,297.00	-396,297.00	-396,297.00	0.00	0.00
1-3-0140-0540 Ontario Grant	0.00	-607,400.00	0.00	-607,400.00	0.00	0.00	0.00
1-3-0140-0541 Prisoner Transportation Grant	-17,658.00	-11,168.00	-14,891.00	-11,168.00	-14,891.00	0.00	0.00
1-3-0140-0550 OCIF Grants	-522,474.00	0.00	-591,090.00	-591,090.00	-591,090.00	0.00	0.00
Total .	**-1,596,529.46**	**-1,233,868.00**	**-1,617,578.00**	**-2,221,255.00**	**-1,628,078.00**	**-10,500.00**	**0.01**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
Total GRANTS	**-1,596,529.46**	**-1,233,868.00**	**-1,617,578.00**	**-2,221,255.00**	**-1,628,078.00**	**-10,500.00**	**0.01**
PENALTIES & INT ON TAXES							
1-3-0160-0561 Penalties - Current Year Taxes	-189,788.52	-180,700.82	-380,000.00	-415,000.00	-380,000.00	0.00	0.00
1-3-0160-0562 Interest - Last Year's Taxes	-116,153.93	-126,345.38	0.00	0.00	0.00	0.00	0.00
1-3-0160-0563 Interest - 2 Year's Taxes	-44,918.69	-48,292.19	0.00	0.00	0.00	0.00	0.00
1-3-0160-0564 Interest - 3 Years & Over	-71,881.50	-59,921.53	0.00	0.00	0.00	0.00	0.00
Total .	**-422,742.64**	**-415,259.92**	**-380,000.00**	**-415,000.00**	**-380,000.00**	**0.00**	**0.00**
Total PENALTIES & INT ON TAXES	**-422,742.64**	**-415,259.92**	**-380,000.00**	**-415,000.00**	**-380,000.00**	**0.00**	**0.00**
INVESTMENT INCOME							
1-3-0170-0566 Interest Income	-388,720.57	-267,948.79	-159,370.00	-159,370.00	-159,370.00	0.00	0.00
1-3-0170-0567 Cash Short and Over	-72.35	-19.00	0.00	0.00	0.00	0.00	0.00
1-3-0170-0568 Transfer Interest on LOC De La Baie	-11,047.95	-11,047.95	-10,000.00	-10,000.00	-10,000.00	0.00	0.00
1-3-0170-0587 Interest Income - Reserve Fund	-23,580.00	-26,410.00	-10,000.00	-10,000.00	-10,000.00	0.00	0.00
Total .	**-423,420.87**	**-305,425.74**	**-179,370.00**	**-179,370.00**	**-179,370.00**	**0.00**	**0.00**
Total INVESTMENT INCOME	**-423,420.87**	**-305,425.74**	**-179,370.00**	**-179,370.00**	**-179,370.00**	**0.00**	**0.00**
OTHER INCOME							
1-3-0180-0571 Freedom of Information Fee	-809.84	-439.86	0.00	0.00	0.00	0.00	0.00
1-3-0180-0574 Other Revenues	-49,079.53	-110,815.55	-14,000.00	-92,000.00	-14,000.00	0.00	0.00
1-3-0180-0588 Staff Recovery to Capital	-150,000.00	-150,000.00	-150,000.00	-150,000.00	-150,000.00	0.00	0.00
1-3-1230-0540 Ontario Grant	-33,942.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3233-0574 Sandbags sale	-229,231.19	-6,831.68	0.00	-6,800.00	0.00	0.00	0.00
Total .	**-463,062.56**	**-268,087.09**	**-164,000.00**	**-248,800.00**	**-164,000.00**	**0.00**	**0.00**
Total OTHER INCOME	**-463,062.56**	**-268,087.09**	**-164,000.00**	**-248,800.00**	**-164,000.00**	**0.00**	**0.00**
EXTERNAL TRANSFERS							
1-4-2316-3617 Requisition - Conservation Authority	130,152.64	148,569.75	144,500.00	148,600.00	168,500.00	24,000.00	0.17
Total .	**130,152.64**	**148,569.75**	**144,500.00**	**148,600.00**	**168,500.00**	**24,000.00**	**0.17**
Total EXTERNAL TRANSFERS	**130,152.64**	**148,569.75**	**144,500.00**	**148,600.00**	**168,500.00**	**24,000.00**	**0.17**
DEBT PAYMENTS							
1-3-2100-0574 UCPR Rental Revenues	0.00	-95,382.00	-95,382.00	-95,382.00	-159,273.00	-63,891.00	0.67
1-3-2100-0584 Contribution from Developpers	0.00	0.00	-459,347.00	-459,347.00	-242,410.00	216,937.00	-0.47
1-3-3120-0584 Contribution from Developpers	-134,197.00	-134,197.00	-134,197.00	-134,197.00	-134,197.00	0.00	0.00
1-3-3140-0582 Contribution from road reserve fund	-164,292.00	-149,158.00	-149,158.00	-149,158.00	-187,266.00	-38,108.00	0.26
1-3-7430-0584 Contribution from Developpers	-99,579.00	-99,579.00	-99,579.00	-99,579.00	-99,767.00	-188.00	0.00
1-3-7550-0584 Contribution from Developpers	-165,526.00	-165,526.00	-165,526.00	-165,526.00	-165,526.00	0.00	0.00
1-4-1103-2100 Principal pmt on Debt	0.00	0.00	235,549.00	235,549.00	153,940.00	-81,609.00	-0.35
1-4-1103-2200 Interest on Debt	0.00	0.00	223,797.00	223,797.00	88,470.00	-135,327.00	-0.60

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-1105-2100 Principal pmt on Debt	0.00	0.00	47,653.00	47,653.00	106,132.00	58,479.00	1.23
1-4-1105-2200 Interest on Debt	0.00	0.00	47,729.00	47,729.00	53,141.00	5,412.00	0.11
1-4-1110-2100 Principal pmt on debt - 2019 - 15yrs	0.00	0.00	103,037.00	103,037.00	127,332.00	24,295.00	0.24
1-4-1110-2200 Interest - 2019 - 15yrs	0.00	0.00	46,121.00	46,121.00	59,934.00	13,813.00	0.30
1-4-1220-2100 Principal pmt on Debt	0.00	0.00	5,847.00	5,847.00	58,896.00	53,049.00	9.07
1-4-2142-2100 Principal pmt on Debt	0.00	0.00	74,466.00	74,466.00	57,560.00	-16,906.00	-0.23
1-4-2142-2200 Interest on debt	0.00	0.00	70,750.00	70,750.00	27,915.00	-42,835.00	-0.61
1-4-2147-7400 Contribution to Capital Fund	108,931.00	246,445.00	0.00	0.00	0.00	0.00	0.00
1-4-2152-2100 Principal pmt on Debt	0.00	0.00	51,299.00	51,299.00	46,429.00	-4,870.00	-0.09
1-4-2152-2200 Interest on Debt	0.00	0.00	16,266.00	16,266.00	12,532.00	-3,734.00	-0.23
1-4-3120-7400 Contribution to Capital Fund	248,393.00	85,530.00	0.00	0.00	0.00	0.00	0.00
1-4-3122-2100 Principal pmt on Debt	132,815.28	584,069.10	804,512.00	804,512.00	879,144.00	74,632.00	0.09
1-4-3122-2200 Interest on Debt	82,167.48	280,613.01	340,758.00	340,758.00	351,512.00	10,754.00	0.03
1-4-3135-2100 Principal pmt on Debt	206,157.42	79,366.80	0.00	0.00	0.00	0.00	0.00
1-4-3135-2200 Interest on Debt	145,488.78	35,047.44	0.00	0.00	0.00	0.00	0.00
1-4-3136-2100 Principal pmt on Debt	385,258.17	198,187.32	0.00	0.00	0.00	0.00	0.00
1-4-3136-2200 Interest on Debt	73,631.61	31,614.42	0.00	0.00	0.00	0.00	0.00
1-4-3137-2100 Principal pmt on Debt	78,554.89	80,967.14	80,961.00	80,961.00	83,441.00	2,480.00	0.03
1-4-3137-2200 Interest on Debt	55,467.86	53,027.66	53,236.00	53,236.00	50,756.00	-2,480.00	-0.05
1-4-3138-2100 2018 Debenture 20yrs - Principal	36,402.66	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3138-2200 2018 Debenture 20yrs - Interest	32,571.45	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3139-2100 2018 Debenture 10yrs - Principal	55,139.17	56,839.34	56,894.00	56,894.00	58,592.00	1,698.00	0.03
1-4-3139-2200 2018 Debenture 10yrs - Interests	17,603.82	15,895.10	16,019.00	16,019.00	14,428.00	-1,591.00	-0.10
1-4-3225-2200 Long term debt - Interest	1,463.87	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3812-2100 Principal pmt on Debt - Streetlights	0.00	0.00	0.00	0.00	168,342.00	168,342.00	0.00
1-4-3812-2200 Interest on Debt - Streetlights	0.00	0.00	0.00	0.00	3,033.00	3,033.00	0.00
1-4-7312-2100 Principal pmt on Debt	0.00	0.00	0.00	0.00	3,669.00	3,669.00	0.00
1-4-7312-2200 Interest on debt	0.00	0.00	0.00	0.00	3,675.00	3,675.00	0.00
1-4-7432-2100 Principal pmt on Debt	146,321.34	151,067.28	151,190.00	151,190.00	156,689.00	5,499.00	0.04
1-4-7432-2200 Interest on Debt	146,140.71	142,387.19	140,669.00	140,669.00	135,382.00	-5,287.00	-0.04
1-4-7552-2100 Principal pmt on debt	190,963.95	194,618.29	194,618.00	194,618.00	198,866.00	4,248.00	0.02
1-4-7552-2200 Interest on Debt	109,908.39	106,221.16	107,989.00	107,989.00	103,741.00	-4,248.00	-0.04
Total .	**1,689,786.85**	**1,698,054.25**	**1,766,171.00**	**1,766,171.00**	**2,015,112.00**	**248,941.00**	**0.14**
Total DEBT PAYMENTS	**1,689,786.85**	**1,698,054.25**	**1,766,171.00**	**1,766,171.00**	**2,015,112.00**	**248,941.00**	**0.14**
INSURANCE							
1-4-1123-3325 Insurance	5,504.40	6,053.41	6,250.00	6,250.00	8,636.00	2,386.00	0.38
1-4-1223-3330 Insurance - Other	21,042.72	21,600.00	22,080.00	22,080.00	23,430.00	1,350.00	0.06
1-4-1343-3325 Insurance - Buildings	8,256.60	9,080.11	9,380.00	9,380.00	10,858.00	1,478.00	0.16
1-4-1413-3325 Insurance - Buildings	3,210.90	3,531.15	3,640.00	3,640.00	4,214.00	574.00	0.16
1-4-1423-3325 Insurance - Buildings	458.70	504.45	530.00	530.00	613.00	83.00	0.16
1-4-2143-3325 Insurance - Buildings	7,548.72	9,374.77	8,340.00	8,340.00	9,654.00	1,314.00	0.16
1-4-2343-3325 Insurance - Buildings	1,376.10	1,513.35	1,570.00	1,570.00	1,817.00	247.00	0.16
1-4-3123-3325 Insurance - Buildings	82,602.76	90,801.09	93,760.00	93,760.00	108,528.00	14,768.00	0.16
1-4-7253-3325 Insurance - Buildings	7,797.90	8,575.66	8,850.00	8,850.00	10,244.00	1,394.00	0.16
1-4-7313-3325 Insurance - Buildings	917.40	2,017.80	2,080.00	2,080.00	2,407.00	327.00	0.16

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-7405-3325 Insurance	1,376.10	1,582.47	1,570.00	1,570.00	1,817.00	247.00	0.16
1-4-7413-3325 Insurance - Buildings	10,183.14	11,198.80	11,570.00	11,570.00	13,392.00	1,822.00	0.16
1-4-7423-3325 Insurance - Buildings	10,091.40	11,097.91	11,460.00	11,460.00	13,265.00	1,805.00	0.16
1-4-7433-3325 Insurance - Buildings	19,265.41	21,186.92	21,870.00	21,870.00	25,314.00	3,444.00	0.16
1-4-7443-3325 Insurance	1,330.23	1,462.91	1,520.00	1,520.00	1,761.00	241.00	0.16
1-4-7453-3325 Insurance - Buildings	1,192.62	1,311.57	1,350.00	1,350.00	1,563.00	213.00	0.16
1-4-7463-3325 Insurance - Skating Rinks	2,835.00	2,835.00	2,900.00	2,900.00	3,356.00	456.00	0.16
1-4-7473-3325 Insurance - Buildings	1,376.10	1,513.35	1,570.00	1,570.00	1,817.00	247.00	0.16
1-4-7483-3325 Insurance - Buildings	2,339.37	2,572.70	2,650.00	2,650.00	3,067.00	417.00	0.16
1-4-7493-3325 Insurance - Buildings	1,743.06	1,916.91	1,980.00	1,980.00	2,292.00	312.00	0.16
1-4-7513-3325 Insurance - Buildings	1,284.36	1,412.46	1,450.00	1,450.00	1,679.00	229.00	0.16
1-4-7523-3325 Insurance - Buildings	733.92	807.12	840.00	840.00	972.00	132.00	0.16
1-4-7553-3325 Insurance - Buildings	22,935.01	25,222.53	26,040.00	21,040.00	30,135.00	4,095.00	0.16
1-4-7623-3325 Insurance - Buildings	1,834.80	2,017.80	2,080.00	2,080.00	2,407.00	327.00	0.16
Total .	**217,236.72**	**239,190.24**	**245,330.00**	**240,330.00**	**283,238.00**	**37,908.00**	**0.15**
Total INSURANCE	**217,236.72**	**239,190.24**	**245,330.00**	**240,330.00**	**283,238.00**	**37,908.00**	**0.15**
PROGRAM SUPPORT							
1-3-1300-0595 Distribution - Program Support	-1,273,318.00	-1,275,495.00	-1,275,495.00	-1,275,495.00	-1,290,465.00	-14,970.00	0.01
1-4-1128-8900 Admin. Costs Dist. - P.S.	25,600.00	25,600.00	25,600.00	25,600.00	25,600.00	0.00	0.00
1-4-1228-8900 Admin. Costs Dist. - P.S.	93,400.00	93,400.00	93,400.00	93,400.00	93,400.00	0.00	0.00
1-4-2118-8900 Admin. Costs Dist. - P.S.	26,500.00	26,500.00	26,500.00	26,500.00	26,500.00	0.00	0.00
1-4-2418-8900 Admin. Costs Dist. - P.S.	61,600.00	61,600.00	61,600.00	61,600.00	61,600.00	0.00	0.00
1-4-3118-8900 Admin. Costs Dist. - P.S.	92,600.00	92,600.00	92,600.00	92,600.00	92,600.00	0.00	0.00
1-4-3708-8900 Admin. Costs Dist. - P.S.	37,200.00	37,200.00	37,200.00	37,200.00	37,200.00	0.00	0.00
1-4-7118-8900 Admin. Costs Dist. - P.S.	98,650.00	103,050.00	103,050.00	103,050.00	103,050.00	0.00	0.00
1-4-8118-8900 Admin. Costs Dist. - P.S.	88,300.00	88,300.00	88,300.00	88,300.00	88,300.00	0.00	0.00
Total .	**-749,468.00**	**-747,245.00**	**-747,245.00**	**-747,245.00**	**-762,215.00**	**-14,970.00**	**0.02**
Total PROGRAM SUPPORT	**-749,468.00**	**-747,245.00**	**-747,245.00**	**-747,245.00**	**-762,215.00**	**-14,970.00**	**0.02**
CONTRIBUTION TO RESERVES							
1-4-1116-7100 Contribution to Reserve - Economic Dev.	100,000.00	125,000.00	125,000.00	125,000.00	100,000.00	-25,000.00	-0.20
1-4-1118-7100 Contribution to Reserves	446,297.46	0.00	396,297.00	396,297.00	396,297.00	0.00	0.00
1-4-1119-7100 Contribution to Reserves	522,474.00	0.00	591,090.00	591,090.00	591,090.00	0.00	0.00
1-4-1227-7100 Contribution to Reserves	983,233.00	1,123,233.00	1,123,233.00	1,123,233.00	1,173,233.00	50,000.00	0.04
1-4-1317-7110 Contribution to Reserve (WCB)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-1317-7400 Contribution to Capital Fund - General	297,753.00	297,753.00	297,753.00	297,753.00	297,753.00	0.00	0.00
1-4-1417-7400 Contribution to Capital Fund	37,023.13	66,553.76	0.00	66,500.00	0.00	0.00	0.00
1-4-3127-7150 Contribution to Reserve Fund - Roads	1,725,480.34	1,635,102.00	1,615,302.00	1,615,302.00	1,826,302.00	211,000.00	0.13
Total .	**4,117,260.93**	**3,252,641.76**	**4,153,675.00**	**4,220,175.00**	**4,389,675.00**	**236,000.00**	**0.06**
Total CONTRIBUTION TO RESERVES	**4,117,260.93**	**3,252,641.76**	**4,153,675.00**	**4,220,175.00**	**4,389,675.00**	**236,000.00**	**0.06**
EQUIPMENT USAGE							

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
1-3-3140-0999 Town Machinery Rental	-562,600.00	-562,600.00	-562,600.00	-562,600.00	-562,600.00	0.00	0.00
1-4-1348-8400 Equipment (Town Machinery)	100.00	100.00	100.00	100.00	100.00	0.00	0.00
1-4-3128-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-3158-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-3178-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-3218-8400 Equipment (Town Machinery)	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00	0.00
1-4-3228-8400 Equipment (Town Machinery)	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	0.00	0.00
1-4-3238-8400 Equipment (Town Machinery)	700.00	700.00	700.00	700.00	700.00	0.00	0.00
1-4-3318-8400 Equipment (Town Machinery)	6,800.00	6,800.00	6,800.00	6,800.00	6,800.00	0.00	0.00
1-4-3328-8400 Equipment (Town Machinery)	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	0.00	0.00
1-4-3338-8400 Equipment (Town Machinery)	200.00	200.00	200.00	200.00	200.00	0.00	0.00
1-4-3348-8400 Equipment (Town Machinery)	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-3418-8400 Equipment (Town Machinery)	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00
1-4-3428-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-3438-8400 Equipment (Town Machinery)	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-3448-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-3458-8400 Equipment (Town Machinery)	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-3518-8400 Equipment (Town Machinery)	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00	0.00
1-4-3528-8400 Equipment (Town Machinery)	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00	0.00
1-4-3538-8400 Equipment (Town Machinery)	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-3548-8400 Equipment (Town Machinery)	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
1-4-3558-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-3618-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-3628-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-3638-8400 Equipment (Town Machinery)	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-3718-8400 Equipment (Town Machinery)	161,000.00	161,000.00	161,000.00	161,000.00	161,000.00	0.00	0.00
1-4-3728-8400 Equipment (Town Machinery)	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00	0.00
1-4-3738-8400 Equipment (Town Machinery)	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	0.00	0.00
1-4-3748-8400 Equipment (Town Machinery)	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00	0.00
1-4-3758-8400 Equipment (Town Machinery)	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-3778-8400 Equipment (Town Machinery)	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.00
1-4-3818-8400 Equipment (Town Machinery)	100.00	100.00	100.00	100.00	100.00	0.00	0.00
Total .	**-59,700.00**	**-59,700.00**	**-59,700.00**	**-59,700.00**	**-59,700.00**	**0.00**	**0.00**
Total EQUIPMENT USAGE	**-59,700.00**	**-59,700.00**	**-59,700.00**	**-59,700.00**	**-59,700.00**	**0.00**	**0.00**
MUNICIPAL DRAINAGE							
1-3-8320-0731 Provincial Subsidy	-22,896.00	-39,125.73	-22,500.00	-39,000.00	-22,500.00	0.00	0.00
1-3-8320-0868 Mun. Drains - Proceed from Residents	384.83	335.42	0.00	0.00	0.00	0.00	0.00
1-4-8320-9000 Municipal Drains	0.00	53.17	0.00	0.00	0.00	0.00	0.00
1-4-8323-3210 Engineering - Drainage	45,669.39	32,641.12	45,000.00	33,700.00	45,000.00	0.00	0.00
1-4-8323-3480 Municipal Drain A/R Written-Off	2,362.13	762.37	0.00	0.00	0.00	0.00	0.00
Total .	**25,520.35**	**-5,333.65**	**22,500.00**	**-5,300.00**	**22,500.00**	**0.00**	**0.00**
Total MUNICIPAL DRAINAGE	**25,520.35**	**-5,333.65**	**22,500.00**	**-5,300.00**	**22,500.00**	**0.00**	**0.00**

WSIB Schedule 2

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-2121-1244 WSIB - Schedule 2	67,082.34	69,293.99	75,000.00	70,000.00	75,000.00	0.00	0.00
Total .	**67,082.34**	**69,293.99**	**75,000.00**	**70,000.00**	**75,000.00**	**0.00**	**0.00**
Total WSIB Schedule 2	**67,082.34**	**69,293.99**	**75,000.00**	**70,000.00**	**75,000.00**	**0.00**	**0.00**
CONTINGENCY							
1-4-1223-3998 Contingency	9,615.57	2,706.66	50,000.00	3,000.00	50,000.00	0.00	0.00
1-4-1223-4000 Contingency Transfer	4,410.87	0.00	0.00	0.00	0.00	0.00	0.00
Total .	**14,026.44**	**2,706.66**	**50,000.00**	**3,000.00**	**50,000.00**	**0.00**	**0.00**
Total CONTINGENCY	**14,026.44**	**2,706.66**	**50,000.00**	**3,000.00**	**50,000.00**	**0.00**	**0.00**
Total CORPORATE REVENUE AND EXPENDITUR	**-18,485,242.67**	**-19,417,308.10**	**-18,522,807.00**	**-19,130,844.00**	**-18,904,569.00**	**-381,762.00**	**0.02**

Cité de / City of Clarence-Rockland

2021 Budget 2021

Sommaire conseil - Summary Council

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Conseil / Council	0	0	0	0	0.0%
Revenus total / Total revenues	**$ -**	**$ -**	**$ -**	**$ -**	**0.0%**
Dépenses / Expenses					
Conseil / Council	381,142	411,592	411,592	0	0.0%
Dépenses totales / Total expenses	**$ 381,142**	**$ 411,592**	**$ 411,592**	**$ -**	**0.0%**
Net Conseil/ Council	**$ 381,142**	**$ 411,592**	**$ 411,592**	**$ -**	**0.0%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
CITY COUNCIL							
CITY COUNCIL							
REVENUES							
Council							
1-3-1120-0603 Tournoi de golf du Maire	-23,275.68	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1120-4000 Contingency Transfer	-4,410.87	0.00	0.00	0.00	0.00	0.00	0.00
Total Council	**-27,686.55**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-27,686.55**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
EXPENSES							
Council - Salaries and Benefits							
1-4-1121-1100 Regular Salaries	294,036.31	301,070.01	295,382.00	295,382.00	295,613.00	231.00	0.00
1-4-1121-1210 E.H.T.	5,737.30	5,880.78	5,760.00	5,760.00	5,861.00	101.00	0.02
1-4-1121-1220 C.P.P.	11,100.22	11,603.47	13,854.00	11,500.00	14,663.00	809.00	0.06
1-4-1121-1260 Group Insurance	4,410.87	11,796.13	14,096.00	12,000.00	12,955.00	-1,141.00	-0.08
Total Council - Salaries and Benefits	**315,284.70**	**330,350.39**	**329,092.00**	**324,642.00**	**329,092.00**	**0.00**	**0.00**
Council - Materials							
1-4-1123-3005 Advertising	1,395.13	1,972.15	0.00	0.00	0.00	0.00	0.00
1-4-1123-3160 Conference and Concention Fees	10,169.00	1,114.65	10,000.00	5,000.00	10,000.00	0.00	0.00
1-4-1123-3200 Donations	0.00	300.00	0.00	0.00	0.00	0.00	0.00
1-4-1123-3201 Donations - Maire-Guy Desjardins	4,515.84	4,505.47	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-1123-3202 Donations - Ward 1-Sam Cardarelli	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3203 Donations - Ward 3-Carl Grimard	2,738.34	2,800.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3204 Donations -Ward 7-Michel Levert	2,790.79	2,640.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3205 Donations- Ward 4 - Don Bouchard	2,970.00	2,900.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3206 Donations -Ward 2-Mario Zanth	2,461.06	2,490.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3207 Donations -Ward 8-Diane Choiniere	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3208 Donations -Ward 6-Christian Simard	873.34	2,845.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3209 Donations -Ward 5-Andre J Lalonde	3,000.00	2,950.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3229 Filming	22,566.80	5,172.16	25,000.00	12,000.00	25,000.00	0.00	0.00
1-4-1123-3267 Golf Tournament - Mayor	12,476.95	2,190.52	0.00	0.00	0.00	0.00	0.00
1-4-1123-3435 Membership	10,287.12	8,094.56	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-1123-3440 Meals	4,917.23	708.39	4,500.00	4,500.00	4,500.00	0.00	0.00
1-4-1123-3450 Mileage	4,051.87	1,624.63	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1123-3560 Promotion	169.02	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1123-3675 Supplies	1,699.06	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-1123-3710 Telephone	885.26	2,484.49	0.00	0.00	0.00	0.00	0.00
1-4-1123-7100 Contribution to Reserves - Golf	10,798.73	0.00	0.00	0.00	0.00	0.00	0.00
Total Council - Materials	**104,765.54**	**50,792.02**	**82,500.00**	**64,500.00**	**82,500.00**	**0.00**	**0.00**
Total EXPENSES	**420,050.24**	**381,142.41**	**411,592.00**	**389,142.00**	**411,592.00**	**0.00**	**0.00**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total .	392,363.69	381,142.41	411,592.00	389,142.00	411,592.00	0.00	0.00
Total CITY COUNCIL	392,363.69	381,142.41	411,592.00	389,142.00	411,592.00	0.00	0.00
Total CITY COUNCIL	392,363.69	381,142.41	411,592.00	389,142.00	411,592.00	0.00	0.00

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire bureau du directrice générale/ Summary Chief Administrative Office

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Contribution de la réserve d'immobilisations / Contribution from capital reserve	151,012	0	0	0	0.0%
Élections / Elections	0	0	0	0	0.0%
Revenus total / Total revenues	**$ 151,012**	**$ -**	**$ -**	**$ -**	0.0%
Dépenses / Expenses					
Administration de la directrice générale / CAO administration	878,617	826,529	829,134	2,605	0.3%
Élections / Elections	27,035	26,600	31,600	5,000	18.8%
Ressources humaines / Human Resssources	418,733	409,203	450,477	41,274	10.1%
Édifices municipaux / Municipal buildings	297,158	340,553	339,685	-868	-0.3%
Développement économique / Economic development	113,425	112,005	158,215	46,210	41.3%
Dépenses totales / Total expenses	**$ 1,734,967**	**$ 1,714,890**	**$ 1,809,111**	**$ 94,221**	**5.5%**
NET Directrice générale / NET Chief Administration Officer	**$ 1,583,956**	**$ 1,714,890**	**$ 1,809,111**	**$ 94,221**	**5.5%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
CAO							
CAO-ADMINISTRATION							
REVENUES							
Revenues							
1-3-1220-0581 Contribution from Reserves	-258,167.16	-133,966.93	0.00	0.00	0.00	0.00	0.00
1-3-1220-0584 Contribution from Developpers	-37,885.52	0.00	0.00	0.00	0.00	0.00	0.00
Total Revenues	**-296,052.68**	**-133,966.93**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-296,052.68**	**-133,966.93**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
EXPENSES							
Corporate Management							
1-4-1220-9175 Clerks doc management	220,259.66	133,966.93	0.00	0.00	0.00	0.00	0.00
1-4-1220-9212 Development Charges Study	42,095.02	0.00	0.00	0.00	0.00	0.00	0.00
Total Corporate Management	**262,354.68**	**133,966.93**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Administration - Salaries and Benefits							
1-4-1221-1100 Regular Salaries	402,676.13	422,897.81	417,711.00	422,898.00	433,338.00	15,627.00	0.04
1-4-1221-1104 Vacancy Factor	-84,775.00	-40,864.00	-11,900.00	-40,864.00	-11,900.00	0.00	0.00
1-4-1221-1110 Accrued Sickleave & Vacation	7,579.63	6,920.56	4,177.00	6,921.00	4,333.00	156.00	0.04
1-4-1221-1120 Part-time Wages	12,392.05	5,686.85	0.00	5,687.00	0.00	0.00	0.00
1-4-1221-1130 Overtime Wages	7,756.39	3,025.74	7,000.00	3,026.00	5,000.00	-2,000.00	-0.29
1-4-1221-1210 E.H.T.	8,512.17	8,995.33	8,307.00	8,995.00	8,450.00	143.00	0.02
1-4-1221-1220 C.P.P.	12,503.59	11,358.96	11,885.00	11,359.00	12,317.00	432.00	0.04
1-4-1221-1230 E.I.	5,055.37	4,297.11	4,207.00	4,297.00	4,209.00	2.00	0.00
1-4-1221-1240 WSIB	12,945.81	9,990.25	8,441.00	9,990.00	10,999.00	2,558.00	0.30
1-4-1221-1250 OMERS	46,457.15	49,572.18	47,792.00	49,572.00	49,827.00	2,035.00	0.04
1-4-1221-1260 Group Insurance	35,270.63	34,054.87	36,474.00	34,055.00	37,126.00	652.00	0.02
Total Administration - Salaries and Be	**466,373.92**	**515,935.66**	**534,094.00**	**515,936.00**	**553,699.00**	**19,605.00**	**0.04**
Administration - Materials							
1-4-1223-3005 Advertising	3,054.41	29.51	1,000.00	30.00	1,000.00	0.00	0.00
1-4-1223-3160 Conference and Convention Fees	2,551.81	4,107.00	7,000.00	4,107.00	7,000.00	0.00	0.00
1-4-1223-3170 Courier Services	12.24	33.95	0.00	34.00	0.00	0.00	0.00
1-4-1223-3370 Legal Fees	108,589.15	83,120.29	61,000.00	96,389.00	61,000.00	0.00	0.00
1-4-1223-3435 Membership	802.73	2,552.11	450.00	2,552.00	450.00	0.00	0.00
1-4-1223-3440 Meals	8,718.62	980.79	10,500.00	981.00	5,500.00	-5,000.00	-0.48
1-4-1223-3450 Mileage	144.63	589.67	700.00	590.00	700.00	0.00	0.00
1-4-1223-3500 Office Supplies	2,738.29	5,370.25	2,500.00	5,370.00	2,500.00	0.00	0.00
1-4-1223-3670 Subscriptions	1,495.95	2,200.98	1,500.00	2,201.00	1,500.00	0.00	0.00
1-4-1223-3710 Telephone	3,068.32	7,252.22	660.00	7,252.00	660.00	0.00	0.00
1-4-1223-3730 Traduction	1,148.47	1,345.09	1,000.00	1,345.00	1,000.00	0.00	0.00
1-4-1223-3743 Training	366.34	742.84	1,000.00	743.00	1,000.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total Administration - Materials	**132,690.96**	**108,324.70**	**87,310.00**	**121,594.00**	**82,310.00**	**-5,000.00**	**-0.06**
Office - Materials							
1-4-1333-3170 Courier Services	0.00	0.00	150.00	0.00	150.00	0.00	0.00
1-4-1333-3355 Lease - Photocopier	31,587.21	19,649.67	27,000.00	18,337.00	27,000.00	0.00	0.00
1-4-1333-3360 Lease - Postage Machine	2,903.96	4,022.12	4,750.00	4,022.00	4,750.00	0.00	0.00
1-4-1333-3500 Office Supplies	9,814.59	13,468.59	16,400.00	13,469.00	14,400.00	-2,000.00	-0.12
1-4-1333-3550 Postage	35,120.72	26,699.82	45,000.00	23,998.00	45,000.00	0.00	0.00
1-4-1333-3555 Printing	1,708.98	54.94	0.00	55.00	0.00	0.00	0.00
1-4-1333-3635 Service Contract	928.06	446.01	2,000.00	446.00	2,000.00	0.00	0.00
1-4-1333-3710 Telephone	19,075.61	22,027.51	28,900.00	22,028.00	18,900.00	-10,000.00	-0.35
Total Office - Materials	**101,139.13**	**86,368.66**	**124,200.00**	**82,355.00**	**112,200.00**	**-12,000.00**	**-0.10**
Total EXPENSES	**962,558.69**	**844,595.95**	**745,604.00**	**719,885.00**	**748,209.00**	**2,605.00**	**0.00**
Total .	**666,506.01**	**710,629.02**	**745,604.00**	**719,885.00**	**748,209.00**	**2,605.00**	**0.00**
Total CAO-ADMINISTRATION	**666,506.01**	**710,629.02**	**745,604.00**	**719,885.00**	**748,209.00**	**2,605.00**	**0.00**
CITY CLERK							
EXPENSES							
City Clerk - Materials							
1-4-1224-3160 Conference and Convention Fees	1,255.21	0.00	2,450.00	0.00	2,450.00	0.00	0.00
1-4-1224-3390 Liability Claims	168,646.26	31,678.61	60,000.00	31,679.00	60,000.00	0.00	0.00
1-4-1224-3435 Membership	805.94	824.24	1,775.00	824.00	1,775.00	0.00	0.00
1-4-1224-3450 Mileage	871.93	0.00	600.00	0.00	600.00	0.00	0.00
1-4-1224-3743 Training	727.26	1,518.47	0.00	1,518.00	0.00	0.00	0.00
1-4-1224-4200 Integrity Commissioner	1,251.37	0.00	5,000.00	0.00	5,000.00	0.00	0.00
Total City Clerk - Materials	**173,557.97**	**34,021.32**	**69,825.00**	**34,021.00**	**69,825.00**	**0.00**	**0.00**
Access. Program - Materials							
1-4-1353-3070 Building Maintenance	0.00	0.00	10,000.00	0.00	10,000.00	0.00	0.00
1-4-1353-3450 Mileage	0.00	0.00	100.00	0.00	100.00	0.00	0.00
1-4-1353-3743 Training	0.00	0.00	1,000.00	0.00	1,000.00	0.00	0.00
Total Access. Program - Materials	**0.00**	**0.00**	**11,100.00**	**0.00**	**11,100.00**	**0.00**	**0.00**
Total EXPENSES	**173,557.97**	**34,021.32**	**80,925.00**	**34,021.00**	**80,925.00**	**0.00**	**0.00**
Total .	**173,557.97**	**34,021.32**	**80,925.00**	**34,021.00**	**80,925.00**	**0.00**	**0.00**
Total CITY CLERK	**173,557.97**	**34,021.32**	**80,925.00**	**34,021.00**	**80,925.00**	**0.00**	**0.00**
ELECTIONS							
EXPENSES							

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Elections - Materials							
1-4-1113-3450 Mileage	0.00	0.00	400.00	0.00	400.00	0.00	0.00
1-4-1113-3710 Telephone	107.13	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1113-3743 Training	0.00	0.00	1,200.00	0.00	1,200.00	0.00	0.00
1-4-1113-4160 Contract	2,035.20	2,035.20	0.00	2,035.00	0.00	0.00	0.00
Total Elections - Materials	**2,142.33**	**2,035.20**	**1,600.00**	**2,035.00**	**1,600.00**	**0.00**	**0.00**
Elections - Transfers							
1-4-1117-7100 Contribution to Reserves - Election	25,000.00	25,000.00	25,000.00	25,000.00	30,000.00	5,000.00	0.20
Total Elections - Transfers	**25,000.00**	**25,000.00**	**25,000.00**	**25,000.00**	**30,000.00**	**5,000.00**	**0.20**
Total EXPENSES	**27,142.33**	**27,035.20**	**26,600.00**	**27,035.00**	**31,600.00**	**5,000.00**	**0.19**
Total .	**27,142.33**	**27,035.20**	**26,600.00**	**27,035.00**	**31,600.00**	**5,000.00**	**0.19**
Total ELECTIONS	**27,142.33**	**27,035.20**	**26,600.00**	**27,035.00**	**31,600.00**	**5,000.00**	**0.19**
HUMAN RESSOURCES							
EXPENSES							
Human Ressources - Salaries							
1-4-1361-1100 Regular Salaries	238,474.26	166,821.35	136,631.00	166,821.00	192,893.00	56,262.00	0.41
1-4-1361-1110 Accrued Sickleave & Vacation	1,083.63	2,953.25	2,286.00	2,953.00	1,929.00	-357.00	-0.16
1-4-1361-1130 Overtime Wages	7,732.91	790.01	5,000.00	790.00	5,000.00	0.00	0.00
1-4-1361-1210 E.H.T.	3,425.19	2,747.76	4,458.00	2,748.00	3,761.00	-697.00	-0.16
1-4-1361-1220 C.P.P.	6,957.93	4,549.32	8,150.00	4,550.00	6,159.00	-1,991.00	-0.24
1-4-1361-1230 E.I.	2,862.46	1,814.94	2,922.00	1,815.00	2,105.00	-817.00	-0.28
1-4-1361-1240 WSIB	6,680.08	3,847.05	5,542.00	3,847.00	5,983.00	441.00	0.08
1-4-1361-1250 OMERS	18,164.45	14,329.03	24,099.00	14,329.00	21,442.00	-2,657.00	-0.11
1-4-1361-1260 Group Insurance	24,736.20	14,020.48	23,215.00	14,020.00	16,805.00	-6,410.00	-0.28
Total Human Ressources - Salaries	**310,117.11**	**211,873.19**	**212,303.00**	**211,873.00**	**256,077.00**	**43,774.00**	**0.21**
Human Ressources - Materials							
1-4-1363-3005 Advertising	5,842.03	1,890.37	10,000.00	1,890.00	7,500.00	-2,500.00	-0.25
1-4-1363-3160 Conference and Convention Fees	2,088.77	0.00	5,000.00	0.00	5,000.00	0.00	0.00
1-4-1363-3165 Consultant	63,467.19	127,725.94	35,000.00	132,535.00	35,000.00	0.00	0.00
1-4-1363-3225 Employee Aid Program	7,106.88	6,241.80	7,500.00	6,234.00	7,500.00	0.00	0.00
1-4-1363-3227 Employee Recognition	3,511.54	2,816.50	5,000.00	2,840.00	5,000.00	0.00	0.00
1-4-1363-3278 Health and Safety Committee	1,690.46	45.00	3,000.00	45.00	3,000.00	0.00	0.00
1-4-1363-3380 Legal Fees	24,704.27	53,929.61	80,000.00	53,930.00	80,000.00	0.00	0.00
1-4-1363-3435 Membership	1,148.87	337.84	1,500.00	338.00	1,500.00	0.00	0.00
1-4-1363-3440 Meals	423.34	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-1363-3450 Mileage	327.80	0.00	1,100.00	0.00	1,100.00	0.00	0.00
1-4-1363-3500 Office Supplies	164.23	418.78	2,500.00	419.00	2,500.00	0.00	0.00
1-4-1363-3503 OMERS Support Fund	769.31	753.28	800.00	753.00	800.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-1363-3660 Staff Training	28,507.40	8,833.28	35,000.00	8,833.00	35,000.00	0.00	0.00
1-4-1363-3670 Subscriptions	0.00	0.00	800.00	0.00	800.00	0.00	0.00
1-4-1363-3710 Telephone	1,416.32	1,639.61	1,200.00	1,640.00	1,200.00	0.00	0.00
1-4-1363-3730 Traduction Human Ressources	1,037.29	1,213.67	3,000.00	1,214.00	3,000.00	0.00	0.00
Total Human Ressources - Materials	**142,205.70**	**205,845.68**	**192,400.00**	**210,671.00**	**189,900.00**	**-2,500.00**	**-0.01**
Health & Security - Materials							
1-4-1383-3440 Meals	0.00	26.21	500.00	26.00	500.00	0.00	0.00
1-4-1383-3450 Mileage	0.00	0.00	500.00	0.00	500.00	0.00	0.00
1-4-1383-3670 Subscriptions	0.00	0.00	500.00	0.00	500.00	0.00	0.00
1-4-1383-3675 Supplies	2,553.46	987.64	1,000.00	989.00	1,000.00	0.00	0.00
1-4-1383-3743 Training -Video/Workshop	4,594.46	0.00	2,000.00	0.00	2,000.00	0.00	0.00
Total Health & Security - Materials	**7,147.92**	**1,013.85**	**4,500.00**	**1,015.00**	**4,500.00**	**0.00**	**0.00**
Total EXPENSES	**459,470.73**	**418,732.72**	**409,203.00**	**423,559.00**	**450,477.00**	**41,274.00**	**0.10**
Total .	**459,470.73**	**418,732.72**	**409,203.00**	**423,559.00**	**450,477.00**	**41,274.00**	**0.10**
Total HUMAN RESSOURCES	**459,470.73**	**418,732.72**	**409,203.00**	**423,559.00**	**450,477.00**	**41,274.00**	**0.10**
MUNICIPAL BUILDINGS							
REVENUES							
Facilities - Revenues							
1-3-1340-0581 Contribution from reserve	-11,374.54	-11,394.28	0.00	0.00	0.00	0.00	0.00
Total Facilities - Revenues	**-11,374.54**	**-11,394.28**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
C.C. City Hall							
1-3-1410-0612 Rent	-1,407.70	-5,650.43	0.00	-5,650.00	0.00	0.00	0.00
Total C.C. City Hall	**-1,407.70**	**-5,650.43**	**0.00**	**-5,650.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-12,782.24**	**-17,044.71**	**0.00**	**-5,650.00**	**0.00**	**0.00**	**0.00**
EXPENSES							
Facilities & Property Management							
1-4-1340-9179 Energy efficiency study	8,892.07	26,164.01	20,000.00	26,164.00	20,000.00	0.00	0.00
Total Facilities & Property Management	**8,892.07**	**26,164.01**	**20,000.00**	**26,164.00**	**20,000.00**	**0.00**	**0.00**
Facilities - Salaries and Benefits							
1-4-1341-1100 Regular Salaries	49,044.85	45,225.35	48,081.00	45,225.00	48,873.00	792.00	0.02
1-4-1341-1110 Accrued Sickleave & Vacation	565.89	680.32	481.00	680.00	489.00	8.00	0.02
1-4-1341-1120 Part-time Wages	16,790.59	569.83	14,272.00	570.00	14,522.00	250.00	0.02
1-4-1341-1130 Overtime Wages	8,729.91	4,835.77	7,272.00	4,836.00	7,272.00	0.00	0.00
1-4-1341-1210 E.H.T.	1,461.81	1,094.46	1,798.00	1,095.00	1,236.00	-562.00	-0.31
1-4-1341-1220 C.P.P.	3,515.91	2,525.15	4,474.00	2,525.00	3,074.00	-1,400.00	-0.31

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-1341-1230 E.I.	1,540.64	1,032.42	1,724.00	1,032.00	1,235.00	-489.00	-0.28
1-4-1341-1240 WSIB	2,850.37	1,500.12	2,250.00	1,500.00	2,003.00	-247.00	-0.11
1-4-1341-1250 OMERS	4,381.90	4,216.75	4,327.00	4,217.00	4,399.00	72.00	0.02
1-4-1341-1260 Group Insurance	6,720.40	6,258.71	6,885.00	6,259.00	6,964.00	79.00	0.01
Total Facilities - Salaries and Benefi	**95,602.27**	**67,938.88**	**91,564.00**	**67,939.00**	**90,067.00**	**-1,497.00**	**-0.02**
Facilities - Materials							
1-4-1343-3015 Alarm System	461.39	1,247.18	1,450.00	1,247.00	1,450.00	0.00	0.00
1-4-1343-3070 Building Maintenance	22,522.79	36,895.67	32,000.00	33,047.00	32,000.00	0.00	0.00
1-4-1343-3130 Cleaning Supplies	5,791.41	12,075.32	10,000.00	12,075.00	10,000.00	0.00	0.00
1-4-1343-3300 Hydro	34,025.87	32,295.50	48,536.00	29,729.00	48,536.00	0.00	0.00
1-4-1343-3335 Landscaping Materials	726.34	872.16	1,000.00	872.00	1,000.00	0.00	0.00
1-4-1343-3430 Mechanical Repairs	14,428.22	10,679.00	11,000.00	10,679.00	11,000.00	0.00	0.00
1-4-1343-3490 Natural Gas	6,401.34	6,314.54	8,100.00	6,315.00	8,100.00	0.00	0.00
1-4-1343-3653 SOCAN	0.00	0.00	110.00	0.00	110.00	0.00	0.00
1-4-1343-3675 Supplies	-34.61	0.00	2,000.00	0.00	2,000.00	0.00	0.00
1-4-1343-3790 Water	4,073.29	2,984.87	5,000.00	2,985.00	5,000.00	0.00	0.00
Total Facilities - Materials	**88,396.04**	**103,364.24**	**119,196.00**	**96,949.00**	**119,196.00**	**0.00**	**0.00**
Facilities - Contracted Services							
1-4-1344-4275 Contract - Snow / Grass / Mechanical	19,465.40	10,558.66	20,000.00	11,850.00	20,000.00	0.00	0.00
Total Facilities - Contracted Services	**19,465.40**	**10,558.66**	**20,000.00**	**11,850.00**	**20,000.00**	**0.00**	**0.00**
C.C. City Hall - Salaries							
1-4-1411-1120 Part-time Wages	13,909.64	9,267.55	19,664.00	9,268.00	20,008.00	344.00	0.02
1-4-1411-1210 E.H.T.	271.24	180.68	383.00	181.00	390.00	7.00	0.02
1-4-1411-1220 C.P.P.	598.39	396.02	849.00	396.00	900.00	51.00	0.06
1-4-1411-1230 E.I.	315.12	204.98	368.00	205.00	443.00	75.00	0.20
1-4-1411-1240 WSIB	453.86	262.76	480.00	263.00	632.00	152.00	0.32
Total C.C. City Hall - Salaries	**15,548.25**	**10,311.99**	**21,744.00**	**10,313.00**	**22,373.00**	**629.00**	**0.03**
C.C. City Hall - Materials							
1-4-1413-3015 Alarm System	1,163.53	815.60	1,375.00	816.00	1,375.00	0.00	0.00
1-4-1413-3070 Building Maintenance	12,000.45	21,214.77	8,000.00	13,344.00	8,000.00	0.00	0.00
1-4-1413-3130 Cleaning Supplies	2,909.33	182.42	1,250.00	182.00	1,250.00	0.00	0.00
1-4-1413-3300 Hydro	26,581.46	22,650.23	30,424.00	19,941.00	30,424.00	0.00	0.00
1-4-1413-3335 Landscaping materials	2,523.15	381.60	600.00	382.00	600.00	0.00	0.00
1-4-1413-3430 Mechanicals Repairs	2,854.86	14,212.36	3,750.00	13,955.00	3,750.00	0.00	0.00
1-4-1413-3675 Supplies	502.27	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-1413-3710 Telephone	2,950.90	2,774.91	4,500.00	2,775.00	4,500.00	0.00	0.00
1-4-1413-3790 Water	571.77	888.14	650.00	888.00	650.00	0.00	0.00
Total C.C. City Hall - Materials	**52,057.72**	**63,120.03**	**51,549.00**	**52,283.00**	**51,549.00**	**0.00**	**0.00**
C.C. City Hall - Contracts							

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-1414-4275 Contract - Snow	6,307.02	2,014.85	4,500.00	3,500.00	4,500.00	0.00	0.00
Total C.C. City Hall - Contracts	**6,307.02**	**2,014.85**	**4,500.00**	**3,500.00**	**4,500.00**	**0.00**	**0.00**
St-Pascal Archives - Materials							
1-4-1423-3070 Building Maintenance	254.40	7,225.42	3,000.00	7,225.00	3,000.00	0.00	0.00
1-4-1423-3300 Hydro	6,673.82	5,971.15	8,000.00	5,008.00	8,000.00	0.00	0.00
Total St-Pascal Archives - Materials	**6,928.22**	**13,196.57**	**11,000.00**	**12,233.00**	**11,000.00**	**0.00**	**0.00**
St-Pascal Archives - Contracts							
1-4-1424-4275 Contract - Snow	3,331.67	488.45	1,000.00	488.00	1,000.00	0.00	0.00
Total St-Pascal Archives - Contracts	**3,331.67**	**488.45**	**1,000.00**	**488.00**	**1,000.00**	**0.00**	**0.00**
Total EXPENSES	**296,528.66**	**297,157.68**	**340,553.00**	**281,719.00**	**339,685.00**	**-868.00**	**0.00**
Total .	**283,746.42**	**280,112.97**	**340,553.00**	**276,069.00**	**339,685.00**	**-868.00**	**0.00**
Total MUNICIPAL BUILDINGS	**283,746.42**	**280,112.97**	**340,553.00**	**276,069.00**	**339,685.00**	**-868.00**	**0.00**
ECONOMIC DEVELOPMENT							
EXPENSES							
Commercial - Salaries & Benefits							
1-4-8211-1100 Regular Salaries	0.00	76,921.09	92,000.00	102,400.00	103,975.00	11,975.00	0.13
1-4-8211-1110 Accrued Sickleave & Vacation	0.00	1,225.82	0.00	0.00	1,040.00	1,040.00	0.00
1-4-8211-1210 E.H.T.	0.00	1,519.80	0.00	0.00	2,028.00	2,028.00	0.00
1-4-8211-1220 C.P.P.	0.00	3,005.90	0.00	0.00	3,079.00	3,079.00	0.00
1-4-8211-1230 E.I.	0.00	1,040.03	0.00	0.00	1,052.00	1,052.00	0.00
1-4-8211-1240 W.C.B.	0.00	2,415.70	0.00	0.00	3,103.00	3,103.00	0.00
1-4-8211-1250 OMERS	0.00	8,723.33	0.00	0.00	11,820.00	11,820.00	0.00
1-4-8211-1260 Group Insurance	0.00	7,367.94	0.00	0.00	10,113.00	10,113.00	0.00
Total Commercial - Salaries & Benefits	**0.00**	**102,219.61**	**92,000.00**	**102,400.00**	**136,210.00**	**44,210.00**	**0.48**
Commercial - Materials							
1-4-8213-3160 Conference & Convention	1,866.15	697.05	1,405.00	1,405.00	1,405.00	0.00	0.00
1-4-8213-3435 Membership	550.27	2,043.53	0.00	0.00	0.00	0.00	0.00
1-4-8213-3450 Mileage	0.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-8213-3505 Opportunities Evaluation	4,840.07	8,036.62	15,000.00	8,000.00	15,000.00	0.00	0.00
1-4-8213-3560 Promotion	0.00	100.00	0.00	0.00	2,000.00	2,000.00	0.00
1-4-8213-3710 Telephone	0.00	327.76	600.00	600.00	600.00	0.00	0.00
1-4-8213-3743 Training	0.00	0.00	2,000.00	2,000.00	2,000.00	0.00	0.00
Total Commercial - Materials	**7,256.49**	**11,204.96**	**20,005.00**	**13,005.00**	**22,005.00**	**2,000.00**	**0.10**
Total EXPENSES	**7,256.49**	**113,424.57**	**112,005.00**	**115,405.00**	**158,215.00**	**46,210.00**	**0.41**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total .	7,256.49	113,424.57	112,005.00	115,405.00	158,215.00	46,210.00	0.41
Total ECONOMIC DEVELOPMENT	7,256.49	113,424.57	112,005.00	115,405.00	158,215.00	46,210.00	0.41
Total CAO	1,617,679.95	1,583,955.80	1,714,890.00	1,595,974.00	1,809,111.00	94,221.00	0.05

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire finances / Summary Finance

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Finances / Finance	183,047	132,187	134,177	1,990	1.5%
Revenus total / Total revenues	**$ 183,047**	**$ 132,187**	**$ 134,177**	**$ 1,990**	1.5%
Dépenses / Expenses					
Finances / Finance	1,188,007	1,111,056	1,147,817	36,761	3.3%
Dépenses totales / Total expenses	**$ 1,188,007**	**$ 1,111,056**	**$ 1,147,817**	**$ 36,761**	**3.3%**
Net Finances / Finance	**$ 1,004,960**	**$ 978,869**	**$ 1,013,640**	**$ 34,771**	**3.6%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
FINANCE							
FINANCE							
REVENUES							
Finance							
1-3-1230-0544 Business License	-62,593.20	-56,285.90	-69,972.00	-60,000.00	-71,342.00	-1,370.00	0.02
1-3-1230-0557 Transfer Fee Between Accounts	-1,286.00	-942.00	0.00	0.00	0.00	0.00	0.00
1-3-1230-0558 Fee Statements of Accounts Request	-70.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1230-0577 Rounding Penny	16.87	8.25	0.00	0.00	0.00	0.00	0.00
1-3-1230-0581 Contribution from reserve	0.00	-49,835.38	0.00	-49,835.00	0.00	0.00	0.00
1-3-1230-0605 Tax Certificates	-36,753.00	-44,037.00	-31,620.00	-44,000.00	-32,240.00	-620.00	0.02
1-3-1230-0606 Tax Inquiries	-3,056.00	-2,260.00	-2,500.00	-2,500.00	-2,500.00	0.00	0.00
1-3-1230-0607 Capping Revenues / Expenses	0.00	0.00	800.00	800.00	800.00	0.00	0.00
1-3-1230-0613 Other Revenues	-34,833.83	-29,694.73	-28,895.00	-28,895.00	-28,895.00	0.00	0.00
Total Finance	**-138,575.16**	**-183,046.76**	**-132,187.00**	**-184,430.00**	**-134,177.00**	**-1,990.00**	**0.02**
Contribution from Capital Reserve							
1-3-1331-0581 Contribution from Reserves	-5,356.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Contribution from Capital Reserv	**-5,356.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-143,931.16**	**-183,046.76**	**-132,187.00**	**-184,430.00**	**-134,177.00**	**-1,990.00**	**0.02**
EXPENSES							
Finance - Salaries and Benefits							
1-4-1231-1100 Regular Salaries	611,932.21	618,342.08	615,630.00	618,930.00	639,655.00	24,025.00	0.04
1-4-1231-1104 Vacancy Factor	-22,827.00	-9,505.00	-16,900.00	0.00	-16,900.00	0.00	0.00
1-4-1231-1110 Accrued Sickleave & Vacation	11,902.18	7,703.63	6,156.00	6,156.00	6,397.00	241.00	0.04
1-4-1231-1120 Part-time Wages	11,715.96	1,206.56	10,175.00	1,200.00	10,353.00	178.00	0.02
1-4-1231-1130 Overtime Wages	29,117.68	47,936.51	20,500.00	42,500.00	20,500.00	0.00	0.00
1-4-1231-1210 E.H.T.	13,107.77	13,771.22	12,203.00	12,203.00	12,675.00	472.00	0.04
1-4-1231-1220 C.P.P.	24,790.28	21,651.13	22,179.00	22,179.00	23,476.00	1,297.00	0.06
1-4-1231-1230 E.I.	10,112.69	8,345.99	7,990.00	7,990.00	8,294.00	304.00	0.04
1-4-1231-1240 WSIB	23,072.16	17,908.39	14,402.00	18,002.00	19,283.00	4,881.00	0.34
1-4-1231-1250 OMERS	66,461.39	67,315.55	65,030.00	65,030.00	68,083.00	3,053.00	0.05
1-4-1231-1260 Group Insurance	53,827.03	54,390.51	55,641.00	55,641.00	57,951.00	2,310.00	0.04
Total Finance - Salaries and Benefits	**833,212.35**	**849,066.57**	**813,006.00**	**849,831.00**	**849,767.00**	**36,761.00**	**0.05**
Finance - Materials							
1-4-1233-3005 Advertising	2,051.47	512.87	1,800.00	1,800.00	1,800.00	0.00	0.00
1-4-1233-3020 Arrears Collection Disburshment	7,467.98	6,662.30	6,500.00	6,500.00	6,500.00	0.00	0.00
1-4-1233-3025 Auditing	17,928.68	17,969.01	29,500.00	20,000.00	29,500.00	0.00	0.00
1-4-1233-3030 A/R Written-Off	0.00	-150.79	500.00	500.00	500.00	0.00	0.00
1-4-1233-3031 Provision for A/R	24,615.71	25,809.13	2,000.00	25,500.00	17,000.00	15,000.00	7.50
1-4-1233-3032 Bank Charges	10,321.65	8,715.75	7,000.00	7,000.00	10,000.00	3,000.00	0.43
1-4-1233-3036 Outstanding AP Checks	-3,203.58	-3,532.41	0.00	0.00	0.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019	2020	2020	2020	2021	VARIANCE	VARIANCE
.	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
1-4-1233-3160 Conference and Convention Fees	3,943.82	-254.40	8,500.00	1,000.00	8,500.00	0.00	0.00
1-4-1233-3165 Consultant	4,043.32	6,001.84	8,000.00	3,000.00	8,000.00	0.00	0.00
1-4-1233-3170 Courier Services	1,015.19	821.46	200.00	200.00	200.00	0.00	0.00
1-4-1233-3435 Membership	3,397.01	5,094.56	3,800.00	4,600.00	3,800.00	0.00	0.00
1-4-1233-3440 Meals	600.66	27.55	300.00	300.00	300.00	0.00	0.00
1-4-1233-3450 Mileage	753.98	12.75	500.00	500.00	500.00	0.00	0.00
1-4-1233-3500 Office Supplies	7,498.55	4,980.60	8,000.00	4,500.00	8,000.00	0.00	0.00
1-4-1233-3690 Tax Bills Processing	20,731.85	22,922.36	18,000.00	23,000.00	18,000.00	0.00	0.00
1-4-1233-3700 Taxes Written-Off	106,372.57	208,273.76	125,000.00	208,000.00	125,000.00	0.00	0.00
1-4-1233-3703 Taxes shortfall UCPR	-47.60	-43.00	0.00	0.00	0.00	0.00	0.00
1-4-1233-3704 Taxes Shortfall General City	47.60	43.00	0.00	0.00	0.00	0.00	0.00
1-4-1233-3710 Telephone	851.09	835.61	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-1233-3730 Traduction	30.53	142.87	1,000.00	1,000.00	1,000.00	0.00	0.00
Total Finance - Materials	**208,420.48**	**304,844.82**	**221,600.00**	**308,400.00**	**239,600.00**	**18,000.00**	**0.08**
Accounting - Materials							
1-4-1313-3165 Consultant	24,867.79	7,062.15	25,000.00	8,000.00	25,000.00	0.00	0.00
1-4-1313-3450 Mileage	0.00	0.00	250.00	250.00	250.00	0.00	0.00
1-4-1313-3577 Program Modification	15,007.96	17,415.20	15,000.00	15,000.00	15,000.00	0.00	0.00
1-4-1313-3743 Training	5,274.37	7,079.92	13,000.00	8,000.00	13,000.00	0.00	0.00
Total Accounting - Materials	**45,150.12**	**31,557.27**	**53,250.00**	**31,250.00**	**53,250.00**	**0.00**	**0.00**
Accounting - Contracted Services							
1-4-1314-4152 Contract	1,462.80	2,538.29	23,200.00	2,500.00	5,200.00	-18,000.00	-0.78
Total Accounting - Contracted Services	**1,462.80**	**2,538.29**	**23,200.00**	**2,500.00**	**5,200.00**	**-18,000.00**	**-0.78**
Total EXPENSES	**1,088,245.75**	**1,188,006.95**	**1,111,056.00**	**1,191,981.00**	**1,147,817.00**	**36,761.00**	**0.03**
Total .	**944,314.59**	**1,004,960.19**	**978,869.00**	**1,007,551.00**	**1,013,640.00**	**34,771.00**	**0.04**
Total FINANCE	**944,314.59**	**1,004,960.19**	**978,869.00**	**1,007,551.00**	**1,013,640.00**	**34,771.00**	**0.04**
Total FINANCE	**944,314.59**	**1,004,960.19**	**978,869.00**	**1,007,551.00**	**1,013,640.00**	**34,771.00**	**0.04**

Cité de / City of Clarence-Rockland
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Sommaire technologie de l'information / Summary Information Technology

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Technologie de l'information / Information technology					
Revenus total / Total revenues	$ -	$ -	$ -	$ -	0.0%
Dépenses / Expenses					
Technologie de l'information / Information technology	848,563	840,162	877,518	37,356	4.4%
Dépenses totales / Total expenses	**$ 848,563**	**$ 840,162**	**$ 877,518**	**$ 37,356**	**4.4%**
NET TECHONOLOGIE DE L'INFORMATION / NET INFORMATION TECHNOLOGY	**$ 848,563**	**$ 840,162**	**$ 877,518**	**$ 37,356**	**4.4%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
FINANCE							
COMPUTERS							
EXPENSES							
Computers - Salaries and Benefits							
1-4-1321-1100 Regular Salaries	219,741.68	370,630.77	407,200.00	378,000.00	390,508.00	-16,692.00	-0.04
1-4-1321-1110 Accrued Sickleave & Vacation	2,889.76	7,499.35	2,987.00	2,987.00	3,905.00	918.00	0.31
1-4-1321-1130 Overtime Wages	6,301.74	2,174.10	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-1321-1210 E.H.T.	4,046.01	7,533.39	5,825.00	7,025.00	7,615.00	1,790.00	0.31
1-4-1321-1220 C.P.P.	6,559.51	10,646.21	8,726.00	10,026.00	12,317.00	3,591.00	0.41
1-4-1321-1230 E.I.	2,641.52	3,897.96	3,039.00	3,039.00	4,209.00	1,170.00	0.38
1-4-1321-1240 WSIB	7,422.91	9,310.11	6,429.00	9,029.00	11,027.00	4,598.00	0.72
1-4-1321-1250 OMERS	22,412.67	41,017.88	33,715.00	39,015.00	43,574.00	9,859.00	0.29
1-4-1321-1260 Group Insurance	23,323.33	31,178.72	28,941.00	32,041.00	36,363.00	7,422.00	0.26
Total Computers - Salaries and Benefit	**295,339.13**	**483,888.49**	**499,362.00**	**483,662.00**	**512,018.00**	**12,656.00**	**0.03**
Computers - Materials							
1-4-1323-3150 Computer Supplies	37,790.96	70,741.57	20,000.00	70,000.00	27,000.00	7,000.00	0.35
1-4-1323-3152 Computer Replacement	31,733.66	0.00	33,000.00	6,000.00	33,000.00	0.00	0.00
1-4-1323-3316 Internet fees	26,737.20	25,257.83	38,000.00	28,094.00	33,000.00	-5,000.00	-0.13
1-4-1323-3450 Mileage	472.49	90.63	300.00	300.00	500.00	200.00	0.67
1-4-1323-3500 Office Supplies	88.21	1,244.08	0.00	0.00	3,000.00	3,000.00	0.00
1-4-1323-3615 Repairs and maintenance	2,669.01	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1323-3651 Softwares	204,266.48	243,619.53	230,500.00	230,500.00	250,000.00	19,500.00	0.08
1-4-1323-3670 Subscriptions	453.85	0.00	500.00	500.00	500.00	0.00	0.00
1-4-1323-3710 Telephone	2,958.71	3,909.96	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-1323-3743 Training	4,070.53	971.06	6,500.00	6,500.00	6,500.00	0.00	0.00
Total Computers - Materials	**311,241.10**	**345,834.66**	**330,800.00**	**343,894.00**	**355,500.00**	**24,700.00**	**0.07**
Computers - Contracted Services							
1-4-1324-4110 Consulting - Operations	11,110.06	0.00	10,000.00	0.00	10,000.00	0.00	0.00
1-4-1324-4154 Consulting - Projects	107,752.80	18,839.42	0.00	19,000.00	0.00	0.00	0.00
Total Computers - Contracted Services	**118,862.86**	**18,839.42**	**10,000.00**	**19,000.00**	**10,000.00**	**0.00**	**0.00**
Total EXPENSES	**725,443.09**	**848,562.57**	**840,162.00**	**846,556.00**	**877,518.00**	**37,356.00**	**0.04**
Total .	**725,443.09**	**848,562.57**	**840,162.00**	**846,556.00**	**877,518.00**	**37,356.00**	**0.04**
Total COMPUTERS	**725,443.09**	**848,562.57**	**840,162.00**	**846,556.00**	**877,518.00**	**37,356.00**	**0.04**
Total FINANCE	**725,443.09**	**848,562.57**	**840,162.00**	**846,556.00**	**877,518.00**	**37,356.00**	**0.04**

City of / Cité de Clarence-Rockland
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III - Service de la protection/ Protective Services

Cité de / City of Clarence-Rockland
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Sommaire service de la protection/ Summary Protective Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Incendie/ Fire					
Revenus / Revenues					
Administration - Incendie / Fire - Administration	218,295	173,624	185,900	12,276	7.1%
Centre de formation régional / Regional Training Centre	25,360	53,000	52,800	-200	100.0%
Revenus total / Total revenues	**$ 243,655**	**$ 226,624**	**$ 238,700**	**$ 12,076**	**5.3%**
Dépenses / Expenses					
Incendie/ Fire					
Administration - Incendie / Fire - Administration	563,490	525,354	547,347	21,993	4.2%
Combat d'incendies / Fire Fighting	820,224	825,443	801,212	-24,231	-2.9%
Formation contre les incendies / Fire Training	124,570	175,012	177,934	2,922	1.7%
Casernes de pompiers / Fire Halls	156,702	106,900	107,457	557	0.5%
Véhicules pour combattre les incendies / Fire Vehicles	105,741	142,670	144,394	1,724	1.2%
Éducation pour la prévention des incendies / Fire Prevention Education	145,864	160,862	163,151	2,289	1.4%
Événements spéciaux / Fire Special Events	4,342	0	0	0	0.0%
Gestion pour les situations d'urgence / Emergency Management	4,081	15,000	15,000	0	0.0%
Centre de formation régional / Regional Training Centre	25,360	53,000	52,800	-200	100.0%
Dépenses totales / Total expenses	**$ 1,950,375**	**$ 2,004,241**	**$ 2,009,295**	**$ 5,054**	**0.3%**
Net Feu/ Fire	**$ 1,706,720**	**$ 1,777,617**	**$ 1,770,595**	**-$ 7,022**	-0.4%

Cité de / City of Clarence-Rockland
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Sommaire service de la protection/ Summary Protective Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Police					
Police	3,459,644	3,434,483	3,434,483	-	0.0%
Net Police/ Police	**$ 3,459,644**	**$ 3,434,483**	**$ 3,434,483**	**$ -**	**0.0%**
Reglementation / By Law					
Revenu - Reglementation / Revenue - By law	88,301	101,403	113,146	11,743	11.6%
Expenses - By law	543,081	564,778	582,623	17,845	3.2%
Net Reglementation/ By law	**$ 454,780**	**$ 463,375**	**$ 469,477**	**$ 6,102**	1.3%
NET SERVICE DE LA PROTECTION / PROTECTIVE SERVICES	**$ 5,621,144**	**$ 5,675,475**	**$ 5,674,555**	**-$ 920**	**0.0%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
PROTECTIVE SERVICES							
FIRE - ADMINISTRATION							
REVENUES							
Fire Services							
1-3-2100-0581 Contribution from Reserves	-10,349.66	-9,830.02	0.00	0.00	0.00	0.00	0.00
1-3-2100-0600 Miscellaneous	-17,394.19	-3,503.51	-31,104.00	-5,000.00	-37,500.00	-6,396.00	0.21
1-3-2100-0610 Inspection Fees	-5,060.00	-3,575.00	-7,426.00	-5,000.00	-7,250.00	176.00	-0.02
1-3-2100-0614 Rent - Paramedic Stations	-17,782.95	-70,534.12	0.00	-23,500.00	0.00	0.00	0.00
1-3-2100-0620 Rescue - extrication services	-14,786.80	-18,804.46	-29,000.00	-29,000.00	-29,000.00	0.00	0.00
1-3-2100-0626 False Alarm Fees	0.00	-5,355.00	-3,094.00	-7,000.00	-3,750.00	-656.00	0.21
1-3-2100-0628 Fire Marque	-16,152.44	-21,165.21	-10,000.00	-17,000.00	-15,400.00	-5,400.00	0.54
1-3-2100-0735 Other Grants - UCPR	-83,036.16	-85,527.24	-93,000.00	-85,527.00	-93,000.00	0.00	0.00
Total Fire Services	**-164,562.20**	**-218,294.56**	**-173,624.00**	**-172,027.00**	**-185,900.00**	**-12,276.00**	**0.07**
Total REVENUES	**-164,562.20**	**-218,294.56**	**-173,624.00**	**-172,027.00**	**-185,900.00**	**-12,276.00**	**0.07**
EXPENSES							
Administration - Salaries and Benefits							
1-4-2111-1100 Regular Salaries	255,997.70	304,873.76	314,028.00	310,028.00	328,170.00	14,142.00	0.05
1-4-2111-1104 Vacancy Factor	-9,766.00	0.00	-17,200.00	0.00	-17,200.00	0.00	0.00
1-4-2111-1110 Accrued Sickleave & Vacation	3,499.24	6,569.39	3,140.00	3,140.00	3,282.00	142.00	0.05
1-4-2111-1120 Part-time Wages	50,868.11	1,569.42	0.00	1,570.00	0.00	0.00	0.00
1-4-2111-1130 Overtime Wages	8,988.84	11,151.93	3,000.00	8,000.00	3,000.00	0.00	0.00
1-4-2111-1210 E.H.T.	6,837.42	6,734.67	6,124.00	7,124.00	6,399.00	275.00	0.04
1-4-2111-1220 C.P.P.	10,566.08	11,050.49	8,050.00	8,050.00	8,521.00	471.00	0.06
1-4-2111-1230 E.I.	4,350.68	4,134.13	2,887.00	2,887.00	2,980.00	93.00	0.03
1-4-2111-1240 WSIB	10,405.96	8,760.62	5,779.00	10,379.00	7,687.00	1,908.00	0.33
1-4-2111-1250 OMERS	38,016.81	35,451.02	38,711.00	39,711.00	40,745.00	2,034.00	0.05
1-4-2111-1260 Group Insurance	28,768.12	25,572.13	28,135.00	28,135.00	28,335.00	200.00	0.01
Total Administration - Salaries and Be	**408,532.96**	**415,867.56**	**392,654.00**	**419,024.00**	**411,919.00**	**19,265.00**	**0.05**
Administration - Materials							
1-4-2113-3005 Advertising	348.02	0.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-2113-3160 Conference and Convention Fees	6,573.25	2,481.09	9,800.00	3,000.00	8,850.00	-950.00	-0.10
1-4-2113-3170 Courier Services	2,200.52	1,206.73	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-2113-3175 Course and Tuition Fees	25,449.57	13,449.00	46,000.00	5,000.00	44,048.00	-1,952.00	-0.04
1-4-2113-3316 Internet Fees	3,920.01	4,736.80	5,000.00	5,000.00	4,700.00	-300.00	-0.06
1-4-2113-3400 Life Insurance	14,308.16	14,317.56	15,000.00	15,000.00	15,000.00	0.00	0.00
1-4-2113-3435 Membership	5,060.02	3,148.33	3,200.00	3,200.00	5,219.00	2,019.00	0.63
1-4-2113-3440 Meals	10,569.84	4,337.34	6,000.00	1,500.00	6,000.00	0.00	0.00
1-4-2113-3450 Mileage	1,171.92	517.58	1,400.00	500.00	1,400.00	0.00	0.00
1-4-2113-3500 Office Supplies	2,752.60	5,167.58	3,000.00	5,000.00	2,250.00	-750.00	-0.25
1-4-2113-3605 Radio Licences	2,008.00	2,389.52	2,100.00	2,300.00	2,351.00	251.00	0.12
1-4-2113-3651 Software Licences & Renewals	2,419.19	6,819.90	5,000.00	7,000.00	10,310.00	5,310.00	1.06

2021 OPERATING BUDGET

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-2113-3657 Special Events	1,417.20	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2113-3670 Subscriptions	1,715.48	3,115.47	2,700.00	2,700.00	2,700.00	0.00	0.00
1-4-2113-3675 Supplies	11,798.62	11,549.59	1,000.00	2,000.00	1,000.00	0.00	0.00
1-4-2113-3710 Telephone	14,720.59	10,417.18	12,000.00	12,000.00	11,100.00	-900.00	-0.08
1-4-2113-3755 Uniforms	18,085.60	16,033.65	18,000.00	18,000.00	18,000.00	0.00	0.00
1-4-2113-3999 MTO Billing - Plate	300.00	900.53	0.00	1,000.00	0.00	0.00	0.00
Total Administration - Materials	**124,818.59**	**100,587.85**	**132,700.00**	**85,700.00**	**135,428.00**	**2,728.00**	**0.02**
Administration - Transfers							
1-4-2117-7100 Contribution to Reserves	16,927.54	47,034.12	0.00	0.00	0.00	0.00	0.00
Total Administration - Transfers	**16,927.54**	**47,034.12**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total EXPENSES	**550,279.09**	**563,489.53**	**525,354.00**	**504,724.00**	**547,347.00**	**21,993.00**	**0.04**
Total .	**385,716.89**	**345,194.97**	**351,730.00**	**332,697.00**	**361,447.00**	**9,717.00**	**0.03**
Total FIRE - ADMINISTRATION	**385,716.89**	**345,194.97**	**351,730.00**	**332,697.00**	**361,447.00**	**9,717.00**	**0.03**
FIRE FIGHTING							
EXPENSES							
Fire-fighting - Salaries and Benefits							
1-4-2121-1100 Regular Salaries	186,683.92	188,032.04	190,296.00	186,996.00	191,699.00	1,403.00	0.01
1-4-2121-1110 Accrued Sickleave & Vacation	1,283.78	2,180.40	1,903.00	1,903.00	1,917.00	14.00	0.01
1-4-2121-1120 Part-time Wages	235,922.70	267,850.23	275,000.00	295,000.00	279,813.00	4,813.00	0.02
1-4-2121-1130 Overtime Wages	12,493.19	10,121.64	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-2121-1210 E.H.T.	11,787.53	11,168.65	9,865.00	9,865.00	9,194.00	-671.00	-0.07
1-4-2121-1220 C.P.P.	5,993.87	5,585.26	5,817.00	5,817.00	6,159.00	342.00	0.06
1-4-2121-1230 E.I.	2,438.13	2,083.15	2,026.00	2,026.00	2,105.00	79.00	0.04
1-4-2121-1240 WSIB	43,088.14	17,991.22	25,503.00	25,503.00	27,160.00	1,657.00	0.06
1-4-2121-1250 OMERS	21,967.57	22,276.73	22,292.00	22,292.00	22,368.00	76.00	0.00
1-4-2121-1260 Group Insurance	17,466.72	17,358.74	22,041.00	18,641.00	22,392.00	351.00	0.02
Total Fire-fighting - Salaries and Ben	**539,125.55**	**544,648.06**	**564,743.00**	**578,043.00**	**572,807.00**	**8,064.00**	**0.01**
Fire-fighting - Materials							
1-4-2123-3010 Air	15,668.16	935.84	16,000.00	1,000.00	7,125.00	-8,875.00	-0.55
1-4-2123-3034 Batteries	675.34	668.13	3,000.00	1,000.00	3,000.00	0.00	0.00
1-4-2123-3110 Chemicals Supplies	2,080.60	2,739.37	6,000.00	3,500.00	6,000.00	0.00	0.00
1-4-2123-3148 Communication / Dispatching	83,036.22	92,532.96	93,000.00	93,000.00	93,000.00	0.00	0.00
1-4-2123-3175 Prevention & Education Material	7,075.43	23,486.57	17,000.00	17,000.00	17,000.00	0.00	0.00
1-4-2123-3215 Equipment Rental	3,729.35	3,844.81	1,500.00	6,000.00	1,500.00	0.00	0.00
1-4-2123-3220 Equipment Repairs	19,225.73	26,470.53	20,000.00	30,000.00	11,000.00	-9,000.00	-0.45
1-4-2123-3230 Medical supplies	2,681.63	3,750.04	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-2123-3282 Health Services	1,485.00	1,248.04	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-2123-3585 Protective Clothing	54,651.60	92,616.92	60,000.00	91,000.00	60,000.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

.	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
1-4-2123-3586 Cleaning & Repairs of Bunker gear	4,254.10	2,817.84	11,200.00	5,000.00	9,450.00	-1,750.00	-0.16
1-4-2123-3675 Supplies	28,350.42	24,465.10	27,000.00	33,000.00	14,330.00	-12,670.00	-0.47
Total Fire-fighting - Materials	**222,913.58**	**275,576.15**	**260,700.00**	**286,500.00**	**228,405.00**	**-32,295.00**	**-0.12**
Total EXPENSES	**762,039.13**	**820,224.21**	**825,443.00**	**864,543.00**	**801,212.00**	**-24,231.00**	**-0.03**
Total .	**762,039.13**	**820,224.21**	**825,443.00**	**864,543.00**	**801,212.00**	**-24,231.00**	**-0.03**
Total FIRE FIGHTING	**762,039.13**	**820,224.21**	**825,443.00**	**864,543.00**	**801,212.00**	**-24,231.00**	**-0.03**
FIRE TRAINING							
EXPENSES							
Training - Salaries and Benefits							
1-4-2131-1120 Part-time Wages	156,045.02	109,577.15	163,818.00	101,918.00	166,684.00	2,866.00	0.02
1-4-2131-1210 E.H.T.	0.00	0.62	3,194.00	0.00	3,250.00	56.00	0.02
1-4-2131-1240 WSIB	0.00	26.00	0.00	0.00	0.00	0.00	0.00
Total Training - Salaries and Benefits	**156,045.02**	**109,603.77**	**167,012.00**	**101,918.00**	**169,934.00**	**2,922.00**	**0.02**
Training - Materials							
1-4-2133-3745 Training Materials	5,503.11	14,966.45	8,000.00	17,000.00	8,000.00	0.00	0.00
Total Training - Materials	**5,503.11**	**14,966.45**	**8,000.00**	**17,000.00**	**8,000.00**	**0.00**	**0.00**
Total EXPENSES	**161,548.13**	**124,570.22**	**175,012.00**	**118,918.00**	**177,934.00**	**2,922.00**	**0.02**
Total .	**161,548.13**	**124,570.22**	**175,012.00**	**118,918.00**	**177,934.00**	**2,922.00**	**0.02**
Total FIRE TRAINING	**161,548.13**	**124,570.22**	**175,012.00**	**118,918.00**	**177,934.00**	**2,922.00**	**0.02**
FIRE HALLS							
EXPENSES							
Fire Halls - Salaries and Benefits							
1-4-2141-1120 Part-time Wages	37,919.54	47,481.96	31,192.00	48,192.00	31,738.00	546.00	0.02
1-4-2141-1130 Overtime Wages	229.52	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2141-1210 E.H.T.	15.62	185.22	608.00	188.00	619.00	11.00	0.02
1-4-2141-1220 C.P.P.	36.04	414.79	0.00	0.00	0.00	0.00	0.00
1-4-2141-1230 E.I.	18.14	210.05	0.00	0.00	0.00	0.00	0.00
1-4-2141-1240 WSIB	25.22	290.95	0.00	0.00	0.00	0.00	0.00
Total Fire Halls - Salaries and Benefi	**38,244.08**	**48,582.97**	**31,800.00**	**48,380.00**	**32,357.00**	**557.00**	**0.02**
Fire Halls - Materials							
1-4-2143-3070 Building Maintenance	18,834.84	22,008.90	16,000.00	20,000.00	16,000.00	0.00	0.00
1-4-2143-3130 Cleaning Supplies	649.48	4,309.44	2,500.00	5,000.00	2,500.00	0.00	0.00
1-4-2143-3300 Hydro	20,038.33	32,204.85	22,000.00	22,000.00	22,000.00	0.00	0.00
1-4-2143-3490 Natural Gas	11,997.94	21,777.58	9,000.00	18,000.00	9,000.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-2143-3790 Water	1,531.57	3,379.49	2,600.00	2,600.00	2,600.00	0.00	0.00
Total Fire Halls - Materials	**53,052.16**	**83,680.26**	**52,100.00**	**67,600.00**	**52,100.00**	**0.00**	**0.00**
Fire Halls - Contracted Services							
1-4-2144-4190 Contract - Grass Mowing	0.00	2,169.72	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-2144-4275 Contract - Snow	17,823.29	22,268.86	18,000.00	18,000.00	18,000.00	0.00	0.00
Total Fire Halls - Contracted Services	**17,823.29**	**24,438.58**	**23,000.00**	**23,000.00**	**23,000.00**	**0.00**	**0.00**
Total EXPENSES	**109,119.53**	**156,701.81**	**106,900.00**	**138,980.00**	**107,457.00**	**557.00**	**0.01**
Total .	**109,119.53**	**156,701.81**	**106,900.00**	**138,980.00**	**107,457.00**	**557.00**	**0.01**
Total FIRE HALLS	**109,119.53**	**156,701.81**	**106,900.00**	**138,980.00**	**107,457.00**	**557.00**	**0.01**
FIRE VEHICLES							
EXPENSES							
Vehicles - Materials							
1-4-2153-3190 Diesel	15,079.05	15,394.69	15,000.00	18,000.00	15,000.00	0.00	0.00
1-4-2153-3250 Gasoline	12,191.34	9,300.00	13,500.00	13,500.00	13,500.00	0.00	0.00
1-4-2153-3320 Insurance - Vehicles	15,843.88	18,474.22	19,170.00	19,170.00	20,894.00	1,724.00	0.09
1-4-2153-3760 Vehicle Repairs	119,882.73	62,572.56	95,000.00	75,000.00	95,000.00	0.00	0.00
Total Vehicles - Materials	**162,997.00**	**105,741.47**	**142,670.00**	**125,670.00**	**144,394.00**	**1,724.00**	**0.01**
Total EXPENSES	**162,997.00**	**105,741.47**	**142,670.00**	**125,670.00**	**144,394.00**	**1,724.00**	**0.01**
Total .	**162,997.00**	**105,741.47**	**142,670.00**	**125,670.00**	**144,394.00**	**1,724.00**	**0.01**
Total FIRE VEHICLES	**162,997.00**	**105,741.47**	**142,670.00**	**125,670.00**	**144,394.00**	**1,724.00**	**0.01**
PREVENTION/ EDUCATION							
EXPENSES							
Prevention / Educ. - Salaries & Ben.							
1-4-2161-1100 Regular Salaries	107,296.80	107,345.19	109,428.00	105,028.00	110,227.00	799.00	0.01
1-4-2161-1110 Accrued Sickleave & Vacation	1,492.87	1,782.52	1,094.00	1,094.00	1,102.00	8.00	0.01
1-4-2161-1120 Part-time Wages	16,779.69	3,347.46	14,223.00	3,923.00	14,472.00	249.00	0.02
1-4-2161-1130 Overtime Wages	1,901.78	2,616.28	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-2161-1210 E.H.T.	2,142.90	2,271.64	2,411.00	2,411.00	2,432.00	21.00	0.01
1-4-2161-1220 C.P.P.	2,789.21	2,769.50	2,909.00	2,909.00	3,079.00	170.00	0.06
1-4-2161-1230 E.I.	1,102.13	1,032.33	1,013.00	1,013.00	1,052.00	39.00	0.04
1-4-2161-1240 WSIB	3,417.29	2,690.41	2,328.00	3,128.00	3,103.00	775.00	0.33
1-4-2161-1250 OMERS	13,185.06	13,311.30	13,402.00	13,402.00	13,456.00	54.00	0.00
1-4-2161-1260 Group Insurance	8,740.67	8,697.37	11,054.00	9,054.00	11,228.00	174.00	0.02
Total Prevention / Educ. - Salaries &	**158,848.40**	**145,864.00**	**160,862.00**	**144,962.00**	**163,151.00**	**2,289.00**	**0.01**

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total EXPENSES	**158,848.40**	**145,864.00**	**160,862.00**	**144,962.00**	**163,151.00**	**2,289.00**	**0.01**
Total .	**158,848.40**	**145,864.00**	**160,862.00**	**144,962.00**	**163,151.00**	**2,289.00**	**0.01**
Total PREVENTION/ EDUCATION	**158,848.40**	**145,864.00**	**160,862.00**	**144,962.00**	**163,151.00**	**2,289.00**	**0.01**
SPECIAL EVENTS							
EXPENSES							
Special Events - Salaries & Ben.							
1-4-2171-1120 Part-time Wages	18,673.48	4,342.05	0.00	5,790.00	0.00	0.00	0.00
Total Special Events - Salaries & Ben.	**18,673.48**	**4,342.05**	**0.00**	**5,790.00**	**0.00**	**0.00**	**0.00**
Total EXPENSES	**18,673.48**	**4,342.05**	**0.00**	**5,790.00**	**0.00**	**0.00**	**0.00**
Total .	**18,673.48**	**4,342.05**	**0.00**	**5,790.00**	**0.00**	**0.00**	**0.00**
Total SPECIAL EVENTS	**18,673.48**	**4,342.05**	**0.00**	**5,790.00**	**0.00**	**0.00**	**0.00**
EMERGENCY MANAGEMENT							
EXPENSES							
Emergency Manag. - Materials							
1-4-2213-3160 Conference and Convention Fees	632.83	0.00	2,500.00	0.00	2,500.00	0.00	0.00
1-4-2213-3213 Educational Materials	0.00	0.00	200.00	200.00	200.00	0.00	0.00
1-4-2213-3440 Meals	891.00	3,991.09	600.00	600.00	600.00	0.00	0.00
1-4-2213-3500 Office Supplies	615.55	90.35	500.00	500.00	500.00	0.00	0.00
1-4-2213-3745 Training Materials	843.20	0.00	1,200.00	0.00	1,200.00	0.00	0.00
1-4-2213-4200 Contracts	0.00	0.00	10,000.00	0.00	10,000.00	0.00	0.00
Total Emergency Manag. - Materials	**2,982.58**	**4,081.44**	**15,000.00**	**1,300.00**	**15,000.00**	**0.00**	**0.00**
Total EXPENSES	**2,982.58**	**4,081.44**	**15,000.00**	**1,300.00**	**15,000.00**	**0.00**	**0.00**
Total .	**2,982.58**	**4,081.44**	**15,000.00**	**1,300.00**	**15,000.00**	**0.00**	**0.00**
Total EMERGENCY MANAGEMENT	**2,982.58**	**4,081.44**	**15,000.00**	**1,300.00**	**15,000.00**	**0.00**	**0.00**
REGIONAL TRAINING CENTRE							
REVENUES							
Training Centre							
1-3-2220-0816 Course Registration Fees	-46,311.66	-25,360.00	-53,000.00	-25,360.00	-52,800.00	200.00	0.00
Total Training Centre	**-46,311.66**	**-25,360.00**	**-53,000.00**	**-25,360.00**	**-52,800.00**	**200.00**	**0.00**
Total REVENUES	**-46,311.66**	**-25,360.00**	**-53,000.00**	**-25,360.00**	**-52,800.00**	**200.00**	**0.00**
EXPENSES							

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Administration - Materials							
1-4-2223-3170 Courier Services	58.57	38.43	1,000.00	38.00	600.00	-400.00	-0.40
1-4-2223-3440 Meals	11,205.39	6,494.55	18,000.00	6,414.00	17,760.00	-240.00	-0.01
1-4-2223-3450 Mileage	0.00	0.00	500.00	0.00	500.00	0.00	0.00
1-4-2223-3500 Office Supplies	3,536.18	2,859.88	3,000.00	2,860.00	2,236.00	-764.00	-0.25
1-4-2223-3555 Printing	0.00	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-2223-3651 Software Licences & Renewals	0.00	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-2223-3755 Uniforms	421.59	108.38	1,000.00	108.00	1,000.00	0.00	0.00
Total Administration - Materials	**15,221.73**	**9,501.24**	**25,500.00**	**9,420.00**	**24,096.00**	**-1,404.00**	**-0.06**
Courses - Materials							
1-4-2233-3010 Air	2,195.23	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2233-3213 Educational Materials	3,220.54	769.69	2,000.00	609.00	1,800.00	-200.00	-0.10
1-4-2233-3215 Equipment Rental	2,902.68	0.00	6,000.00	0.00	5,250.00	-750.00	-0.13
1-4-2233-3220 Equipment Repairs	400.92	1,264.03	1,000.00	1,264.00	400.00	-600.00	-0.60
1-4-2233-3675 Supplies	10,436.44	549.21	1,000.00	549.00	1,000.00	0.00	0.00
Total Courses - Materials	**19,155.81**	**2,582.93**	**10,000.00**	**2,422.00**	**8,450.00**	**-1,550.00**	**-0.16**
Courses - Contracted Services							
1-4-2234-4203 Contract - Instructors	280.84	0.00	8,500.00	0.00	8,500.00	0.00	0.00
Total Courses - Contracted Services	**280.84**	**0.00**	**8,500.00**	**0.00**	**8,500.00**	**0.00**	**0.00**
Facility - Materials							
1-4-2243-3070 Building Maintenance	220.78	1,093.19	8,000.00	1,093.00	8,000.00	0.00	0.00
1-4-2243-3130 Cleaning Supplies	79.13	0.00	1,000.00	0.00	1,000.00	0.00	0.00
Total Facility - Materials	**299.91**	**1,093.19**	**9,000.00**	**1,093.00**	**9,000.00**	**0.00**	**0.00**
Contribution to reserve							
1-4-2247-7100 Contribution to reserve	11,353.37	12,182.64	0.00	12,425.00	2,754.00	2,754.00	0.00
Total Contribution to reserve	**11,353.37**	**12,182.64**	**0.00**	**12,425.00**	**2,754.00**	**2,754.00**	**0.00**
Total EXPENSES	**46,311.66**	**25,360.00**	**53,000.00**	**25,360.00**	**52,800.00**	**-200.00**	**0.00**
Total .	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total REGIONAL TRAINING CENTRE	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
POLICE							
EXPENSES							
O.P.P. - Contracted Services							
1-4-2354-4170 O.P.P. Services	3,348,309.44	3,459,643.82	3,434,483.00	3,434,483.00	3,434,483.00	0.00	0.00
Total O.P.P. - Contracted Services	**3,348,309.44**	**3,459,643.82**	**3,434,483.00**	**3,434,483.00**	**3,434,483.00**	**0.00**	**0.00**

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total EXPENSES	**3,348,309.44**	**3,459,643.82**	**3,434,483.00**	**3,434,483.00**	**3,434,483.00**	**0.00**	**0.00**
Total .	**3,348,309.44**	**3,459,643.82**	**3,434,483.00**	**3,434,483.00**	**3,434,483.00**	**0.00**	**0.00**
Total POLICE	**3,348,309.44**	**3,459,643.82**	**3,434,483.00**	**3,434,483.00**	**3,434,483.00**	**0.00**	**0.00**
BY LAW							
REVENUES							
By-law							
1-3-2410-0548 Parking Fines	-16,664.75	-7,813.75	-26,390.00	-16,000.00	-17,940.00	8,450.00	-0.32
1-3-2410-0581 Contribution from Reserves	-95,577.10	0.00	0.00	0.00	0.00	0.00	0.00
1-3-2410-0625 Open Air Burning Permits	-17,051.00	-33,546.33	-9,547.00	-30,000.00	-28,600.00	-19,053.00	2.00
1-3-2410-0630 Dog Licences	-55,465.00	-43,971.00	-58,344.00	-55,000.00	-59,484.00	-1,140.00	0.02
1-3-2410-0635 Pound Fees	-687.64	-136.28	-2,122.00	-500.00	-2,122.00	0.00	0.00
1-3-2410-0644 Property Maintenance Charge to Owner	-5,055.05	-2,833.43	-5,000.00	-5,000.00	-5,000.00	0.00	0.00
Total By-law	**-190,500.54**	**-88,300.79**	**-101,403.00**	**-106,500.00**	**-113,146.00**	**-11,743.00**	**0.12**
Total REVENUES	**-190,500.54**	**-88,300.79**	**-101,403.00**	**-106,500.00**	**-113,146.00**	**-11,743.00**	**0.12**
EXPENSES							
By-Law - Salaries and Benefits							
1-4-2411-1100 Regular Salaries	413,742.91	351,952.57	332,198.00	328,998.00	343,235.00	11,037.00	0.03
1-4-2411-1110 Accrued Sickleave & Vacation	3,290.99	1,181.25	3,322.00	3,322.00	3,432.00	110.00	0.03
1-4-2411-1130 Overtime Wages	6,328.44	14,263.55	10,000.00	20,000.00	10,000.00	0.00	0.00
1-4-2411-1210 E.H.T.	6,621.73	7,115.56	6,478.00	7,478.00	6,693.00	215.00	0.03
1-4-2411-1220 C.P.P.	14,246.25	14,205.20	14,146.00	14,146.00	15,128.00	982.00	0.07
1-4-2411-1230 E.I.	5,155.81	5,327.85	5,012.00	5,012.00	5,262.00	250.00	0.05
1-4-2411-1240 WSIB	11,286.81	9,913.31	8,070.00	10,070.00	10,733.00	2,663.00	0.33
1-4-2411-1250 OMERS	27,112.13	32,430.50	27,809.00	27,809.00	33,588.00	5,779.00	0.21
1-4-2411-1260 Group Insurance	44,811.89	29,717.08	35,221.00	35,221.00	38,205.00	2,984.00	0.08
Total By-Law - Salaries and Benefits	**532,596.96**	**466,106.87**	**442,256.00**	**452,056.00**	**466,276.00**	**24,020.00**	**0.05**
By-Law - Materials							
1-4-2413-3005 Advertising	1,893.87	293.07	3,000.00	500.00	1,500.00	-1,500.00	-0.50
1-4-2413-3095 Cattle Killed	0.00	0.00	1,000.00	1,000.00	500.00	-500.00	-0.50
1-4-2413-3150 Computer Supplies	274.39	103.83	2,500.00	2,500.00	5,300.00	2,800.00	1.12
1-4-2413-3160 Conference and Convention Fees	3,491.58	335.81	3,000.00	0.00	3,000.00	0.00	0.00
1-4-2413-3195 Dog Licences	1,768.93	1,462.29	1,200.00	1,500.00	1,500.00	300.00	0.25
1-4-2413-3315 Impound Services	1,428.90	483.90	3,000.00	3,000.00	2,100.00	-900.00	-0.30
1-4-2413-3320 Insurance - Vehicles	396.10	461.86	480.00	480.00	709.00	229.00	0.48
1-4-2413-3370 Legal Fees	3,224.79	4,425.01	7,000.00	7,000.00	7,000.00	0.00	0.00
1-4-2413-3435 Membership	246.76	732.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-2413-3440 Meals	752.49	142.59	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-2413-3450 Mileage	1,135.21	87.96	0.00	0.00	0.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-2413-3500 Office Supplies	1,627.40	3,933.26	4,000.00	4,000.00	3,050.00	-950.00	-0.24
1-4-2413-3555 Printing	1,893.76	1,461.28	3,500.00	3,500.00	2,650.00	-850.00	-0.24
1-4-2413-3585 Protective Clothing	2,699.71	1,361.57	5,000.00	5,000.00	3,795.00	-1,205.00	-0.24
1-4-2413-3587 Property Maintenance	4,080.54	2,598.32	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-2413-3605 Radio Licences	9,149.20	9,841.14	7,500.00	7,500.00	8,220.00	720.00	0.10
1-4-2413-3652 Special Program	0.00	0.00	1,000.00	0.00	500.00	-500.00	-0.50
1-4-2413-3660 Staff Training	4,708.64	2,097.27	12,000.00	2,000.00	11,140.00	-860.00	-0.07
1-4-2413-3675 Supplies	5,057.38	3,082.57	7,000.00	7,000.00	3,420.00	-3,580.00	-0.51
1-4-2413-3710 Telephone	6,722.24	7,923.26	10,000.00	10,000.00	9,600.00	-400.00	-0.04
1-4-2413-3755 Uniforms	3,643.06	6,664.88	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-2413-3765 Vehicle Rental	276.48	0.00	2,000.00	2,000.00	1,000.00	-1,000.00	-0.50
1-4-2413-3772 Vehicle Expenses	16,356.70	14,713.12	13,000.00	14,000.00	14,500.00	1,500.00	0.12
Total By-Law - Materials	**70,828.13**	**62,204.99**	**98,680.00**	**83,480.00**	**91,984.00**	**-6,696.00**	**-0.07**
School Crossing Patrol - Salaries & Be							
1-4-2421-1120 Part-time Wages	25,355.15	13,344.32	21,478.00	15,478.00	21,854.00	376.00	0.02
1-4-2421-1210 E.H.T.	494.49	260.26	419.00	419.00	426.00	7.00	0.02
1-4-2421-1220 C.P.P.	692.51	487.14	944.00	944.00	1,000.00	56.00	0.06
1-4-2421-1230 E.I.	574.34	295.27	401.00	401.00	483.00	82.00	0.20
1-4-2421-1240 WSIB	791.17	381.77	0.00	0.00	0.00	0.00	0.00
Total School Crossing Patrol - Salarie	**27,907.66**	**14,768.76**	**23,242.00**	**17,242.00**	**23,763.00**	**521.00**	**0.02**
School Crossing Patrol - Materials							
1-4-2423-3585 Protective Clothing	0.00	0.00	600.00	600.00	600.00	0.00	0.00
Total School Crossing Patrol - Materia	**0.00**	**0.00**	**600.00**	**600.00**	**600.00**	**0.00**	**0.00**
Total EXPENSES	**631,332.75**	**543,080.62**	**564,778.00**	**553,378.00**	**582,623.00**	**17,845.00**	**0.03**
Total .	**440,832.21**	**454,779.83**	**463,375.00**	**446,878.00**	**469,477.00**	**6,102.00**	**0.01**
Total BY LAW	**440,832.21**	**454,779.83**	**463,375.00**	**446,878.00**	**469,477.00**	**6,102.00**	**0.01**
Total PROTECTIVE SERVICES	**5,551,066.79**	**5,621,143.82**	**5,675,475.00**	**5,614,221.00**	**5,674,555.00**	**-920.00**	**0.00**

City of / Cité de Clarence-Rockland
2021 Budget 2021

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IV - Infrastructure et aménagement du territoire / Infrastructure and Planning

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire infrastructure et aménagement du territoire / Summary Infrastructure and Planning

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
INFRASTRUCTURE					
Revenus / Revenues					
Administration	108,934	18,100	16,600	-1,500	-8.3%
Chemins / Roads	110,235	0	0	0	0.0%
Entretien routier / Roadside maintenance	16,705	0	0	0	0.0%
Égouts pluviaux / Storms sewers	50,784	0	0	0	0.0%
Programme hivernal / Winter control	0	234,000	0	-234,000	100.0%
Véhicules / Vehicles	55,100	55,200	55,100	-100	-0.2%
Revenus total / Total revenues	**$ 341,757**	**$ 307,300**	**$ 71,700**	**-$ 235,600**	**-76.7%**
Dépenses / Expenses					
Adminstration	1,173,852	1,350,044	1,487,109	137,065	10.2%
Chemins / Roads	639,704	547,800	418,600	-129,200	-23.6%
Entretien routier / Roadside maintenance	650,360	525,147	353,772	-171,375	-32.6%
Chemins de gravier / Gravel roads	432,525	555,000	549,000	-6,000	-1.1%
Égouts pluviaux / Storms sewers	167,978	145,600	295,100	149,500	102.7%
Programme hivernal / Winter control	748,103	925,346	813,346	-112,000	-12.1%
Véhicules / Vehicles	751,080	857,559	863,905	6,346	0.7%
Dépenses totales / Total expenses	**$ 4,563,601**	**$ 4,906,496**	**$ 4,780,832**	**-$ 125,664**	**-2.6%**
NET INFRASTRUCTURE	**$ 4,221,843**	**$ 4,599,196**	**$ 4,709,132**	**$ 109,936**	**2.4%**
AMÉNAGEMENT DU TERRITOIRE / PLANNING					
Revenus / Revenues	325,822	232,857	235,427	2,570	1.1%
Dépenses / Expense	677,202	685,179	713,282	28,103	4.1%
NET PLANNING	**$ 351,380**	**$ 452,322**	**$ 477,855**	**$ 25,533**	**5.6%**
CONSTRUCTION					
Revenus / Revenues	922,451	518,054	605,186	87,132	16.8%
Dépenses / Expenses	922,451	518,054	605,181	87,127	16.8%
NET CONSTRUCTION	**$ -**	**$ -**	**-$ 5**	**-$ 5**	**0.0%**
NET INFRASTRUCTURE ET AMÉNAGMENT/ INFRASTRUCTURE AND PLANNING	**$ 4,573,223**	**$ 5,051,518**	**$ 5,186,982**	**$ 135,464**	**2.7%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
INFRASTRUCTURE AND PLANNING							
ADMINISTRATION							
REVENUES							
Non-Distributed Revenues							
1-3-3120-0575 Gain/ (Loss) on Disposal	0.00	-610.50	0.00	-611.00	0.00	0.00	0.00
1-3-3120-0581 Contribution from Reserves	-75,423.19	-32,089.83	0.00	0.00	0.00	0.00	0.00
1-3-3120-0588 Staff Recovery from Capital	-379.25	-44,275.00	0.00	-44,275.00	0.00	0.00	0.00
1-3-3120-0622 Aggregates - Natural Ressources	-12,673.94	-12,908.65	-8,000.00	-12,909.00	-8,000.00	0.00	0.00
1-3-3120-0691 Sale of Equipment	0.00	0.00	-1,000.00	0.00	-1,000.00	0.00	0.00
1-3-3120-0708 Sale of scrap metal	-410.87	0.00	-1,500.00	0.00	0.00	1,500.00	-1.00
Total Non-Distributed Revenues	**-88,887.25**	**-89,883.98**	**-10,500.00**	**-57,795.00**	**-9,000.00**	**1,500.00**	**-0.14**
Engineering							
1-3-3130-0670 Road Cut Permits	-1,400.00	-1,600.00	-600.00	-1,600.00	-600.00	0.00	0.00
1-3-3130-0675 Culvert Permits	-4,200.00	-6,000.00	-2,000.00	-6,000.00	-2,000.00	0.00	0.00
1-3-3130-0860 Administration fees	-8,850.00	-11,450.00	-5,000.00	-11,450.00	-5,000.00	0.00	0.00
Total Engineering	**-14,450.00**	**-19,050.00**	**-7,600.00**	**-19,050.00**	**-7,600.00**	**0.00**	**0.00**
Total REVENUES	**-103,337.25**	**-108,933.98**	**-18,100.00**	**-76,845.00**	**-16,600.00**	**1,500.00**	**-0.08**
EXPENSES							
Admin. - Salaries and Benefits							
1-4-3111-1100 Regular Salaries	754,204.89	759,556.77	743,633.00	759,557.00	813,852.00	70,219.00	0.09
1-4-3111-1103 Indirect Salaries and Benefits	-512,848.00	-512,844.00	-512,848.00	-512,844.00	-512,848.00	0.00	0.00
1-4-3111-1104 Vacancy Factor	-203,817.00	-96,304.00	-41,200.00	-96,304.00	-41,200.00	0.00	0.00
1-4-3111-1110 Accrued Sickleave & Vacation	5,319.49	11,712.40	7,436.00	11,712.00	7,789.00	353.00	0.05
1-4-3111-1120 Part-time Wages	20,239.90	107,150.29	21,936.00	107,150.00	22,320.00	384.00	0.02
1-4-3111-1130 Overtime Wages	13,328.43	6,307.92	11,041.00	6,308.00	11,041.00	0.00	0.00
1-4-3111-1210 E.H.T.	12,976.98	17,760.12	14,929.00	17,760.00	15,623.00	694.00	0.05
1-4-3111-1220 C.P.P.	22,884.41	24,508.85	25,946.00	24,509.00	27,661.00	1,715.00	0.07
1-4-3111-1230 E.I.	9,168.67	10,197.34	9,277.00	10,197.00	9,733.00	456.00	0.05
1-4-3111-1240 WSIB	23,154.44	23,199.63	17,645.00	23,199.00	23,709.00	6,064.00	0.34
1-4-3111-1250 OMERS	65,889.78	82,879.09	80,163.00	82,879.00	84,580.00	4,417.00	0.06
1-4-3111-1260 Group Insurance	59,723.36	66,192.37	71,647.00	66,193.00	72,743.00	1,096.00	0.02
Total Admin. - Salaries and Benefits	**270,225.35**	**500,316.78**	**449,605.00**	**500,316.00**	**535,003.00**	**85,398.00**	**0.19**
Admin. - Materials							
1-4-3113-3005 Advertising	1,629.31	0.00	2,500.00	0.00	2,500.00	0.00	0.00
1-4-3113-3160 Conference and Convention Fees	2,928.47	35.33	3,000.00	35.00	3,000.00	0.00	0.00
1-4-3113-3165 Consultant	5,423.19	32,089.83	0.00	0.00	0.00	0.00	0.00
1-4-3113-3170 Courier Services	8.60	4.58	200.00	5.00	200.00	0.00	0.00
1-4-3113-3175 Course and Tuition Fees	7,466.13	4,849.47	9,000.00	4,849.00	9,000.00	0.00	0.00
1-4-3113-3370 Legal Fees	2,905.79	2,509.93	10,000.00	2,510.00	10,000.00	0.00	0.00
1-4-3113-3435 Membership	1,164.81	915.05	1,760.00	915.00	1,760.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-3113-3440 Meals	201.21	36.98	1,000.00	37.00	1,000.00	0.00	0.00
1-4-3113-3450 Mileage	139.06	0.00	2,000.00	0.00	2,000.00	0.00	0.00
1-4-3113-3500 Office Supplies	2,811.41	2,378.99	5,000.00	1,628.00	5,000.00	0.00	0.00
1-4-3113-3555 Printing	189.00	777.44	2,800.00	777.00	2,800.00	0.00	0.00
1-4-3113-3675 Supplies	1,939.31	578.51	2,200.00	579.00	2,200.00	0.00	0.00
1-4-3113-3710 Telephone	2,471.75	2,913.79	4,320.00	2,914.00	4,320.00	0.00	0.00
Total Admin. - Materials	**29,278.04**	**47,089.90**	**43,780.00**	**14,249.00**	**43,780.00**	**0.00**	**0.00**
Engineering - Materials							
1-4-3133-3210 Engineering	5,005.64	0.00	15,000.00	0.00	15,000.00	0.00	0.00
Total Engineering - Materials	**5,005.64**	**0.00**	**15,000.00**	**0.00**	**15,000.00**	**0.00**	**0.00**
Total EXPENSES	**304,509.03**	**547,406.68**	**508,385.00**	**514,565.00**	**593,783.00**	**85,398.00**	**0.17**
Total .	**201,171.78**	**438,472.70**	**490,285.00**	**437,720.00**	**577,183.00**	**86,898.00**	**0.18**
Total ADMINISTRATION	**201,171.78**	**438,472.70**	**490,285.00**	**437,720.00**	**577,183.00**	**86,898.00**	**0.18**
ASSET MANAGEMENT							
EXPENSES							
Asset Management							
1-4-1219-3160 Conference & Convention Fees	206.25	345.95	5,000.00	346.00	5,000.00	0.00	0.00
1-4-1219-3710 Telephone	1,052.64	948.28	640.00	948.00	1,200.00	560.00	0.88
1-4-1219-3743 Training	0.00	0.00	1,400.00	0.00	1,400.00	0.00	0.00
Total Asset Management	**1,258.89**	**1,294.23**	**7,040.00**	**1,294.00**	**7,600.00**	**560.00**	**0.08**
Asset Management - Salaries and Benefi							
1-4-1225-1100 Regular Salaries	133,738.26	154,482.38	128,676.00	154,482.00	130,925.00	2,249.00	0.02
1-4-1225-1110 Accrued Sickleave & Vacation	814.17	537.91	1,287.00	538.00	1,309.00	22.00	0.02
1-4-1225-1120 Part-time Wages	50,074.61	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1225-1130 Overtime Wages	1,354.25	573.08	0.00	573.00	0.00	0.00	0.00
1-4-1225-1210 EHT	2,925.63	1,430.44	2,509.00	1,430.00	2,553.00	44.00	0.02
1-4-1225-1220 CPP	3,436.74	2,843.99	5,767.00	2,844.00	6,102.00	335.00	0.06
1-4-1225-1230 EI	2,184.27	1,220.31	2,026.00	1,220.00	2,105.00	79.00	0.04
1-4-1225-1240 WSIB	5,294.05	1,938.21	3,140.00	1,938.00	4,137.00	997.00	0.32
1-4-1225-1250 OMERS	6,515.50	5,436.82	12,243.00	5,434.00	12,453.00	210.00	0.02
1-4-1225-1260 Group Insurance	7,124.35	6,943.30	15,090.00	6,943.00	15,274.00	184.00	0.01
Total Asset Management - Salaries and	**213,461.83**	**175,406.44**	**170,738.00**	**175,402.00**	**174,858.00**	**4,120.00**	**0.02**
Total EXPENSES	**214,720.72**	**176,700.67**	**177,778.00**	**176,696.00**	**182,458.00**	**4,680.00**	**0.03**
Total .	**214,720.72**	**176,700.67**	**177,778.00**	**176,696.00**	**182,458.00**	**4,680.00**	**0.03**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
Total ASSET MANAGEMENT	**214,720.72**	**176,700.67**	**177,778.00**	**176,696.00**	**182,458.00**	**4,680.00**	**0.03**
PUBLIC WORK							
EXPENSES							
Public Works - Salaries and Benefits							
1-4-3121-1100 Regular Salaries	207,284.72	201,922.74	913,725.00	201,923.00	930,317.00	16,592.00	0.02
1-4-3121-1110 Accrued Sickleave & Vacation	5,611.49	7,700.61	9,137.00	7,701.00	9,303.00	166.00	0.02
1-4-3121-1120 Part-time Wages	1,100.44	80.67	10,372.00	81.00	10,554.00	182.00	0.02
1-4-3121-1125 Seasonal Employees	99.11	0.00	32,000.00	0.00	32,000.00	0.00	0.00
1-4-3121-1130 Overtime Wages	2,073.18	7,204.18	97,458.00	7,204.00	97,458.00	0.00	0.00
1-4-3121-1165 Distribution - Works	0.00	0.00	-849,396.00	0.00	-849,396.00	0.00	0.00
1-4-3121-1210 E.H.T.	4,739.34	5,636.04	18,410.00	5,636.00	18,347.00	-63.00	0.00
1-4-3121-1220 C.P.P.	9,634.41	9,910.19	42,520.00	9,910.00	44,130.00	1,610.00	0.04
1-4-3121-1230 E.I.	4,829.82	4,823.17	15,899.00	4,823.00	16,006.00	107.00	0.01
1-4-3121-1240 WSIB	12,378.67	5,793.23	22,844.00	5,793.00	29,616.00	6,772.00	0.30
1-4-3121-1250 OMERS	19,407.39	19,623.56	86,418.00	19,624.00	87,741.00	1,323.00	0.02
1-4-3121-1251 Pension - Clarence	1,722.19	1,620.76	0.00	1,621.00	0.00	0.00	0.00
1-4-3121-1260 Group Insurance	32,398.21	29,063.26	103,433.00	29,063.00	108,721.00	5,288.00	0.05
Total Public Works - Salaries and Bene	**301,278.97**	**293,378.41**	**502,820.00**	**293,379.00**	**534,797.00**	**31,977.00**	**0.06**
Public Works - Materials							
1-4-3123-3060 Boots & Clothing	2,850.59	3,580.35	4,000.00	2,943.00	4,000.00	0.00	0.00
1-4-3123-3070 Building Maintenance	23,761.85	26,787.61	22,000.00	27,000.00	22,000.00	0.00	0.00
1-4-3123-3170 Courier Services	1,235.78	1,312.02	1,500.00	1,295.00	1,500.00	0.00	0.00
1-4-3123-3175 Course and Tuition Fees	10,546.32	5,916.76	10,000.00	5,917.00	10,000.00	0.00	0.00
1-4-3123-3222 Emergency System	2,211.57	1,982.64	4,800.00	1,641.00	4,800.00	0.00	0.00
1-4-3123-3300 Hydro	21,132.51	22,747.76	24,001.00	20,614.00	24,001.00	0.00	0.00
1-4-3123-3316 Internet Fees	16,926.57	7,959.08	10,400.00	8,040.00	10,400.00	0.00	0.00
1-4-3123-3425 Materials	10,393.77	8,592.93	7,000.00	8,600.00	7,000.00	0.00	0.00
1-4-3123-3490 Natural Gas	9,965.28	8,297.23	9,000.00	8,297.00	9,000.00	0.00	0.00
1-4-3123-3500 Office Supplies	1,680.75	2,468.89	1,000.00	2,469.00	2,500.00	1,500.00	1.50
1-4-3123-3555 Printing	4,241.79	5,557.09	4,320.00	5,557.00	4,320.00	0.00	0.00
1-4-3123-3564 Roadside Property Repairs	6,125.39	621.75	8,000.00	622.00	8,000.00	0.00	0.00
1-4-3123-3580 Propane and Natural gas	115.96	0.00	550.00	0.00	550.00	0.00	0.00
1-4-3123-3585 Protective Clothing	18,828.60	29,667.16	22,700.00	29,685.00	22,700.00	0.00	0.00
1-4-3123-3605 Radio Licences	16,049.69	16,172.01	15,240.00	16,172.00	20,000.00	4,760.00	0.31
1-4-3123-3710 Telephone	4,052.26	4,090.38	3,300.00	4,090.00	4,300.00	1,000.00	0.30
1-4-3123-3711 Radios Portables - Communications	9,874.77	9,402.60	12,500.00	9,403.00	20,000.00	7,500.00	0.60
1-4-3123-3790 Water	890.50	1,209.55	750.00	1,210.00	1,000.00	250.00	0.33
Total Public Works - Materials	**160,883.95**	**156,365.81**	**161,061.00**	**153,555.00**	**176,071.00**	**15,010.00**	**0.09**
Total EXPENSES	**462,162.92**	**449,744.22**	**663,881.00**	**446,934.00**	**710,868.00**	**46,987.00**	**0.07**

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total .	**462,162.92**	**449,744.22**	**663,881.00**	**446,934.00**	**710,868.00**	**46,987.00**	**0.07**
Total PUBLIC WORK	**462,162.92**	**449,744.22**	**663,881.00**	**446,934.00**	**710,868.00**	**46,987.00**	**0.07**
ROADS							
REVENUES							
Roads							
1-3-3400-0540 Ontario Grant	-30,400.00	-46,777.18	0.00	0.00	0.00	0.00	0.00
1-3-3400-0581 Contribution from Reserves	-14,105.52	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3400-0582 Contribution from Reserve Fund	0.00	-33,097.51	0.00	0.00	0.00	0.00	0.00
1-3-3400-0583 Cash-In-Lieu Revenues	-1,007.55	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3400-0584 Contribution from Developpers	-44,793.94	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3400-0726 FGT Grant	-190,102.14	-30,360.12	0.00	0.00	0.00	0.00	0.00
Total Roads	**-280,409.15**	**-110,234.81**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-280,409.15**	**-110,234.81**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
EXPENSES							
Roads - Salaries & Benefits							
1-4-3411-1100 Regular Salaries	137,618.27	203,303.40	0.00	0.00	0.00	0.00	0.00
1-4-3411-1120 Part-time Wages	11,420.40	7,394.80	0.00	0.00	0.00	0.00	0.00
1-4-3411-1125 Seasonal Employees	0.00	103.86	0.00	0.00	0.00	0.00	0.00
1-4-3411-1130 Overtime Wages	4,141.62	3,701.33	0.00	0.00	0.00	0.00	0.00
1-4-3411-1210 E.H.T.	2,992.31	4,168.84	0.00	0.00	0.00	0.00	0.00
1-4-3411-1220 C.P.P.	5,779.78	9,046.30	0.00	0.00	0.00	0.00	0.00
1-4-3411-1230 E.I.	2,308.76	3,333.64	0.00	0.00	0.00	0.00	0.00
1-4-3411-1240 WSIB	4,552.82	6,156.26	0.00	0.00	0.00	0.00	0.00
1-4-3411-1250 OMERS	13,304.09	19,446.59	0.00	0.00	0.00	0.00	0.00
1-4-3411-1260 Group Insurance	13,211.41	21,769.02	0.00	0.00	0.00	0.00	0.00
1-4-3411-8100 Labour Distribution	0.00	0.00	260,600.00	278,424.00	260,600.00	0.00	0.00
Total Roads - Salaries & Benefits	**195,329.46**	**278,424.04**	**260,600.00**	**278,424.00**	**260,600.00**	**0.00**	**0.00**
Patching - Materials							
1-4-3413-3425 Materials	23,275.24	25,745.63	35,000.00	25,746.00	35,000.00	0.00	0.00
Total Patching - Materials	**23,275.24**	**25,745.63**	**35,000.00**	**25,746.00**	**35,000.00**	**0.00**	**0.00**
Patching - Contracts							
1-4-3414-4200 Contracts	55,133.40	158,678.50	159,500.00	158,679.00	25,000.00	-134,500.00	-0.84
1-4-3414-4201 Contracts - Others	280,409.15	110,234.81	0.00	0.00	0.00	0.00	0.00
1-4-3414-4210 Contracts - Crack sealing	12,211.21	12,119.62	10,000.00	12,120.00	10,000.00	0.00	0.00
Total Patching - Contracts	**347,753.76**	**281,032.93**	**169,500.00**	**170,799.00**	**35,000.00**	**-134,500.00**	**-0.79**
Sweeping, flushing, cleaning - Contrac							
1-4-3424-4200 Contracts	12,821.77	7,782.10	23,000.00	7,782.00	25,000.00	2,000.00	0.09

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.							
Total Sweeping, flushing, cleaning - C	**12,821.77**	**7,782.10**	**23,000.00**	**7,782.00**	**25,000.00**	**2,000.00**	**0.09**
Bridges & Culverts - Materials							
1-4-3553-3334 Inspections	2,699.19	0.00	15,000.00	0.00	15,000.00	0.00	0.00
Total Bridges & Culverts - Materials	**2,699.19**	**0.00**	**15,000.00**	**0.00**	**15,000.00**	**0.00**	**0.00**
Line painting - Contracts							
1-4-3634-3425 Materials - Line Painting	9,429.39	8,504.90	11,700.00	8,505.00	15,000.00	3,300.00	0.28
1-4-3634-4200 Contracts	22,794.21	22,640.16	23,000.00	22,640.00	23,000.00	0.00	0.00
Total Line painting - Contracts	**32,223.60**	**31,145.06**	**34,700.00**	**31,145.00**	**38,000.00**	**3,300.00**	**0.10**
Traffic lights - Contracts							
1-4-3824-4200 Contracts	9,030.18	15,574.38	10,000.00	15,600.00	10,000.00	0.00	0.00
Total Traffic lights - Contracts	**9,030.18**	**15,574.38**	**10,000.00**	**15,600.00**	**10,000.00**	**0.00**	**0.00**
Total EXPENSES	**623,133.20**	**639,704.14**	**547,800.00**	**529,496.00**	**418,600.00**	**-129,200.00**	**-0.24**
Total .	**342,724.05**	**529,469.33**	**547,800.00**	**529,496.00**	**418,600.00**	**-129,200.00**	**-0.24**
Total ROADS	**342,724.05**	**529,469.33**	**547,800.00**	**529,496.00**	**418,600.00**	**-129,200.00**	**-0.24**
ROADSIDE MAINTENANCE							
REVENUES							
Street lights - Revenues							
1-3-3810-0582 Contribution from reserve fund	0.00	-9,336.78	0.00	0.00	0.00	0.00	0.00
1-3-3810-0665 Works by Town	-26,726.37	-7,367.78	0.00	-16,705.00	0.00	0.00	0.00
Total Street lights - Revenues	**-26,726.37**	**-16,704.56**	**0.00**	**-16,705.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-26,726.37**	**-16,704.56**	**0.00**	**-16,705.00**	**0.00**	**0.00**	**0.00**
EXPENSES							
Roadside Maintenance - Salaries & Ben.							
1-4-3311-1100 Regular Salaries	186,856.73	216,108.41	0.00	0.00	0.00	0.00	0.00
1-4-3311-1130 Overtime Wages	4,180.96	2,492.56	0.00	0.00	0.00	0.00	0.00
1-4-3311-1210 E.H.T.	3,686.08	4,217.15	0.00	0.00	0.00	0.00	0.00
1-4-3311-1220 C.P.P.	8,291.80	9,818.42	0.00	0.00	0.00	0.00	0.00
1-4-3311-1230 E.I.	3,086.42	3,530.69	0.00	0.00	0.00	0.00	0.00
1-4-3311-1240 WSIB	5,951.04	6,621.97	0.00	0.00	0.00	0.00	0.00
1-4-3311-1250 OMERS	14,461.09	17,178.46	0.00	0.00	0.00	0.00	0.00
1-4-3311-1260 Group Insurance	18,232.69	23,212.96	0.00	0.00	0.00	0.00	0.00
1-4-3311-8100 Labour Distribution	0.00	0.00	123,800.00	283,181.00	123,800.00	0.00	0.00
Total Roadside Maintenance - Salaries	**244,746.81**	**283,180.62**	**123,800.00**	**283,181.00**	**123,800.00**	**0.00**	**0.00**
Grass mowing - Contracts							

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.							
1-4-3314-4200 Contracts	20,326.73	12,903.22	25,000.00	12,903.00	15,000.00	-10,000.00	-0.40
Total Grass mowing - Contracts	**20,326.73**	**12,903.22**	**25,000.00**	**12,903.00**	**15,000.00**	**-10,000.00**	**-0.40**
Brushing, tree triming - Contracts							
1-4-3324-4200 Contracts	15,496.03	7,514.98	13,000.00	4,895.00	13,000.00	0.00	0.00
Total Brushing, tree triming - Contrac	**15,496.03**	**7,514.98**	**13,000.00**	**4,895.00**	**13,000.00**	**0.00**	**0.00**
Shoulder maint. - grading - Materials							
1-4-3433-3425 Materials	9,726.37	225.48	15,000.00	226.00	15,000.00	0.00	0.00
Total Shoulder maint. - grading - Mate	**9,726.37**	**225.48**	**15,000.00**	**226.00**	**15,000.00**	**0.00**	**0.00**
Sidewalk - Asphalt Roads - Contracts							
1-4-3454-4200 Contracts	57,897.19	11,778.73	5,000.00	11,779.00	15,000.00	10,000.00	2.00
Total Sidewalk - Asphalt Roads - Cont	**57,897.19**	**11,778.73**	**5,000.00**	**11,779.00**	**15,000.00**	**10,000.00**	**2.00**
Signs - Materials							
1-4-3613-3425 Materials	38,943.22	20,532.32	20,000.00	20,532.00	20,000.00	0.00	0.00
Total Signs - Materials	**38,943.22**	**20,532.32**	**20,000.00**	**20,532.00**	**20,000.00**	**0.00**	**0.00**
Guiderails - Materials							
1-4-3623-3425 Materials	14,133.06	3,047.84	10,000.00	3,048.00	10,000.00	0.00	0.00
Total Guiderails - Materials	**14,133.06**	**3,047.84**	**10,000.00**	**3,048.00**	**10,000.00**	**0.00**	**0.00**
Street lights - Materials							
1-4-3813-3300 Hydro	289,447.52	196,263.50	293,347.00	228,267.00	121,972.00	-171,375.00	-0.58
1-4-3813-3425 Materials - Claimed	28,619.23	12,338.70	0.00	12,339.00	0.00	0.00	0.00
1-4-3813-3615 Repairs & Maintenance	19,296.11	23,574.17	20,000.00	23,574.00	20,000.00	0.00	0.00
1-4-3813-7400 Contribution to capital fund	0.00	79,000.00	0.00	79,000.00	0.00	0.00	0.00
Total Street lights - Materials	**337,362.86**	**311,176.37**	**313,347.00**	**343,180.00**	**141,972.00**	**-171,375.00**	**-0.55**
Total EXPENSES	**738,632.27**	**650,359.56**	**525,147.00**	**679,744.00**	**353,772.00**	**-171,375.00**	**-0.33**
Total .	**711,905.90**	**633,655.00**	**525,147.00**	**663,039.00**	**353,772.00**	**-171,375.00**	**-0.33**
Total ROADESIDE MAINTENANCE	**711,905.90**	**633,655.00**	**525,147.00**	**663,039.00**	**353,772.00**	**-171,375.00**	**-0.33**
GRAVEL ROADS							
EXPENSES							
Gravel Roads - Salaries & Benefits							
1-4-3511-1100 Regular Salaries	54,627.51	51,251.20	0.00	0.00	0.00	0.00	0.00
1-4-3511-1130 Overtime Wages	2,010.73	1,369.60	0.00	0.00	0.00	0.00	0.00
1-4-3511-1210 E.H.T.	1,107.53	1,026.02	0.00	0.00	0.00	0.00	0.00
1-4-3511-1220 C.P.P.	2,283.84	2,402.06	0.00	0.00	0.00	0.00	0.00
1-4-3511-1230 E.I.	882.39	832.55	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-3511-1240 WSIB	1,786.70	1,562.02	0.00	0.00	0.00	0.00	0.00
1-4-3511-1250 OMERS	5,103.13	4,745.39	0.00	0.00	0.00	0.00	0.00
1-4-3511-1260 Group Insurance	6,156.44	5,890.20	0.00	0.00	0.00	0.00	0.00
1-4-3511-8100 Labour Distribution	0.00	0.00	65,000.00	69,079.00	65,000.00	0.00	0.00
Total Gravel Roads - Salaries & Benefi	**73,958.27**	**69,079.04**	**65,000.00**	**69,079.00**	**65,000.00**	**0.00**	**0.00**
Patching & washouts - Contracts							
1-4-3514-4200 Contracts	13,754.06	12,928.21	20,000.00	12,928.00	20,000.00	0.00	0.00
Total Patching & washouts - Contracts	**13,754.06**	**12,928.21**	**20,000.00**	**12,928.00**	**20,000.00**	**0.00**	**0.00**
Grading & Scarifying - Contracts							
1-4-3524-4200 Contracts	33,287.87	0.00	40,000.00	0.00	40,000.00	0.00	0.00
Total Grading & Scarifying - Contracts	**33,287.87**	**0.00**	**40,000.00**	**0.00**	**40,000.00**	**0.00**	**0.00**
Dust layer - Contracts							
1-4-3534-4200 Contracts	101,340.47	119,013.45	140,000.00	119,013.00	159,000.00	19,000.00	0.14
Total Dust layer - Contracts	**101,340.47**	**119,013.45**	**140,000.00**	**119,013.00**	**159,000.00**	**19,000.00**	**0.14**
Gravel resurfacing - Materials							
1-4-3543-3425 Materials	253,582.00	231,504.10	290,000.00	230,000.00	265,000.00	-25,000.00	-0.09
Total Gravel resurfacing - Materials	**253,582.00**	**231,504.10**	**290,000.00**	**230,000.00**	**265,000.00**	**-25,000.00**	**-0.09**
Total EXPENSES	**475,922.67**	**432,524.80**	**555,000.00**	**431,020.00**	**549,000.00**	**-6,000.00**	**-0.01**
Total .	**475,922.67**	**432,524.80**	**555,000.00**	**431,020.00**	**549,000.00**	**-6,000.00**	**-0.01**
Total GRAVEL ROADS	**475,922.67**	**432,524.80**	**555,000.00**	**431,020.00**	**549,000.00**	**-6,000.00**	**-0.01**
STORMS SEWERS							
REVENUES							
Rural Storm Sewers							
1-3-3220-0540 Ontario Grant (MDRA)	-1,036,186.71	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3220-0574 Other	0.00	-50,000.00	0.00	-50,000.00	0.00	0.00	0.00
1-3-3220-0665 Works by Town	0.00	-784.00	0.00	-784.00	0.00	0.00	0.00
1-3-3220-0726 Canada Grant	-59,778.75	0.00	0.00	0.00	0.00	0.00	0.00
Total Rural Storm Sewers	**-1,095,965.46**	**-50,784.00**	**0.00**	**-50,784.00**	**0.00**	**0.00**	**0.00**
Plan Maitre Égouts Pluviaux							
1-3-3260-0582 Contribution from Reserve Fund	4,813.93	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3260-0584 Contribution from Developpers	-89,161.54	0.00	0.00	0.00	0.00	0.00	0.00
Total Plan Maitre Égouts Pluviaux	**-84,347.61**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-1,180,313.07**	**-50,784.00**	**0.00**	**-50,784.00**	**0.00**	**0.00**	**0.00**

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
EXPENSES							
Storm Sewers - Salaries & Benefits							
1-4-3211-1100 Regular Salaries	1,788.60	380.39	0.00	0.00	0.00	0.00	0.00
1-4-3211-1130 Overtime Wages	149.55	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3211-1210 E.H.T.	37.90	7.44	0.00	0.00	0.00	0.00	0.00
1-4-3211-1220 C.P.P.	93.10	18.73	0.00	0.00	0.00	0.00	0.00
1-4-3211-1230 E.I.	37.08	7.04	0.00	0.00	0.00	0.00	0.00
1-4-3211-1240 WSIB	61.23	12.07	0.00	0.00	0.00	0.00	0.00
1-4-3211-1250 OMERS	166.62	34.38	0.00	0.00	0.00	0.00	0.00
1-4-3211-1260 Group Insurance	192.65	57.94	0.00	0.00	0.00	0.00	0.00
1-4-3211-8100 Labour Distribution	0.00	0.00	28,600.00	518.00	28,600.00	0.00	0.00
Total Storm Sewers - Salaries & Benefi	**2,526.73**	**517.99**	**28,600.00**	**518.00**	**28,600.00**	**0.00**	**0.00**
Urban Storms - Materials							
1-4-3213-3425 Materials	13,380.84	13,850.59	12,000.00	13,851.00	12,000.00	0.00	0.00
Total Urban Storms - Materials	**13,380.84**	**13,850.59**	**12,000.00**	**13,851.00**	**12,000.00**	**0.00**	**0.00**
Urban Storms - Contracts							
1-4-3214-4200 Contracts	41,376.34	26,189.00	62,000.00	26,189.00	62,000.00	0.00	0.00
Total Urban Storms - Contracts	**41,376.34**	**26,189.00**	**62,000.00**	**26,189.00**	**62,000.00**	**0.00**	**0.00**
Rural Storms - Materials							
1-4-3223-3425 Materials	25,045.99	12,378.27	32,000.00	12,378.00	32,000.00	0.00	0.00
Total Rural Storms - Materials	**25,045.99**	**12,378.27**	**32,000.00**	**12,378.00**	**32,000.00**	**0.00**	**0.00**
Rural Storms - Contracts							
1-4-3224-4200 Contracts	61,062.79	11,332.65	10,000.00	13,100.00	159,500.00	149,500.00	14.95
1-4-3224-4201 Contract -Capital a opération	158,525.09	96,906.90	0.00	0.00	0.00	0.00	0.00
Total Rural Storms - Contracts	**219,587.88**	**108,239.55**	**10,000.00**	**13,100.00**	**159,500.00**	**149,500.00**	**14.95**
Floods - Salaries & Benefits							
1-4-3231-1120 Part-time Wages	30,909.29	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3231-1130 Overtime Wages	61,182.50	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3231-1210 E.H.T.	969.67	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3231-1220 C.P.P.	1,648.39	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3231-1230 E.I.	1,012.78	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3231-1240 WSIB	1,533.47	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3231-1250 OMERS	78.38	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3231-1260 Group Insurance	3.59	0.00	0.00	0.00	0.00	0.00	0.00
Total Floods - Salaries & Benefits	**97,338.07**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Emergency measures - Materials							
1-4-3233-3071 Repairs - Floods	157,131.28	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3233-3425 Materials	437,833.61	6,802.22	1,000.00	6,802.00	1,000.00	0.00	0.00

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.							
1-4-3233-3440 Meals	6,269.55	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3233-3450 Mileage	2,673.50	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3233-3675 Supplies	464.20	0.00	0.00	0.00	0.00	0.00	0.00
Total Emergency measures - Materials	**604,372.14**	**6,802.22**	**1,000.00**	**6,802.00**	**1,000.00**	**0.00**	**0.00**
Total EXPENSES	**1,003,627.99**	**167,977.62**	**145,600.00**	**72,838.00**	**295,100.00**	**149,500.00**	**1.03**
Total .	**-176,685.08**	**117,193.62**	**145,600.00**	**22,054.00**	**295,100.00**	**149,500.00**	**1.03**
Total STORMS SEWERS	**-176,685.08**	**117,193.62**	**145,600.00**	**22,054.00**	**295,100.00**	**149,500.00**	**1.03**
WINTER CONTROL							
REVENUES							
Winter Controls							
1-3-3700-0581 Contribution from Reserves	0.00	0.00	-234,000.00	0.00	0.00	234,000.00	-1.00
Total Winter Controls	**0.00**	**0.00**	**-234,000.00**	**0.00**	**0.00**	**234,000.00**	**-1.00**
Total REVENUES	**0.00**	**0.00**	**-234,000.00**	**0.00**	**0.00**	**234,000.00**	**-1.00**
EXPENSES							
Winter Control - Salaries & Benefits							
1-4-3711-1100 Regular Salaries	167,374.90	165,370.78	0.00	0.00	0.00	0.00	0.00
1-4-3711-1120 Part-time Wages	1,288.41	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3711-1130 Overtime Wages	90,592.66	60,326.17	0.00	0.00	0.00	0.00	0.00
1-4-3711-1210 E.H.T.	4,581.73	3,786.45	0.00	0.00	0.00	0.00	0.00
1-4-3711-1220 C.P.P.	10,699.35	9,200.46	0.00	0.00	0.00	0.00	0.00
1-4-3711-1230 E.I.	4,059.78	3,105.13	0.00	0.00	0.00	0.00	0.00
1-4-3711-1240 WSIB	6,868.04	4,944.54	0.00	0.00	0.00	0.00	0.00
1-4-3711-1250 OMERS	14,717.99	14,509.79	0.00	0.00	0.00	0.00	0.00
1-4-3711-1260 Group Insurance	19,862.66	18,176.47	0.00	0.00	0.00	0.00	0.00
1-4-3711-8100 Labour Distribution	0.00	0.00	304,346.00	279,420.00	304,346.00	0.00	0.00
Total Winter Control - Salaries & Bene	**320,045.52**	**279,419.79**	**304,346.00**	**279,420.00**	**304,346.00**	**0.00**	**0.00**
Snow Plowing & Salting - Materials							
1-4-3713-3425 Materials	331,793.34	268,157.95	330,000.00	268,158.00	270,000.00	-60,000.00	-0.18
Total Snow Plowing & Salting - Materia	**331,793.34**	**268,157.95**	**330,000.00**	**268,158.00**	**270,000.00**	**-60,000.00**	**-0.18**
Snow Plowing & Salting - Contracts							
1-4-3714-4200 Contracts	66,826.96	51,036.38	75,000.00	50,589.00	50,000.00	-25,000.00	-0.33
Total Snow Plowing & Salting - Contrac	**66,826.96**	**51,036.38**	**75,000.00**	**50,589.00**	**50,000.00**	**-25,000.00**	**-0.33**
Snow Removal - Materials							
1-4-3733-3612 Rent of land - snow dump	636.05	0.00	1,000.00	0.00	0.00	-1,000.00	-1.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total Snow Removal - Materials	**636.05**	**0.00**	**1,000.00**	**0.00**	**0.00**	**-1,000.00**	**-1.00**
Snow Removal - Contracts							
1-4-3734-4200 Contracts	179,750.10	113,825.59	175,000.00	113,826.00	160,000.00	-15,000.00	-0.09
Total Snow Removal - Contracts	**179,750.10**	**113,825.59**	**175,000.00**	**113,826.00**	**160,000.00**	**-15,000.00**	**-0.09**
Snow Removal - Transfer							
1-4-3737-7100 Contribution to Reserves	10,000.00	35,000.00	35,000.00	0.00	25,000.00	-10,000.00	-0.29
Total Snow Removal - Transfer	**10,000.00**	**35,000.00**	**35,000.00**	**0.00**	**25,000.00**	**-10,000.00**	**-0.29**
Snow Ditching/Culvert Thawing - Materi							
1-4-3753-4200 Contracts	4,112.91	663.12	5,000.00	663.00	4,000.00	-1,000.00	-0.20
Total Snow Ditching/Culvert Thawing -	**4,112.91**	**663.12**	**5,000.00**	**663.00**	**4,000.00**	**-1,000.00**	**-0.20**
Total EXPENSES	**913,164.88**	**748,102.83**	**925,346.00**	**712,656.00**	**813,346.00**	**-112,000.00**	**-0.12**
Total .	**913,164.88**	**748,102.83**	**691,346.00**	**712,656.00**	**813,346.00**	**122,000.00**	**0.18**
Total WINTER CONTROL	**913,164.88**	**748,102.83**	**691,346.00**	**712,656.00**	**813,346.00**	**122,000.00**	**0.18**
VEHICULES							
REVENUES							
Vehicles							
1-3-3140-0926 Waste Oil Purchase	0.00	0.00	-100.00	0.00	0.00	100.00	-1.00
1-3-3140-0998 Vehicle expenses (Other Depart.)	-54,100.00	-55,100.00	-55,100.00	-55,100.00	-55,100.00	0.00	0.00
Total Vehicles	**-54,100.00**	**-55,100.00**	**-55,200.00**	**-55,100.00**	**-55,100.00**	**100.00**	**0.00**
Total REVENUES	**-54,100.00**	**-55,100.00**	**-55,200.00**	**-55,100.00**	**-55,100.00**	**100.00**	**0.00**
EXPENSES							
Vehicles - Salaries & Benefits							
1-4-3141-1100 Regular Salaries	165,708.26	170,476.59	150,214.00	170,477.00	152,842.00	2,628.00	0.02
1-4-3141-1110 Accrued Sickleave & Vacation	629.42	0.00	1,502.00	0.00	1,528.00	26.00	0.02
1-4-3141-1130 Overtime Wages	4,311.20	2,692.50	0.00	2,693.00	0.00	0.00	0.00
1-4-3141-1210 E.H.T.	3,320.44	3,555.42	2,929.00	3,555.00	2,980.00	51.00	0.02
1-4-3141-1220 C.P.P.	6,253.92	6,753.13	5,817.00	6,753.00	6,159.00	342.00	0.06
1-4-3141-1230 E.I.	2,410.45	2,340.73	2,026.00	2,341.00	2,105.00	79.00	0.04
1-4-3141-1240 WSIB	6,135.55	5,118.99	3,665.00	5,119.00	4,830.00	1,165.00	0.32
1-4-3141-1250 OMERS	15,910.73	16,998.04	15,334.00	16,998.00	15,595.00	261.00	0.02
1-4-3141-1260 Group Insurance	17,669.32	17,186.44	15,362.00	17,186.00	15,527.00	165.00	0.01
Total Vehicles - Salaries & Benefits	**222,349.29**	**225,121.84**	**196,849.00**	**225,122.00**	**201,566.00**	**4,717.00**	**0.02**
Vehicles - Materials							
1-4-3143-3190 Diesel	178,172.36	129,104.01	178,200.00	129,104.00	178,200.00	0.00	0.00

Clarence-Rockland

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-3143-3250 Gasoline	86,612.54	71,088.23	100,000.00	71,088.00	100,000.00	0.00	0.00
1-4-3143-3270 Grease and Oil	14,824.30	20,853.88	19,000.00	20,730.00	19,000.00	0.00	0.00
1-4-3143-3320 Insurance - Vehicles	14,963.66	17,447.87	18,110.00	17,448.00	19,739.00	1,629.00	0.09
1-4-3143-3675 Supplies	31,029.12	21,885.02	24,000.00	21,884.00	24,000.00	0.00	0.00
1-4-3143-3725 Tires	26,880.80	6,632.75	36,000.00	6,633.00	36,000.00	0.00	0.00
1-4-3143-3760 Vehicle Repairs	229,654.53	222,050.74	247,500.00	224,375.00	247,500.00	0.00	0.00
1-4-3143-3765 Vehicle Rental	10,712.87	12,600.48	14,400.00	12,600.00	14,400.00	0.00	0.00
1-4-3143-3770 Vehicle Licences	22,121.20	21,528.12	22,000.00	21,528.00	22,000.00	0.00	0.00
1-4-3143-3795 Welding Supplies	3,001.91	2,767.15	1,500.00	2,767.00	1,500.00	0.00	0.00
Total Vehicles - Materials	**617,973.29**	**525,958.25**	**660,710.00**	**528,157.00**	**662,339.00**	**1,629.00**	**0.00**
Total EXPENSES	**840,322.58**	**751,080.09**	**857,559.00**	**753,279.00**	**863,905.00**	**6,346.00**	**0.01**
Total .	**786,222.58**	**695,980.09**	**802,359.00**	**698,179.00**	**808,805.00**	**6,446.00**	**0.01**
Total VEHICULES	**786,222.58**	**695,980.09**	**802,359.00**	**698,179.00**	**808,805.00**	**6,446.00**	**0.01**
PLANNING							
REVENUES							
Planning and Zoning							
1-3-8100-0571 Sales of Documents	-61.00	-7.00	-347.00	-7.00	-347.00	0.00	0.00
1-3-8100-0589 Interest on Deferred Payment	0.00	-6,310.22	0.00	-6,310.00	0.00	0.00	0.00
1-3-8100-0602 ADMIN ON DEFFERED PAYMENT	0.00	-200.00	0.00	-200.00	0.00	0.00	0.00
1-3-8100-0820 Minor Variance	-12,670.00	-6,687.00	-3,713.00	-6,687.00	-3,713.00	0.00	0.00
1-3-8100-0823 Letter of Undertaking	0.00	0.00	-1,193.00	0.00	-1,193.00	0.00	0.00
1-3-8100-0824 Road Opening / Closing	-156.00	-159.00	-318.00	-159.00	-318.00	0.00	0.00
1-3-8100-0825 Compliance Report & Inquiries	-3,198.00	-4,237.00	-2,195.00	-4,237.00	-2,195.00	0.00	0.00
1-3-8100-0827 Work Order	-15,913.45	-11,236.31	-1,080.00	-11,237.00	-1,080.00	0.00	0.00
1-3-8100-0830 Zoning Amendment Fees	-12,755.20	-34,454.60	-35,219.00	-34,455.00	-35,909.00	-690.00	0.02
1-3-8100-0835 Part Lot Control Fees & One foot Reserv	-2,630.00	-5,989.00	-4,243.00	-5,989.00	-4,243.00	0.00	0.00
1-3-8100-0840 Site Plan Application Fees	-7,495.00	-18,542.00	-20,941.00	-18,542.00	-20,941.00	0.00	0.00
1-3-8100-0845 Subdivision Application Fees	-1,040.00	-923.00	-7,344.00	-923.00	-7,344.00	0.00	0.00
1-3-8100-0846 Subdivision Agreement Fees	-7,904.00	-11,670.00	-5,763.00	-11,670.00	-5,763.00	0.00	0.00
1-3-8100-0850 Land Severance	-23,678.00	-22,517.40	-17,927.00	-22,517.00	-17,927.00	0.00	0.00
1-3-8100-0852 Official Plan Amendment Fees	-6,840.00	-11,456.10	-8,486.00	-11,456.00	-8,486.00	0.00	0.00
1-3-8100-0854 Condomminiums Fees	0.00	-1,061.00	-2,122.00	-1,061.00	-2,122.00	0.00	0.00
1-3-8100-0855 Legal Fees - Subdivision	-8,000.00	-21,215.00	-8,486.00	-21,215.00	-8,486.00	0.00	0.00
1-3-8100-0860 Administration Fees - Subdivision	-3,328.00	-16,975.00	-6,789.00	-16,975.00	-6,789.00	0.00	0.00
1-3-8100-0864 Letter of Credit Release Fees	-3,797.00	-4,148.00	-3,660.00	-4,148.00	-3,660.00	0.00	0.00
1-3-8100-0866 Sign Permit & Sign Variance	-8,239.00	-5,933.00	-6,641.00	-5,933.00	-6,641.00	0.00	0.00
Total Planning and Zoning	**-117,704.65**	**-183,720.63**	**-136,467.00**	**-183,721.00**	**-137,157.00**	**-690.00**	**0.01**
Planning and Zoning							
1-3-8110-0581 Contribution from Reserves	-127,928.22	-18,614.43	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
1-3-8110-0584 Contribution from Developers	-44,972.71	-9,816.20	0.00	0.00	0.00	0.00	0.00
Total Planning and Zoning	**-172,900.93**	**-28,430.63**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Subdivision Control							
1-3-8400-0841 Site Plan - Engineering Fees	-50,852.34	-34,319.80	-44,880.00	-34,320.00	-45,760.00	-880.00	0.02
1-3-8400-0847 Subdivision Engineering Fees	-78,852.60	-79,351.28	-51,510.00	-79,351.00	-52,510.00	-1,000.00	0.02
Total Subdivision Control	**-129,704.94**	**-113,671.08**	**-96,390.00**	**-113,671.00**	**-98,270.00**	**-1,880.00**	**0.02**
Total REVENUES	**-420,310.52**	**-325,822.34**	**-232,857.00**	**-297,392.00**	**-235,427.00**	**-2,570.00**	**0.01**
EXPENSES							
Administration							
1-4-8110-0532 Plan d'amélioration communautaire	14,181.46	413.50	0.00	414.00	0.00	0.00	0.00
1-4-8110-3666 Studies	63,452.78	21,372.48	0.00	0.00	0.00	0.00	0.00
1-4-8110-9283 Embellissement de la Cité	95,266.69	7,058.15	0.00	0.00	0.00	0.00	0.00
Total Administration	**172,900.93**	**28,844.13**	**0.00**	**414.00**	**0.00**	**0.00**	**0.00**
Planning & Zoning - Salaries & Benefit							
1-4-8111-1100 Regular Salaries	266,551.21	256,467.50	276,323.00	256,468.00	290,970.00	14,647.00	0.05
1-4-8111-1110 Accrued Sickleave & Vacation	1,371.28	2,525.16	2,763.00	2,525.00	2,910.00	147.00	0.05
1-4-8111-1120 Part-time Wages	5,532.12	1,114.97	18,691.00	1,115.00	19,019.00	328.00	0.02
1-4-8111-1130 Overtime Wages	6,460.48	8,534.34	6,000.00	8,534.00	6,000.00	0.00	0.00
1-4-8111-1210 E.H.T.	4,554.00	5,541.86	5,753.00	5,542.00	6,045.00	292.00	0.05
1-4-8111-1220 C.P.P.	9,261.34	10,708.32	11,641.00	10,708.00	12,446.00	805.00	0.07
1-4-8111-1230 E.I.	3,921.47	4,049.82	4,249.00	4,050.00	4,453.00	204.00	0.05
1-4-8111-1240 WSIB	8,645.11	7,598.09	7,086.00	7,598.00	9,581.00	2,495.00	0.35
1-4-8111-1250 OMERS	22,710.46	26,881.91	27,993.00	26,882.00	29,778.00	1,785.00	0.06
1-4-8111-1260 Group Insurance	27,421.12	29,536.25	31,744.00	29,536.00	32,347.00	603.00	0.02
1-4-8111-1350 Other Remuneration	775.00	700.00	6,000.00	700.00	6,000.00	0.00	0.00
Total Planning & Zoning - Salaries & B	**357,203.59**	**353,658.22**	**398,243.00**	**353,658.00**	**419,549.00**	**21,306.00**	**0.05**
Planning & Zoning - Materials							
1-4-8113-3005 Advertising	1,602.72	1,190.59	1,800.00	1,191.00	1,800.00	0.00	0.00
1-4-8113-3165 Consultant	60,877.95	33,933.94	10,000.00	35,000.00	10,000.00	0.00	0.00
1-4-8113-3170 Courier Services	19.88	12.24	200.00	12.00	200.00	0.00	0.00
1-4-8113-3211 Fees to be charged to developpers	13,505.93	23,635.52	0.00	23,636.00	0.00	0.00	0.00
1-4-8113-3241 Heritage Committee	1,007.42	1,043.04	2,500.00	1,043.00	2,500.00	0.00	0.00
1-4-8113-3370 Legal Fees	2,500.10	6,108.50	20,000.00	6,108.00	20,000.00	0.00	0.00
1-4-8113-3435 Membership	2,573.75	1,637.09	3,200.00	1,637.00	3,200.00	0.00	0.00
1-4-8113-3440 Meals	391.50	89.15	550.00	89.00	550.00	0.00	0.00
1-4-8113-3450 Mileage	1,366.36	105.77	2,000.00	106.00	2,000.00	0.00	0.00
1-4-8113-3500 Office Supplies	1,863.62	2,662.90	3,000.00	2,605.00	3,000.00	0.00	0.00
1-4-8113-3590 Publication	649.23	3,756.42	1,200.00	3,756.00	1,200.00	0.00	0.00
1-4-8113-3592 Publicity - Public Notice	8,435.52	6,761.93	8,000.00	6,762.00	8,000.00	0.00	0.00
1-4-8113-3640 Seminar expense & Prof. Development	11,310.51	8,911.18	13,700.00	8,911.00	13,700.00	0.00	0.00

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-8113-3675 Supplies	970.22	1,639.06	3,000.00	1,639.00	3,000.00	0.00	0.00
1-4-8113-3710 Telephone	1,750.30	2,818.45	2,160.00	2,818.00	2,160.00	0.00	0.00
1-4-8113-3730 Traduction	650.62	3,878.21	8,000.00	3,878.00	8,000.00	0.00	0.00
Total Planning & Zoning - Materials	**109,475.63**	**98,183.99**	**79,310.00**	**99,191.00**	**79,310.00**	**0.00**	**0.00**
Subdivision Control							
1-4-8411-1100 Regular Salaries	144,580.50	149,600.74	159,174.00	149,601.00	163,466.00	4,292.00	0.03
1-4-8411-1110 Accrued Sickleave & Vacation	311.19	515.92	1,592.00	516.00	1,635.00	43.00	0.03
1-4-8411-1130 Overtime Wages	3,954.25	1,392.78	0.00	1,393.00	0.00	0.00	0.00
1-4-8411-1210 E.H.T.	2,918.52	3,217.13	3,104.00	3,217.00	3,188.00	84.00	0.03
1-4-8411-1220 C.P.P.	5,423.28	5,307.56	5,817.00	5,308.00	6,159.00	342.00	0.06
1-4-8411-1230 E.I.	2,146.83	1,994.21	2,026.00	1,994.00	2,105.00	79.00	0.04
1-4-8411-1240 WSIB	5,503.02	4,437.33	3,884.00	4,437.00	5,166.00	1,282.00	0.33
1-4-8411-1250 OMERS	15,337.94	16,401.15	16,643.00	16,401.00	17,146.00	503.00	0.03
1-4-8411-1260 Group Insurance	14,571.49	13,648.78	15,386.00	13,649.00	15,558.00	172.00	0.01
Total Subdivision Control	**194,747.02**	**196,515.60**	**207,626.00**	**196,516.00**	**214,423.00**	**6,797.00**	**0.03**
Total EXPENSES	**834,327.17**	**677,201.94**	**685,179.00**	**649,779.00**	**713,282.00**	**28,103.00**	**0.04**
Total .	**414,016.65**	**351,379.60**	**452,322.00**	**352,387.00**	**477,855.00**	**25,533.00**	**0.06**
Total PLANNING	**414,016.65**	**351,379.60**	**452,322.00**	**352,387.00**	**477,855.00**	**25,533.00**	**0.06**
CONSTRUCTION							
REVENUES							
Building Inspection							
1-3-2430-0582 Contribution from Reserve Fund	0.00	0.00	-86,049.00	0.00	-173,122.00	-87,073.00	1.01
1-3-2430-0633 Civic Posts	-4,339.35	-7,015.56	-3,100.00	-7,016.00	-3,100.00	0.00	0.00
1-3-2430-0644 Property Maintenance Construction	0.00	0.00	-2,000.00	0.00	-2,000.00	0.00	0.00
1-3-2430-0648 Building Permits - Residential	-329,819.80	-500,582.40	-236,030.00	-500,582.00	-236,089.00	-59.00	0.00
1-3-2430-0649 Building Permits - Commercial	-18,890.45	-38,009.00	-55,948.00	-38,009.00	-55,948.00	0.00	0.00
1-3-2430-0650 Building Permits - Other	-145,748.71	-196,754.81	-80,000.00	-196,755.00	-80,000.00	0.00	0.00
1-3-2430-0652 Admin Fees - Performance Deposits	-52,228.00	-73,175.00	0.00	-73,425.00	0.00	0.00	0.00
1-3-2430-0653 Building without a permit fee	-2,518.00	-1,097.00	-2,000.00	-1,097.00	-2,000.00	0.00	0.00
1-3-2430-0654 Plumbing Permits	-44,423.55	-72,216.00	-28,000.00	-72,216.00	-28,000.00	0.00	0.00
1-3-2430-0656 Connection Permits	-23,970.00	-33,558.00	-24,727.00	-33,558.00	-24,727.00	0.00	0.00
1-3-2430-0659 Photocopies	-80.53	-42.73	-200.00	-43.00	-200.00	0.00	0.00
Total Building Inspection	**-622,018.39**	**-922,450.50**	**-518,054.00**	**-922,701.00**	**-605,186.00**	**-87,132.00**	**0.17**
Total REVENUES	**-622,018.39**	**-922,450.50**	**-518,054.00**	**-922,701.00**	**-605,186.00**	**-87,132.00**	**0.17**
EXPENSES							
Building & Structural Inspection							
1-4-2430-7100 Contribution to reserve	17,543.00	17,543.00	17,543.00	17,543.00	17,543.00	0.00	0.00

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
Total Building & Structural Inspection	**17,543.00**	**17,543.00**	**17,543.00**	**17,543.00**	**17,543.00**	**0.00**	**0.00**
Building Inspection - Salaries & Benef							
1-4-2431-1100 Regular Salaries	263,787.66	273,331.58	274,391.00	273,331.00	352,146.00	77,755.00	0.28
1-4-2431-1110 Accrued Sickleave & Vacation	2,412.62	3,564.91	2,744.00	3,565.00	2,821.00	77.00	0.03
1-4-2431-1120 Part-time Wages	0.00	25,133.22	0.00	25,133.00	0.00	0.00	0.00
1-4-2431-1130 Overtime Wages	7,824.52	3,264.30	1,000.00	3,264.00	1,000.00	0.00	0.00
1-4-2431-1210 E.H.T.	5,353.66	6,270.77	5,351.00	6,271.00	5,502.00	151.00	0.03
1-4-2431-1220 C.P.P.	10,508.43	11,937.58	10,959.00	11,938.00	11,600.00	641.00	0.06
1-4-2431-1230 E.I.	4,242.25	4,633.40	3,900.00	4,633.00	4,033.00	133.00	0.03
1-4-2431-1240 WSIB	9,949.78	8,892.36	6,636.00	8,892.00	8,780.00	2,144.00	0.32
1-4-2431-1250 OMERS	21,083.63	22,092.42	27,588.00	22,092.00	28,490.00	902.00	0.03
1-4-2431-1251 Pension - Clarence	5,150.82	5,261.75	2,000.00	5,262.00	2,000.00	0.00	0.00
1-4-2431-1260 Group Insurance	25,006.57	24,326.83	25,962.00	24,327.00	26,412.00	450.00	0.02
Total Building Inspection - Salaries &	**355,319.94**	**388,709.12**	**360,531.00**	**388,708.00**	**442,784.00**	**82,253.00**	**0.23**
Building Inspection - Materials							
1-4-2433-3005 Advertising	0.00	0.00	500.00	0.00	500.00	0.00	0.00
1-4-2433-3060 Boots & Clothing	610.93	436.83	1,000.00	437.00	1,500.00	500.00	0.50
1-4-2433-3320 Insurance - Vehicles	440.11	513.17	530.00	513.00	654.00	124.00	0.23
1-4-2433-3435 Membership	1,830.78	1,538.60	2,000.00	1,539.00	2,000.00	0.00	0.00
1-4-2433-3440 Meals	104.96	57.93	150.00	60.00	150.00	0.00	0.00
1-4-2433-3450 Mileage	56.54	181.17	100.00	181.00	100.00	0.00	0.00
1-4-2433-3495 Civic Posts	5,702.14	3,893.66	2,900.00	3,894.00	2,900.00	0.00	0.00
1-4-2433-3500 Office Supplies	1,625.62	7,972.42	2,000.00	7,973.00	2,000.00	0.00	0.00
1-4-2433-3590 Publications	210.78	0.00	500.00	0.00	500.00	0.00	0.00
1-4-2433-3640 Seminar Expenses & Prof. Development	1,033.90	310.56	5,000.00	310.00	5,000.00	0.00	0.00
1-4-2433-3675 Supplies	150.63	1,695.11	500.00	1,695.00	500.00	0.00	0.00
1-4-2433-3710 Telephone	1,728.09	2,395.29	2,000.00	2,395.00	2,500.00	500.00	0.25
1-4-2433-3772 Vehicle Expenses	2,800.00	2,800.00	2,800.00	2,800.00	4,200.00	1,400.00	0.50
Total Building Inspection - Materials	**16,294.48**	**21,794.74**	**19,980.00**	**21,797.00**	**22,504.00**	**2,524.00**	**0.13**
Building Inspection - Contracted Servi							
1-4-2434-4190 Contract - Building Inspections	1,488.32	1,549.30	2,500.00	1,549.00	2,500.00	0.00	0.00
Total Building Inspection - Contracted	**1,488.32**	**1,549.30**	**2,500.00**	**1,549.00**	**2,500.00**	**0.00**	**0.00**
Building Inspection - Transfers							
1-4-2437-7150 Contribution to Reserve Fund	112,024.65	375,354.34	0.00	375,604.00	0.00	0.00	0.00
Total Building Inspection - Transfers	**112,024.65**	**375,354.34**	**0.00**	**375,604.00**	**0.00**	**0.00**	**0.00**
Building Insp. - Admin. Costs Dist. -							
1-4-2438-8900 Admin. Costs Dist. - P.S.	127,598.00	117,500.00	117,500.00	117,500.00	119,850.00	2,350.00	0.02
Total Building Insp. - Admin. Costs Di	**127,598.00**	**117,500.00**	**117,500.00**	**117,500.00**	**119,850.00**	**2,350.00**	**0.02**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

Clarence-Rockland

	2019	2020	2020	2020	2021	VARIANCE	VARIANCE
.	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total EXPENSES	630,268.39	922,450.50	518,054.00	922,701.00	605,181.00	87,127.00	0.17
Total .	8,250.00	0.00	0.00	0.00	-5.00	-5.00	0.00
Total CONSTRUCTION	8,250.00	0.00	0.00	0.00	-5.00	-5.00	0.00
Total INFRASTRUCTURE AND PLANNING	4,353,577.07	4,573,222.86	5,051,518.00	4,470,181.00	5,186,982.00	135,464.00	0.03

City of / Cité de Clarence-Rockland
2021 Budget 2021

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V - Services communautaires / Community Services

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire services communautaires / Summary Community Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Administration				-	0.0%
Relations communautaires / Community Relation	14,584	26,200	26,460	260	1.0%
Programmes externes / External Programs	26,363	150,300	150,300	0	0.0%
Centres communautaires / Community Centres	14,886	13,690	13,690	0	0.0%
Installations culturelles / Cultural Facilities	8,240	8,240	8,240	0	0.0%
Installations récréatives / Recreation Facilities	630,425	371,495	366,364	-5,131	-1.4%
Parcs / Parks	50,011	32,734	33,164	430	1.3%
Revenus total / Total revenues	**$ 744,508**	**$ 602,659**	**$ 598,218**	**-$ 4,441**	**-0.7%**
Dépenses / Expenses					
Administartion	1,002,946	1,006,801	993,744	-13,057	-1.3%
Relations communautaires / Community Relation	558,608	582,968	603,730	20,762	3.6%
Programmes externes / External Programs	37,718	236,088	236,205	117	0.0%
Centres communautaires / Community Centres	89,896	107,563	107,996	433	0.4%
Installations culturelles / Cultural Facilities	30,363	33,718	33,874	156	0.5%
Installations récréatives / Recreation Facilities	1,179,518	1,065,099	1,177,723	112,624	10.6%
Parcs / Parks	440,218	457,782	459,495	1,713	0.4%
Dépenses totales / Total expenses	**$ 3,339,267**	**$ 3,490,019**	**$ 3,612,767**	**$ 122,748**	**3.5%**
NET SERVICES COMMUNAUTAIRES / COMMUNITY SERVICES	**$ 2,594,759**	**$ 2,887,360**	**$ 3,014,549**	**$ 127,189**	**4.4%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
COMMUNITY SERVICES							
ADMINISTRATION							
EXPENSES							
Administration - Salaries & Benefits							
1-4-7111-1100 Regular Salaries	307,362.81	324,375.87	295,332.00	324,376.00	300,498.00	5,166.00	0.02
1-4-7111-1103 Indirect Salaries and Benefits	-78,818.00	-46,824.00	-46,818.00	-46,824.00	-46,818.00	0.00	0.00
1-4-7111-1104 Vacancy Factor	-4,500.00	-29,623.00	-19,000.00	-29,623.00	-19,000.00	0.00	0.00
1-4-7111-1110 Accrued Sickleave & Vacation	4,071.73	4,530.66	3,273.00	4,531.00	3,325.00	52.00	0.02
1-4-7111-1130 Overtime Wages	5,818.75	9,816.35	8,975.00	9,816.00	8,975.00	0.00	0.00
1-4-7111-1210 E.H.T.	6,310.21	6,841.14	6,383.00	6,841.00	6,484.00	101.00	0.02
1-4-7111-1220 C.P.P.	9,883.08	9,944.32	10,284.00	9,944.00	10,883.00	599.00	0.06
1-4-7111-1230 E.I.	4,076.42	3,868.07	3,747.00	3,868.00	3,856.00	109.00	0.03
1-4-7111-1240 WSIB	10,153.88	8,004.51	6,902.00	8,005.00	9,167.00	2,265.00	0.33
1-4-7111-1250 OMERS	34,931.85	36,375.34	36,037.00	36,375.00	36,578.00	541.00	0.02
1-4-7111-1260 Group Insurance	27,042.24	26,930.61	29,066.00	26,931.00	29,355.00	289.00	0.01
Total Administration - Salaries & Bene	**326,332.97**	**354,239.87**	**334,181.00**	**354,240.00**	**343,303.00**	**9,122.00**	**0.03**
Administration - Materials							
1-4-7113-3005 Advertising	3,997.14	3,337.03	5,000.00	3,337.00	5,000.00	0.00	0.00
1-4-7113-3032 Bank Charges	0.00	0.00	2,000.00	0.00	2,000.00	0.00	0.00
1-4-7113-3160 Conference and Convention Fees	67.88	0.00	2,000.00	0.00	2,000.00	0.00	0.00
1-4-7113-3165 Consultant	0.00	0.00	0.00	10,000.00	0.00	0.00	0.00
1-4-7113-3170 Courier Services	40.64	0.00	300.00	0.00	300.00	0.00	0.00
1-4-7113-3435 Membership	1,295.97	1,842.92	1,250.00	1,843.00	1,250.00	0.00	0.00
1-4-7113-3440 Meals	333.58	287.36	1,000.00	287.00	1,000.00	0.00	0.00
1-4-7113-3450 Mileage	1,290.65	501.18	3,000.00	501.00	3,000.00	0.00	0.00
1-4-7113-3500 Office Supplies	1,865.15	3,349.55	5,000.00	2,891.00	5,000.00	0.00	0.00
1-4-7113-3660 Staff Training	0.00	509.02	1,000.00	509.00	1,000.00	0.00	0.00
1-4-7113-3710 Telephone	2,206.64	2,170.09	4,000.00	2,170.00	4,000.00	0.00	0.00
1-4-7113-3730 Traduction	0.00	0.00	3,500.00	0.00	3,500.00	0.00	0.00
1-4-7113-3772 Vehicle Expenses	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	0.00	0.00
Total Administration - Materials	**22,097.65**	**22,997.15**	**39,050.00**	**32,538.00**	**39,050.00**	**0.00**	**0.00**
Recreation Garage - Salaries & Ben.							
1-4-7311-1100 Regular Salaries	400,301.27	404,820.48	423,176.00	404,820.00	396,341.00	-26,835.00	-0.06
1-4-7311-1110 Accrued Sickleave & Vacation	3,051.99	2,791.96	3,932.00	2,792.00	3,963.00	31.00	0.01
1-4-7311-1130 Overtime Wages	12,507.25	17,598.36	13,996.00	17,598.00	13,996.00	0.00	0.00
1-4-7311-1210 E.H.T.	8,216.36	8,103.64	7,667.00	8,104.00	7,729.00	62.00	0.01
1-4-7311-1220 C.P.P.	18,979.16	17,875.21	18,407.00	17,875.00	19,271.00	864.00	0.05
1-4-7311-1230 E.I.	7,948.04	7,093.51	6,836.00	7,094.00	6,929.00	93.00	0.01
1-4-7311-1240 WSIB	15,269.67	11,615.72	9,593.00	11,616.00	12,524.00	2,931.00	0.31
1-4-7311-1250 OMERS	35,956.30	34,008.93	36,397.00	34,268.00	36,692.00	295.00	0.01
1-4-7311-1260 Group Insurance	46,658.37	43,668.06	47,229.00	43,668.00	47,609.00	380.00	0.01
1-4-7311-1350 Other Remuneration	0.00	3,000.00	2,750.00	3,000.00	2,750.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total Recreation Garage - Salaries & B	**548,888.41**	**550,575.87**	**569,983.00**	**550,835.00**	**547,804.00**	**-22,179.00**	**-0.04**
Recreation Garage - Materials							
1-4-7313-3015 Alarm System	630.54	3,346.67	905.00	3,347.00	905.00	0.00	0.00
1-4-7313-3060 Boots & Clothing	7,063.04	5,862.33	4,375.00	5,831.00	4,375.00	0.00	0.00
1-4-7313-3070 Building Maintenance	9,619.44	37,791.51	16,000.00	37,700.00	16,000.00	0.00	0.00
1-4-7313-3130 Cleaning Supplies	390.94	860.20	1,000.00	821.00	1,000.00	0.00	0.00
1-4-7313-3300 Hydro	9,959.13	11,614.04	13,467.00	10,433.00	13,467.00	0.00	0.00
1-4-7313-3430 Mechanical Repairs	10,932.92	415.47	6,000.00	415.00	6,000.00	0.00	0.00
1-4-7313-3490 Natural Gas	1,162.10	2,392.21	6,000.00	2,392.00	6,000.00	0.00	0.00
1-4-7313-3710 Telephone	7,673.03	6,124.75	8,040.00	6,125.00	8,040.00	0.00	0.00
1-4-7313-3790 Water	644.22	706.56	1,300.00	707.00	1,300.00	0.00	0.00
Total Recreation Garage - Materials	**48,075.36**	**69,113.74**	**57,087.00**	**67,771.00**	**57,087.00**	**0.00**	**0.00**
Recreation Garage - Contracts							
1-4-7314-4275 Contract - Snow	4,777.63	6,019.10	6,500.00	6,050.00	6,500.00	0.00	0.00
Total Recreation Garage - Contracts	**4,777.63**	**6,019.10**	**6,500.00**	**6,050.00**	**6,500.00**	**0.00**	**0.00**
Total EXPENSES	**950,172.02**	**1,002,945.73**	**1,006,801.00**	**1,011,434.00**	**993,744.00**	**-13,057.00**	**-0.01**
Total .	**950,172.02**	**1,002,945.73**	**1,006,801.00**	**1,011,434.00**	**993,744.00**	**-13,057.00**	**-0.01**
Total ADMINISTRATION	**950,172.02**	**1,002,945.73**	**1,006,801.00**	**1,011,434.00**	**993,744.00**	**-13,057.00**	**-0.01**
COMMUNITY RELATION							
REVENUES							
Licences and Permits							
1-3-0145-0541 Mariage Licences	-14,100.00	-5,367.00	-13,260.00	-5,367.00	-13,520.00	-260.00	0.02
1-3-0145-0542 Death Certificates	-5,093.00	-4,624.00	-3,120.00	-4,624.00	-3,120.00	0.00	0.00
1-3-0145-0543 Lottery Licences	-5,859.25	-3,693.30	-8,320.00	-3,693.00	-8,320.00	0.00	0.00
Total Licences and Permits	**-25,052.25**	**-13,684.30**	**-24,700.00**	**-13,684.00**	**-24,960.00**	**-260.00**	**0.01**
Revenues							
1-3-1220-0601 Rev. - Comm. of oath	-1,440.00	-900.00	-1,500.00	-900.00	-1,500.00	0.00	0.00
Total Revenues	**-1,440.00**	**-900.00**	**-1,500.00**	**-900.00**	**-1,500.00**	**0.00**	**0.00**
Total REVENUES	**-26,492.25**	**-14,584.30**	**-26,200.00**	**-14,584.00**	**-26,460.00**	**-260.00**	**0.01**
EXPENSES							
Community Relation							
1-4-1103-1100 Regular Salaries	360,306.85	377,259.82	383,056.00	377,260.00	395,930.00	12,874.00	0.03
1-4-1103-1110 Accrued Sickleave & Vacation	2,944.90	4,800.09	3,831.00	4,800.00	3,959.00	128.00	0.03
1-4-1103-1120 Part-time Wages	0.00	0.00	8,142.00	0.00	8,284.00	142.00	0.02
1-4-1103-1130 Overtime Wages	7,964.75	12,579.24	4,250.00	12,579.00	4,250.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-1103-1210 E.H.T.	7,291.00	8,086.35	7,470.00	8,086.00	7,882.00	412.00	0.06
1-4-1103-1220 C.P.P.	14,288.94	15,227.08	15,402.00	15,227.00	16,561.00	1,159.00	0.08
1-4-1103-1230 E.I.	5,907.88	5,912.03	5,613.00	5,912.00	5,959.00	346.00	0.06
1-4-1103-1240 WSIB	13,651.15	11,659.43	9,347.00	11,659.00	12,773.00	3,426.00	0.37
1-4-1103-1250 OMERS	36,759.21	39,015.28	38,321.00	39,015.00	39,881.00	1,560.00	0.04
1-4-1103-1260 Group Insurance	41,174.62	39,682.25	42,621.00	39,682.00	43,336.00	715.00	0.02
1-4-1103-3450 Mileage	138.79	0.00	0.00	0.00	0.00	0.00	0.00
Total Community Relation	**490,428.09**	**514,221.57**	**518,053.00**	**514,220.00**	**538,815.00**	**20,762.00**	**0.04**
Community Relation - Materials							
1-4-1105-3005 Advertising	7,114.34	6,043.70	7,000.00	6,044.00	7,000.00	0.00	0.00
1-4-1105-3160 Conference and Convention Fees	66.05	369.20	5,500.00	369.00	5,500.00	0.00	0.00
1-4-1105-3170 Courier Services	704.22	453.55	200.00	454.00	200.00	0.00	0.00
1-4-1105-3420 Mariage Licences	4,800.00	576.00	4,800.00	576.00	4,800.00	0.00	0.00
1-4-1105-3435 Membership	271.27	223.52	1,775.00	224.00	1,775.00	0.00	0.00
1-4-1105-3440 Meals	87.35	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1105-3450 Mileage	548.83	175.62	600.00	176.00	600.00	0.00	0.00
1-4-1105-3500 Office Supplies	1,915.71	5,709.77	5,100.00	5,671.00	5,100.00	0.00	0.00
1-4-1105-3501 Promotion - Expo	0.00	10,684.81	10,500.00	10,685.00	10,500.00	0.00	0.00
1-4-1105-3710 Telephone	1,670.11	2,794.51	4,200.00	2,795.00	4,200.00	0.00	0.00
1-4-1105-3730 Traduction	781.76	0.00	4,000.00	0.00	4,000.00	0.00	0.00
1-4-1105-3743 Training	1,043.04	738.40	6,000.00	738.00	6,000.00	0.00	0.00
1-4-1105-3792 Web-Site	13,544.30	16,617.46	15,240.00	16,617.00	15,240.00	0.00	0.00
Total Community Relation - Materials	**32,546.98**	**44,386.54**	**64,915.00**	**44,349.00**	**64,915.00**	**0.00**	**0.00**
Total EXPENSES	**522,975.07**	**558,608.11**	**582,968.00**	**558,569.00**	**603,730.00**	**20,762.00**	**0.04**
Total .	**496,482.82**	**544,023.81**	**556,768.00**	**543,985.00**	**577,270.00**	**20,502.00**	**0.04**
Total COMMUNITY RELATION	**496,482.82**	**544,023.81**	**556,768.00**	**543,985.00**	**577,270.00**	**20,502.00**	**0.04**
EXTERNAL PROGRAMS							
REVENUES							
Community & Recreation Prog.							
1-3-7330-0735 Other Grants	0.00	-10,000.00	0.00	-10,000.00	0.00	0.00	0.00
1-3-7330-0751 Grids Rental	-111.02	0.00	-300.00	0.00	-300.00	0.00	0.00
1-3-7330-0776 Cultural Activities	-8,986.21	-825.00	0.00	-825.00	0.00	0.00	0.00
Total Community & Recreation Prog.	**-9,097.23**	**-10,825.00**	**-300.00**	**-10,825.00**	**-300.00**	**0.00**	**0.00**
Festival de la rive - Revenues							
1-3-7340-0581 Contribution from Reserves	-15,582.38	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7340-0735 Other Grants	-61,690.90	-10,350.00	-62,000.00	-10,350.00	-62,000.00	0.00	0.00
1-3-7340-0773 Ticket Sale	-14,402.85	0.00	-23,000.00	0.00	-23,000.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
Total Festival de la rive - Revenues	**-91,676.13**	**-10,350.00**	**-85,000.00**	**-10,350.00**	**-85,000.00**	**0.00**	**0.00**
Performance Hall - Revenues							
1-3-7520-0773 Ticket Sale / Municipal Events	0.00	0.00	-50,000.00	0.00	-50,000.00	0.00	0.00
1-3-7520-0795 Hall Rental & Technicians	-27,185.76	-5,187.54	-15,000.00	-5,188.00	-15,000.00	0.00	0.00
Total Performance Hall - Revenues	**-27,185.76**	**-5,187.54**	**-65,000.00**	**-5,188.00**	**-65,000.00**	**0.00**	**0.00**
Total REVENUES	**-127,959.12**	**-26,362.54**	**-150,300.00**	**-26,363.00**	**-150,300.00**	**0.00**	**0.00**
EXPENSES							
Community Events & Grants							
1-4-7325-3653 SOCAN	503.71	0.00	350.00	0.00	350.00	0.00	0.00
1-4-7325-3654 Free Public Skating	7,017.60	0.00	8,500.00	0.00	8,500.00	0.00	0.00
1-4-7325-5510 Grants	10,000.00	10,000.00	11,000.00	10,000.00	11,000.00	0.00	0.00
1-4-7325-5530 Cultural Activities	12,199.69	10,642.83	7,900.00	1,551.00	7,900.00	0.00	0.00
1-4-7325-5535 Financial Assistance Prog. Art Culture	4,000.00	3,097.49	9,000.00	3,098.00	9,000.00	0.00	0.00
Total Community Events & Grants	**33,721.00**	**23,740.32**	**36,750.00**	**14,649.00**	**36,750.00**	**0.00**	**0.00**
Festival de la rive- Salaries & Benefi							
1-4-7341-1130 Overtime Wages	18,114.74	0.00	18,258.00	0.00	18,258.00	0.00	0.00
1-4-7341-1210 E.H.T.	138.32	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7341-1220 C.P.P.	348.86	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7341-1230 E.I.	135.65	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7341-1240 WSIB	212.58	0.00	0.00	0.00	0.00	0.00	0.00
Total Festival de la rive- Salaries &	**18,950.15**	**0.00**	**18,258.00**	**0.00**	**18,258.00**	**0.00**	**0.00**
Festival de la rive- Material							
1-4-7343-3005 Advertising	7,958.77	2,273.00	19,000.00	2,273.00	19,000.00	0.00	0.00
1-4-7343-3486 Musical Acts Contracts	78,828.54	3,274.33	60,000.00	3,274.00	60,000.00	0.00	0.00
1-4-7343-3500 Office Supplies	16,479.38	-61.85	16,000.00	-62.00	16,000.00	0.00	0.00
1-4-7343-3707 Technicians	23,968.51	1,380.00	20,000.00	1,380.00	20,000.00	0.00	0.00
Total Festival de la rive- Material	**127,235.20**	**6,865.48**	**115,000.00**	**6,865.00**	**115,000.00**	**0.00**	**0.00**
Performance Hall - Salaries & Ben.							
1-4-7521-1120 Part-time Wages	6,034.79	1,690.76	3,824.00	1,691.00	3,891.00	67.00	0.02
1-4-7521-1210 E.H.T.	117.69	32.97	75.00	33.00	76.00	1.00	0.01
1-4-7521-1220 C.P.P.	212.87	49.31	17.00	49.00	21.00	4.00	0.24
1-4-7521-1230 E.I.	136.54	37.40	71.00	37.00	86.00	15.00	0.21
1-4-7521-1240 WSIB	207.07	41.25	93.00	41.00	123.00	30.00	0.32
Total Performance Hall - Salaries & Be	**6,708.96**	**1,851.69**	**4,080.00**	**1,851.00**	**4,197.00**	**117.00**	**0.03**
Performance Hall - Materials							
1-4-7523-3005 Advertising	0.00	330.00	1,500.00	330.00	1,500.00	0.00	0.00
1-4-7523-3215 Equipment Rental	0.00	15.58	0.00	16.00	0.00	0.00	0.00

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-7523-3220 Equipment Repairs	2,901.32	4,330.00	4,200.00	4,330.00	4,200.00	0.00	0.00
1-4-7523-3653 SOCAN	0.00	0.00	300.00	0.00	300.00	0.00	0.00
1-4-7523-3675 Supplies	0.00	0.00	500.00	0.00	500.00	0.00	0.00
1-4-7523-3707 Technicians	14,727.02	585.00	5,500.00	585.00	5,500.00	0.00	0.00
Total Performance Hall - Materials	**17,628.34**	**5,260.58**	**12,000.00**	**5,261.00**	**12,000.00**	**0.00**	**0.00**
Performance Hall - Contracts							
1-4-7524-4290 Contract - Performance Hall	0.00	0.00	50,000.00	0.00	50,000.00	0.00	0.00
Total Performance Hall - Contracts	**0.00**	**0.00**	**50,000.00**	**0.00**	**50,000.00**	**0.00**	**0.00**
Total EXPENSES	**204,243.65**	**37,718.07**	**236,088.00**	**28,626.00**	**236,205.00**	**117.00**	**0.00**
Total .	**76,284.53**	**11,355.53**	**85,788.00**	**2,263.00**	**85,905.00**	**117.00**	**0.00**
Total EXTERNAL PROGRAMS	**76,284.53**	**11,355.53**	**85,788.00**	**2,263.00**	**85,905.00**	**117.00**	**0.00**
COMMUNITY CENTRES							
REVENUES							
Comm. Center - Hammond - Revenues							
1-3-7470-0795 Hall Rental	-2,957.96	-750.00	-1,360.00	-750.00	-1,360.00	0.00	0.00
Total Comm. Center - Hammond - Revenue	**-2,957.96**	**-750.00**	**-1,360.00**	**-750.00**	**-1,360.00**	**0.00**	**0.00**
Comm. Center - Bourget - Revenues							
1-3-7480-0795 Hall Rental	-2,469.26	-2,929.75	-3,500.00	-2,930.00	-3,500.00	0.00	0.00
Total Comm. Center - Bourget - Revenue	**-2,469.26**	**-2,929.75**	**-3,500.00**	**-2,930.00**	**-3,500.00**	**0.00**	**0.00**
Comm. Center - St-Pascal - Revenues							
1-3-7490-0795 Hall Rental	-3,263.05	-2,331.99	-1,150.00	-2,332.00	-1,150.00	0.00	0.00
Total Comm. Center - St-Pascal - Reven	**-3,263.05**	**-2,331.99**	**-1,150.00**	**-2,332.00**	**-1,150.00**	**0.00**	**0.00**
Centre Chamberland - Revenues							
1-3-7510-0795 Hall Rental	-17,289.75	-8,873.95	-7,680.00	-8,874.00	-7,680.00	0.00	0.00
Total Centre Chamberland - Revenues	**-17,289.75**	**-8,873.95**	**-7,680.00**	**-8,874.00**	**-7,680.00**	**0.00**	**0.00**
Total REVENUES	**-25,980.02**	**-14,885.69**	**-13,690.00**	**-14,886.00**	**-13,690.00**	**0.00**	**0.00**
EXPENSES							
Hammond - Salaries and Benefits							
1-4-7471-1120 Part-time Wages	2,875.61	600.05	6,816.00	600.00	6,936.00	120.00	0.02
1-4-7471-1210 E.H.T.	52.77	11.73	133.00	12.00	135.00	2.00	0.02
1-4-7471-1220 C.P.P.	275.93	21.53	174.00	22.00	187.00	13.00	0.07
1-4-7471-1230 E.I.	61.24	13.26	127.00	13.00	153.00	26.00	0.20
1-4-7471-1240 WSIB	122.05	14.65	166.00	15.00	219.00	53.00	0.32

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
Total Hammond - Salaries and Benefits	**3,387.60**	**661.22**	**7,416.00**	**662.00**	**7,630.00**	**214.00**	**0.03**
Hammond - Materials							
1-4-7473-3070 Building Maintenance	2,838.25	1,431.90	4,680.00	1,432.00	4,680.00	0.00	0.00
1-4-7473-3130 Cleaning Supplies	35.98	0.00	500.00	0.00	500.00	0.00	0.00
1-4-7473-3300 Hydro	6,453.39	5,291.50	6,534.00	4,805.00	6,534.00	0.00	0.00
1-4-7473-3653 SOCAN	188.33	0.00	210.00	0.00	210.00	0.00	0.00
1-4-7473-3790 Water	498.15	291.68	300.00	292.00	300.00	0.00	0.00
Total Hammond - Materials	**10,014.10**	**7,015.08**	**12,224.00**	**6,529.00**	**12,224.00**	**0.00**	**0.00**
Hammond - Contracted Services							
1-4-7474-4275 Contract - Snow	4,600.00	2,805.00	2,200.00	4,075.00	2,200.00	0.00	0.00
Total Hammond - Contracted Services	**4,600.00**	**2,805.00**	**2,200.00**	**4,075.00**	**2,200.00**	**0.00**	**0.00**
Bourget - Materials							
1-4-7483-3070 Building Maintenance	7,069.50	5,061.97	6,000.00	4,874.00	6,000.00	0.00	0.00
1-4-7483-3300 Hydro	2,153.05	2,525.85	3,267.00	2,331.00	3,267.00	0.00	0.00
1-4-7483-3653 SOCAN	188.33	0.00	200.00	0.00	200.00	0.00	0.00
1-4-7483-3790 Water	1,504.14	983.17	1,500.00	983.00	1,500.00	0.00	0.00
Total Bourget - Materials	**10,915.02**	**8,570.99**	**10,967.00**	**8,188.00**	**10,967.00**	**0.00**	**0.00**
Bourget - Contracted Services							
1-4-7484-4275 Contract - Snow & Landscaping	9,552.94	6,815.00	6,000.00	7,425.00	6,000.00	0.00	0.00
Total Bourget - Contracted Services	**9,552.94**	**6,815.00**	**6,000.00**	**7,425.00**	**6,000.00**	**0.00**	**0.00**
Bourget - Grants							
1-4-7485-5540 Recreation Committee	27,178.00	27,178.00	27,178.00	27,178.00	27,178.00	0.00	0.00
Total Bourget - Grants	**27,178.00**	**27,178.00**	**27,178.00**	**27,178.00**	**27,178.00**	**0.00**	**0.00**
St-Pascal - Salaries and Benefits							
1-4-7491-1120 Part-time Wages	5,960.82	2,650.77	4,151.00	2,651.00	4,224.00	73.00	0.02
1-4-7491-1210 E.H.T.	116.23	51.68	81.00	52.00	82.00	1.00	0.01
1-4-7491-1220 C.P.P.	137.16	36.25	34.00	36.00	39.00	5.00	0.15
1-4-7491-1230 E.I.	135.08	58.57	78.00	59.00	93.00	15.00	0.19
1-4-7491-1240 WSIB	208.66	71.90	101.00	72.00	133.00	32.00	0.32
Total St-Pascal - Salaries and Benefit	**6,557.95**	**2,869.17**	**4,445.00**	**2,870.00**	**4,571.00**	**126.00**	**0.03**
St-Pascal - Materials							
1-4-7493-3070 Building Maintenance	3,521.94	5,823.94	2,500.00	5,824.00	2,500.00	0.00	0.00
1-4-7493-3130 Cleaning Supplies	1,026.97	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-7493-3300 Hydro	8,313.51	9,703.60	11,001.00	8,704.00	11,001.00	0.00	0.00
1-4-7493-3653 SOCAN	188.33	0.00	210.00	0.00	210.00	0.00	0.00
1-4-7493-3790 Water	738.02	714.66	800.00	715.00	800.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total St-Pascal - Materials	**13,788.77**	**16,242.20**	**15,511.00**	**15,243.00**	**15,511.00**	**0.00**	**0.00**
St-Pascal - Contracted Services							
1-4-7494-4275 Contract - Snow	5,480.00	4,311.20	3,000.00	5,861.00	3,000.00	0.00	0.00
Total St-Pascal - Contracted Services	**5,480.00**	**4,311.20**	**3,000.00**	**5,861.00**	**3,000.00**	**0.00**	**0.00**
Centre Chamberland - Salaries & Benefi							
1-4-7511-1120 Part-time Wages	8,426.40	3,020.66	5,763.00	3,021.00	5,864.00	101.00	0.02
1-4-7511-1130 Overtime Wages	0.00	43.73	0.00	44.00	0.00	0.00	0.00
1-4-7511-1210 E.H.T	164.33	59.73	127.00	60.00	114.00	-13.00	-0.10
1-4-7511-1220 C.P.P	360.93	147.26	158.00	147.00	129.00	-29.00	-0.18
1-4-7511-1230 E.I.	190.95	67.77	122.00	68.00	130.00	8.00	0.07
1-4-7511-1240 WSIB	283.42	74.72	159.00	75.00	185.00	26.00	0.16
Total Centre Chamberland - Salaries &	**9,426.03**	**3,413.87**	**6,329.00**	**3,415.00**	**6,422.00**	**93.00**	**0.01**
Centre Chamberland - Materials							
1-4-7513-3070 Building Maintenance	7,236.08	4,072.66	2,000.00	4,073.00	2,000.00	0.00	0.00
1-4-7513-3130 Cleaning Supplies	671.23	119.03	1,000.00	119.00	1,000.00	0.00	0.00
1-4-7513-3300 Hydro	2,333.00	0.00	3,333.00	0.00	3,333.00	0.00	0.00
1-4-7513-3490 Natural Gas	1,659.70	1,736.04	2,000.00	1,736.00	2,000.00	0.00	0.00
1-4-7513-3653 SOCAN	0.00	0.00	210.00	0.00	210.00	0.00	0.00
1-4-7513-3790 Water	560.89	747.02	1,500.00	747.00	1,500.00	0.00	0.00
Total Centre Chamberland - Materials	**12,460.90**	**6,674.75**	**10,043.00**	**6,675.00**	**10,043.00**	**0.00**	**0.00**
Centre Chamberland - Contracts							
1-4-7514-4275 Contract - Snow	5,115.00	3,340.00	2,250.00	4,965.00	2,250.00	0.00	0.00
Total Centre Chamberland - Contracts	**5,115.00**	**3,340.00**	**2,250.00**	**4,965.00**	**2,250.00**	**0.00**	**0.00**
Total EXPENSES	**118,476.31**	**89,896.48**	**107,563.00**	**93,086.00**	**107,996.00**	**433.00**	**0.00**
Total .	**92,496.29**	**75,010.79**	**93,873.00**	**78,200.00**	**94,306.00**	**433.00**	**0.00**
Total COMMUNITY CENTRES	**92,496.29**	**75,010.79**	**93,873.00**	**78,200.00**	**94,306.00**	**433.00**	**0.00**
CULTURAL FACILITIES							
REVENUES							
Centre des Arts & de la Culture							
1-3-7450-0581 Contribution from Reserve	-1,469.86	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7450-0614 Rents	-6,430.63	-5,840.00	-5,840.00	-5,840.00	-5,840.00	0.00	0.00
Total Centre des Arts & de la Culture	**-7,900.49**	**-5,840.00**	**-5,840.00**	**-5,840.00**	**-5,840.00**	**0.00**	**0.00**
Museum - Revenues							
1-3-7620-0619 Charge for Cleaning & Maintenance	-2,400.00	-2,400.00	-2,400.00	-2,400.00	-2,400.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
Total Museum - Revenues	**-2,400.00**	**-2,400.00**	**-2,400.00**	**-2,400.00**	**-2,400.00**	**0.00**	**0.00**
Total REVENUES	**-10,300.49**	**-8,240.00**	**-8,240.00**	**-8,240.00**	**-8,240.00**	**0.00**	**0.00**
EXPENSES							
Gare Bourget Train Station							
1-4-7405-3070 Building Maintenance	745.69	4,102.39	1,280.00	4,102.00	1,280.00	0.00	0.00
1-4-7405-3300 Hydro	568.45	466.36	960.00	410.00	960.00	0.00	0.00
1-4-7405-3430 Mechanical Repairs	0.00	0.00	500.00	0.00	500.00	0.00	0.00
1-4-7405-3490 Natural Gas	1,395.75	1,418.80	1,600.00	1,419.00	1,600.00	0.00	0.00
1-4-7405-3790 Water	158.31	164.61	200.00	165.00	200.00	0.00	0.00
1-4-7405-4200 Maintenance Contracts	1,343.23	463.01	1,000.00	443.00	1,000.00	0.00	0.00
1-4-7405-4660 Other Expenses	0.00	0.00	3,000.00	0.00	3,000.00	0.00	0.00
Total Gare Bourget Train Station	**4,211.43**	**6,615.17**	**8,540.00**	**6,539.00**	**8,540.00**	**0.00**	**0.00**
Centre des Arts & Culture - Materials							
1-4-7453-3070 Building Maintenance	4,889.87	1,490.01	2,000.00	1,490.00	2,000.00	0.00	0.00
1-4-7453-3300 Hydro	5,124.07	4,603.85	4,167.00	4,261.00	4,167.00	0.00	0.00
1-4-7453-3490 Natural Gas	1,630.12	1,079.56	2,000.00	1,080.00	2,000.00	0.00	0.00
Total Centre des Arts & Culture - Mate	**11,644.06**	**7,173.42**	**8,167.00**	**6,831.00**	**8,167.00**	**0.00**	**0.00**
Museum - Salaries & Benefits							
1-4-7621-1120 Part-time Wages	1,123.89	223.15	1,169.00	223.00	1,190.00	21.00	0.02
1-4-7621-1210 E.H.T.	21.90	4.32	23.00	4.00	23.00	0.00	0.00
1-4-7621-1220 C.P.P.	32.60	7.97	-122.00	8.00	0.00	122.00	-1.00
1-4-7621-1230 E.I.	25.51	4.94	22.00	5.00	26.00	4.00	0.18
1-4-7621-1240 WSIB	35.04	5.42	29.00	5.00	38.00	9.00	0.31
Total Museum - Salaries & Benefits	**1,238.94**	**245.80**	**1,121.00**	**245.00**	**1,277.00**	**156.00**	**0.14**
Museum - Materials							
1-4-7623-3070 Building Maintenance	2,427.61	1,701.36	2,000.00	1,420.00	2,000.00	0.00	0.00
1-4-7623-3300 Hydro	4,423.59	4,707.75	4,200.00	4,320.00	4,200.00	0.00	0.00
1-4-7623-3316 Internet Fees	876.50	710.40	840.00	710.00	840.00	0.00	0.00
1-4-7623-3450 Mileage	0.00	0.00	200.00	0.00	200.00	0.00	0.00
1-4-7623-3490 Natural Gas	3,404.75	3,173.78	4,000.00	3,174.00	4,000.00	0.00	0.00
1-4-7623-3500 Office Supplies	952.13	372.44	500.00	372.00	500.00	0.00	0.00
1-4-7623-3710 Telephone	494.82	541.50	600.00	542.00	600.00	0.00	0.00
1-4-7623-3790 Water	560.94	369.44	800.00	670.00	800.00	0.00	0.00
Total Museum - Materials	**13,140.34**	**11,576.67**	**13,140.00**	**11,208.00**	**13,140.00**	**0.00**	**0.00**
Museum - Contracts							
1-4-7624-4275 Contracts - Snow	5,785.05	4,752.19	2,750.00	5,709.00	2,750.00	0.00	0.00
Total Museum - Contracts	**5,785.05**	**4,752.19**	**2,750.00**	**5,709.00**	**2,750.00**	**0.00**	**0.00**

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total EXPENSES	**36,019.82**	**30,363.25**	**33,718.00**	**30,532.00**	**33,874.00**	**156.00**	**0.00**
Total .	**25,719.33**	**22,123.25**	**25,478.00**	**22,292.00**	**25,634.00**	**156.00**	**0.01**
Total CULTURAL FACILITIES	**25,719.33**	**22,123.25**	**25,478.00**	**22,292.00**	**25,634.00**	**156.00**	**0.01**
RECREATION FACILITIES							
REVENUES							
Arena - Rockland							
1-3-7410-0791 Default Bookking revenue	0.00	-125.00	0.00	125.00	0.00	0.00	0.00
1-3-7410-0792 Rink Surface Rental	-28,541.78	-13,631.54	-15,502.00	-13,632.00	-7,751.00	7,751.00	-0.50
1-3-7410-0795 Hall Rental	-5,456.92	-1,635.80	-5,120.00	-1,636.00	-2,560.00	2,560.00	-0.50
Total Arena - Rockland	**-33,998.70**	**-15,392.34**	**-20,622.00**	**-15,143.00**	**-10,311.00**	**10,311.00**	**-0.50**
Arena - Clarence Creek							
1-3-7420-0581 Contribution from reserves - Arena	-7,560.99	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7420-0784 Skate Sharpening	-1,499.81	-486.73	-1,500.00	-487.00	-1,500.00	0.00	0.00
1-3-7420-0790 Ice Rental	-300,391.94	-252,244.92	-264,251.00	-248,148.00	-269,431.00	-5,180.00	0.02
1-3-7420-0792 Rink Surface Rental	-4,755.25	0.00	-2,909.00	0.00	-2,909.00	0.00	0.00
1-3-7420-0794 Public Skating	-1,223.89	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7420-0795 Hall Rental	-5,678.23	-3,715.00	-2,360.00	-3,715.00	-2,360.00	0.00	0.00
Total Arena - Clarence Creek	**-321,110.11**	**-256,446.65**	**-271,020.00**	**-252,350.00**	**-276,200.00**	**-5,180.00**	**0.02**
Recreational Complex							
1-3-7430-0586 Contribution from School Board	-89,403.24	-79,821.17	-72,545.00	-79,821.00	-72,545.00	0.00	0.00
1-3-7430-0780 Restaurant Revenues	-7,924.28	-1,997.31	-7,308.00	-1,997.00	-7,308.00	0.00	0.00
1-3-7430-0785 Donations	0.00	-276,767.44	0.00	-276,767.00	0.00	0.00	0.00
Total Recreational Complex	**-97,327.52**	**-358,585.92**	**-79,853.00**	**-358,585.00**	**-79,853.00**	**0.00**	**0.00**
Complex							
1-3-7433-0581 Contribution from reserves	-16,411.76	0.00	0.00	0.00	0.00	0.00	0.00
Total Complex	**-16,411.76**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Arena - Clarence-Rockland							
1-3-7550-0540 Ontario Grant	-19,208.75	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7550-0581 Contribution from Reserves	-15,840.68	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7550-0582 Contribution from Reserve Fund	-48,358.42	0.00	0.00	0.00	0.00	0.00	0.00
Total Arena - Clarence-Rockland	**-83,407.85**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total REVENUES	**-552,255.94**	**-630,424.91**	**-371,495.00**	**-626,078.00**	**-366,364.00**	**5,131.00**	**-0.01**
EXPENSES							
Arena - Rockland - Salaries & Benefits							
1-4-7411-1120 Part-time Wages	21,217.76	9,927.99	26,792.00	9,928.00	9,508.00	-17,284.00	-0.65

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-7411-1130 Overtime Wages	0.00	285.33	0.00	285.00	0.00	0.00	0.00
1-4-7411-1210 E.H.T.	413.76	199.19	522.00	199.00	186.00	-336.00	-0.64
1-4-7411-1220 C.P.P.	943.25	468.38	1,223.00	468.00	452.00	-771.00	-0.63
1-4-7411-1230 E.I.	480.53	225.91	501.00	226.00	210.00	-291.00	-0.58
1-4-7411-1240 WSIB	806.39	262.89	654.00	263.00	300.00	-354.00	-0.54
Total Arena - Rockland - Salaries & Be	**23,861.69**	**11,369.69**	**29,692.00**	**11,369.00**	**10,656.00**	**-19,036.00**	**-0.64**
Arena - Rockland - Materials							
1-4-7413-3015 Alarm System	503.40	752.70	600.00	753.00	300.00	-300.00	-0.50
1-4-7413-3070 Building Maintenance	6,013.23	11,941.28	5,000.00	11,941.00	2,500.00	-2,500.00	-0.50
1-4-7413-3130 Cleaning Supplies	1,286.05	448.40	3,000.00	448.00	1,500.00	-1,500.00	-0.50
1-4-7413-3230 First Aid	0.00	0.00	150.00	0.00	75.00	-75.00	-0.50
1-4-7413-3300 Hydro	28,223.30	21,146.89	46,669.00	18,553.00	23,334.00	-23,335.00	-0.50
1-4-7413-3335 Landscaping Materials	225.96	0.00	2,250.00	0.00	1,125.00	-1,125.00	-0.50
1-4-7413-3430 Mechanical Repairs	5,844.85	8,129.87	4,000.00	6,543.00	2,000.00	-2,000.00	-0.50
1-4-7413-3490 Natural Gas	16,614.25	17,072.50	22,000.00	17,073.00	11,000.00	-11,000.00	-0.50
1-4-7413-3653 SOCAN	188.33	0.00	210.00	0.00	105.00	-105.00	-0.50
1-4-7413-3790 Water	1,492.61	1,604.12	2,500.00	1,604.00	1,250.00	-1,250.00	-0.50
Total Arena - Rockland - Materials	**60,391.98**	**61,095.76**	**86,379.00**	**56,915.00**	**43,189.00**	**-43,190.00**	**-0.50**
Arena - Rockland - Contracted Services							
1-4-7414-4275 Contract - Snow	9,220.00	7,400.00	9,500.00	7,950.00	9,500.00	0.00	0.00
1-4-7414-4460 Contract - Building Maintenance	2,149.50	901.00	3,450.00	3,450.00	1,725.00	-1,725.00	-0.50
Total Arena - Rockland - Contracted Se	**11,369.50**	**8,301.00**	**12,950.00**	**11,400.00**	**11,225.00**	**-1,725.00**	**-0.13**
Arena - Clarence - Salaries & Benefit							
1-4-7421-1120 Part-time Wages	46,720.28	33,898.91	48,881.00	33,899.00	49,736.00	855.00	0.02
1-4-7421-1130 Overtime Wages	0.00	109.44	0.00	109.00	0.00	0.00	0.00
1-4-7421-1210 E.H.T.	910.17	663.17	953.00	663.00	970.00	17.00	0.02
1-4-7421-1220 C.P.P.	1,666.86	1,120.07	2,382.00	1,120.00	2,520.00	138.00	0.06
1-4-7421-1230 E.I.	1,057.26	752.26	914.00	752.00	1,100.00	186.00	0.20
1-4-7421-1240 WSIB	1,726.96	966.65	1,193.00	967.00	1,572.00	379.00	0.32
1-4-7421-1350 Other Remuneration	3,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Arena - Clarence - Salaries & B	**55,081.53**	**37,510.50**	**54,323.00**	**37,510.00**	**55,898.00**	**1,575.00**	**0.03**
Arena - Clarence - Materials							
1-4-7423-3015 Alarm System	1,328.40	620.50	600.00	621.00	600.00	0.00	0.00
1-4-7423-3060 Boots & Clothing	1,105.44	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7423-3070 Building Maintenance	27,931.32	22,277.53	17,000.00	22,144.00	17,000.00	0.00	0.00
1-4-7423-3130 Cleaning Supplies	1,602.97	2,796.91	6,000.00	2,797.00	6,000.00	0.00	0.00
1-4-7423-3230 First Aid	552.77	69.36	200.00	70.00	200.00	0.00	0.00
1-4-7423-3262 Grants to organisations	59,742.10	70,646.80	84,150.00	76,192.00	84,150.00	0.00	0.00
1-4-7423-3300 Hydro	75,205.87	69,280.11	98,005.00	61,943.00	98,005.00	0.00	0.00
1-4-7423-3335 Landscaping Materials	0.00	600.00	0.00	600.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-7423-3430 Mechanical Repairs	54,129.15	14,664.06	35,000.00	13,379.00	35,000.00	0.00	0.00
1-4-7423-3440 Meals	0.00	0.00	400.00	0.00	400.00	0.00	0.00
1-4-7423-3490 Natural Gas	6,112.85	5,006.89	6,000.00	5,007.00	6,000.00	0.00	0.00
1-4-7423-3580 Propane	238.65	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7423-3582 Propane - Zamboni	2,115.90	1,803.20	2,600.00	1,906.00	2,600.00	0.00	0.00
1-4-7423-3653 SOCAN	185.07	0.00	210.00	0.00	210.00	0.00	0.00
1-4-7423-3655 Sport Equipment	7,229.09	0.00	350.00	0.00	350.00	0.00	0.00
1-4-7423-3710 Telephone	1,013.28	883.54	2,000.00	884.00	2,000.00	0.00	0.00
1-4-7423-3760 Vehicle Repairs	21.93	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7423-3790 Water	4,445.74	3,900.39	4,000.00	3,900.00	4,000.00	0.00	0.00
Total Arena - Clarence - Materials	**242,960.53**	**192,549.29**	**256,515.00**	**189,443.00**	**256,515.00**	**0.00**	**0.00**
Arena - Clarence - Contracted Services							
1-4-7424-4275 Contract - Snow & Landscaping	8,120.00	7,551.36	5,000.00	8,641.00	5,000.00	0.00	0.00
1-4-7424-4460 Contract - Building Maintenance	13,707.51	4,732.65	10,000.00	4,733.00	10,000.00	0.00	0.00
Total Arena - Clarence - Contracted Se	**21,827.51**	**12,284.01**	**15,000.00**	**13,374.00**	**15,000.00**	**0.00**	**0.00**
Recreational Complex - Materials							
1-4-7433-3070 Building Maintenance	27,181.28	20,886.25	14,500.00	20,826.00	14,500.00	0.00	0.00
1-4-7433-3300 Hydro	3,698.38	2,805.59	2,240.00	2,806.00	2,240.00	0.00	0.00
1-4-7433-5520 Others	4,620.00	0.00	5,000.00	0.00	5,000.00	0.00	0.00
Total Recreational Complex - Materials	**35,499.66**	**23,691.84**	**21,740.00**	**23,632.00**	**21,740.00**	**0.00**	**0.00**
Recreational Complex - Contracts							
1-4-7434-4275 Contract - Snow	63,085.00	46,405.00	65,500.00	50,665.00	65,500.00	0.00	0.00
1-4-7434-4290 Contract - Rec. Complex - YMCA	120,000.00	120,000.00	190,000.00	120,000.00	190,000.00	0.00	0.00
1-4-7434-7100 Contribution to reserves	70,000.00	346,767.44	0.00	346,767.00	0.00	0.00	0.00
Total Recreational Complex - Contracts	**253,085.00**	**513,172.44**	**255,500.00**	**517,432.00**	**255,500.00**	**0.00**	**0.00**
Arena -Clarence-Rockland - Materials							
1-4-7553-3262 Grants to organisations	111,336.20	119,543.00	133,000.00	124,758.00	133,000.00	0.00	0.00
1-4-7553-3880 Operations	0.00	0.00	0.00	0.00	175,000.00	175,000.00	0.00
Total Arena -Clarence-Rockland - Mater	**111,336.20**	**119,543.00**	**133,000.00**	**124,758.00**	**308,000.00**	**175,000.00**	**1.32**
Arena - Clarence-Rockland - Contracts							
1-4-7554-4200 Operation contract	283,407.85	200,000.04	200,000.00	200,000.00	200,000.00	0.00	0.00
Total Arena - Clarence-Rockland - Cont	**283,407.85**	**200,000.04**	**200,000.00**	**200,000.00**	**200,000.00**	**0.00**	**0.00**
Total EXPENSES	**1,098,821.45**	**1,179,517.57**	**1,065,099.00**	**1,185,833.00**	**1,177,723.00**	**112,624.00**	**0.11**
Total .	**546,565.51**	**549,092.66**	**693,604.00**	**559,755.00**	**811,359.00**	**117,755.00**	**0.17**
Total RECREATION FACILITIES	**546,565.51**	**549,092.66**	**693,604.00**	**559,755.00**	**811,359.00**	**117,755.00**	**0.17**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
PARKS							
REVENUES							
Parks							
1-3-7250-0581 Contribution from Reserves	-31,256.65	-44,357.29	-5,000.00	0.00	-5,000.00	0.00	0.00
1-3-7250-0725 Grant - Human Ressources - Canada	-3,920.00	0.00	-2,800.00	0.00	-2,800.00	0.00	0.00
1-3-7250-0760 Ballpark Rental	-24,780.74	-4,391.93	-22,134.00	-4,392.00	-22,564.00	-430.00	0.02
Total Parks	**-59,957.39**	**-48,749.22**	**-29,934.00**	**-4,392.00**	**-30,364.00**	**-430.00**	**0.01**
Marinas							
1-3-7440-0810 Boat Ramp Fees	-763.77	-1,261.40	-2,800.00	-1,261.00	-2,800.00	0.00	0.00
Total Marinas	**-763.77**	**-1,261.40**	**-2,800.00**	**-1,261.00**	**-2,800.00**	**0.00**	**0.00**
Total REVENUES	**-60,721.16**	**-50,010.62**	**-32,734.00**	**-5,653.00**	**-33,164.00**	**-430.00**	**0.01**
EXPENSES							
Parks - Salaries & Benefits							
1-4-7251-1100 Regular Salaries	46.97	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7251-1120 Part-time Wages	26,166.87	25,119.27	47,354.00	25,119.00	48,183.00	829.00	0.02
1-4-7251-1130 Overtime Wages	83.06	366.44	0.00	366.00	0.00	0.00	0.00
1-4-7251-1210 E.H.T.	512.40	496.98	923.00	497.00	940.00	17.00	0.02
1-4-7251-1220 C.P.P.	1,192.07	1,221.56	2,302.00	1,222.00	2,435.00	133.00	0.06
1-4-7251-1230 E.I.	595.57	563.73	885.00	564.00	1,066.00	181.00	0.20
1-4-7251-1240 WSIB	1,055.00	765.54	1,155.00	766.00	1,523.00	368.00	0.32
Total Parks - Salaries & Benefits	**29,651.94**	**28,533.52**	**52,619.00**	**28,534.00**	**54,147.00**	**1,528.00**	**0.03**
Parks - Materials							
1-4-7253-3070 Building Maintenance	5,930.64	17,860.02	8,500.00	17,797.00	8,500.00	0.00	0.00
1-4-7253-3115 Christmas Decorations - Flowers	1,906.96	9,261.89	2,000.00	9,217.00	2,000.00	0.00	0.00
1-4-7253-3215 Equipment rental	40,830.83	17,346.32	33,500.00	16,950.00	33,500.00	0.00	0.00
1-4-7253-3220 Equipment Repairs	8,881.47	4,825.97	12,500.00	4,826.00	12,500.00	0.00	0.00
1-4-7253-3300 Hydro	14,661.13	16,018.09	25,574.00	14,532.00	25,574.00	0.00	0.00
1-4-7253-3320 Insurance - Vehicles	880.22	1,026.35	1,070.00	1,026.00	1,166.00	96.00	0.09
1-4-7253-3335 Landscaping Materials	64,976.78	71,882.27	42,500.00	71,882.00	42,500.00	0.00	0.00
1-4-7253-3540 Playground Equipment Replacement	68,619.15	82,055.35	65,500.00	52,573.00	65,500.00	0.00	0.00
1-4-7253-3660 Staff Training	2,605.76	254.40	10,000.00	254.00	10,000.00	0.00	0.00
1-4-7253-3675 Supplies	13,936.43	9,751.06	3,000.00	8,682.00	3,000.00	0.00	0.00
1-4-7253-3790 Water	32,196.78	24,907.40	35,500.00	24,907.00	35,500.00	0.00	0.00
Total Parks - Materials	**255,426.15**	**255,189.12**	**239,644.00**	**222,646.00**	**239,740.00**	**96.00**	**0.00**
Parks - Contracted Services							
1-4-7254-4190 Contracts - Grass Mowing	77,998.80	80,136.32	88,000.00	80,136.00	88,000.00	0.00	0.00
1-4-7254-4200 Other Maintenance Contracts	19,181.77	29,081.86	22,800.00	11,716.00	22,800.00	0.00	0.00
1-4-7254-4275 Contract - Snow	30,899.79	23,649.05	26,300.00	21,407.00	26,300.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total Parks - Contracted Services	**128,080.36**	**132,867.23**	**137,100.00**	**113,259.00**	**137,100.00**	**0.00**	**0.00**
Marina - Salaries & Benefits							
1-4-7441-1120 Part-time Wages	0.00	0.00	3,060.00	0.00	3,113.00	53.00	0.02
1-4-7441-1210 E.H.T.	0.00	0.00	60.00	60.00	61.00	1.00	0.02
1-4-7441-1230 E.I.	0.00	0.00	57.00	57.00	69.00	12.00	0.21
1-4-7441-1240 WSIB	16.84	0.00	75.00	75.00	98.00	23.00	0.31
Total Marina - Salaries & Benefits	**16.84**	**0.00**	**3,252.00**	**192.00**	**3,341.00**	**89.00**	**0.03**
Skating Rink - Materials							
1-4-7463-3300 Hydro	3,727.90	3,977.45	4,667.00	3,537.00	4,667.00	0.00	0.00
Total Skating Rink - Materials	**3,727.90**	**3,977.45**	**4,667.00**	**3,537.00**	**4,667.00**	**0.00**	**0.00**
Skating Rinks - Contracted Services							
1-4-7464-4275 Contract - Maintenance	18,450.00	19,650.43	20,500.00	19,650.00	20,500.00	0.00	0.00
Total Skating Rinks - Contracted Servi	**18,450.00**	**19,650.43**	**20,500.00**	**19,650.00**	**20,500.00**	**0.00**	**0.00**
Total EXPENSES	**435,353.19**	**440,217.75**	**457,782.00**	**387,818.00**	**459,495.00**	**1,713.00**	**0.00**
Total .	**374,632.03**	**390,207.13**	**425,048.00**	**382,165.00**	**426,331.00**	**1,283.00**	**0.00**
Total PARKS	**374,632.03**	**390,207.13**	**425,048.00**	**382,165.00**	**426,331.00**	**1,283.00**	**0.00**
Total COMMUNITY SERVICES	**2,562,352.53**	**2,594,758.90**	**2,887,360.00**	**2,600,094.00**	**3,014,549.00**	**127,189.00**	**0.04**

Cité de / City of Clarence-Rockland

2021 Budget 2021

Sommaire garderies / Summary Daycare

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Administration	665,578	295,500	295,500	0	0.0%
Carrefour Jeunesse	460,993	955,574	955,574	0	0.0%
St Patrick	332,433	618,091	618,091	0	0.0%
Rockland Public	158,074	238,139	238,139	0	0.0%
St Mathieu	410,715	752,687	752,687	0	0.0%
Ste Félicité	357,431	445,333	445,333	0	0.0%
Sacre Cœur	191,613	384,441	384,441	0	0.0%
St Pascal	35,638	70,016	70,016	0	0.0%
Ste Trinité	943,393	1,783,859	1,783,859	0	0.0%
Besoins particuliers / Special Needs	61,446	197,630	197,630	0	0.0%
Revenus total / Total revenues	**$ 3,617,316**	**$ 5,741,270**	**$ 5,741,270**	**$ -**	**0.0%**
Dépenses / Expenses					
Administration	302,367	439,477	444,907	5,430	1.2%
Carrefour Jeunesse	665,786	961,877	1,040,689	78,812	8.2%
St Patrick	404,822	589,555	593,728	4,173	0.7%
Rockland Public	247,931	234,897	376,583	141,686	60.3%
St Mathieu	544,372	742,262	747,226	4,964	0.7%
Ste Félicité	483,432	508,076	367,634	-140,442	-27.6%
Sacre Cœur	194,528	367,215	296,838	-70,377	-19.2%
St Pascal	65,411	51,207	122,178	70,971	138.6%
Ste Trinité	1,322,387	1,765,397	1,670,216	-95,181	-5.4%
Besoins particuliers / Special Needs	58,606	207,643	195,479	-12,164	-5.9%
Dépenses totales / Total expenses	**$ 4,289,641**	**$ 5,867,606**	**$ 5,855,478**	**-$ 12,128**	**-0.2%**
NET GARDERIES / DAYCARE	**$ 672,325.32**	**$ 126,336.00**	**$ 114,208.00**	**-$ 12,128**	**-9.6%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
DAYCARE							
ADMINISTRATION							
REVENUES							
Administration - Daycare							
1-3-6110-0553 Past Due Account Fee	-9,170.00	-4,640.00	-7,000.00	4,000.00	-7,000.00	0.00	0.00
1-3-6110-0581 Contribution from Reserves	0.00	-72,262.71	0.00	0.00	0.00	0.00	0.00
1-3-6110-0736 Other Grants	-4,532.65	-468,478.40	-3,500.00	-11,080.00	-3,500.00	0.00	0.00
1-3-6110-0742 Subvention Salariale - Meilleur Dep.	-213,598.92	-120,196.93	-285,000.00	-285,000.00	-285,000.00	0.00	0.00
Total Administration - Daycare	**-227,301.57**	**-665,578.04**	**-295,500.00**	**-292,080.00**	**-295,500.00**	**0.00**	**0.00**
Total REVENUES	**-227,301.57**	**-665,578.04**	**-295,500.00**	**-292,080.00**	**-295,500.00**	**0.00**	**0.00**
EXPENSES							
Administration - Salaries & Benefits							
1-4-6111-1100 Regular Salaries	192,031.22	199,764.96	201,824.00	201,824.00	208,303.00	6,479.00	0.03
1-4-6111-1101 Indirect Salaries and Benefits	41,818.00	41,820.00	41,818.00	41,818.00	41,818.00	0.00	0.00
1-4-6111-1104 Vacancy Factor	0.00	0.00	-3,800.00	-3,800.00	-3,800.00	0.00	0.00
1-4-6111-1110 Accrued Sickleave & Vacation	1,627.91	2,761.20	2,018.00	2,018.00	2,083.00	65.00	0.03
1-4-6111-1130 Overtime Wages	7,301.23	3,358.16	36,806.00	36,806.00	36,806.00	0.00	0.00
1-4-6111-1210 E.H.T.	4,014.13	4,218.11	3,936.00	3,936.00	4,062.00	126.00	0.03
1-4-6111-1220 C.P.P.	7,741.66	7,812.89	8,000.00	8,000.00	8,464.00	464.00	0.06
1-4-6111-1230 E.I.	3,147.76	2,993.05	2,887.00	2,887.00	2,980.00	93.00	0.03
1-4-6111-1240 WSIB	2,463.23	2,782.36	4,865.00	4,865.00	1,918.00	-2,947.00	-0.61
1-4-6111-1250 OMERS	19,928.53	20,841.03	20,345.00	20,345.00	21,127.00	782.00	0.04
1-4-6111-1260 Group Insurance	19,015.75	18,453.96	19,568.00	19,568.00	19,936.00	368.00	0.02
Total Administration - Salaries & Bene	**299,089.42**	**304,805.72**	**338,267.00**	**338,267.00**	**343,697.00**	**5,430.00**	**0.02**
Administration - Materials							
1-4-6113-3005 Advertising	649.99	180.00	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-6113-3025 Auditing	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-6113-3152 Computer Replacement	0.00	11,105.85	3,200.00	3,200.00	3,200.00	0.00	0.00
1-4-6113-3160 Conference and Convention Fees	16.37	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6113-3392 Licences	1,422.82	1,236.31	1,790.00	1,790.00	1,790.00	0.00	0.00
1-4-6113-3435 Membership	794.41	759.33	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6113-3440 Meals	97.35	0.00	200.00	200.00	200.00	0.00	0.00
1-4-6113-3450 Mileage	1,332.65	55.68	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-6113-3500 Office Supplies	5,995.67	87,533.99	10,500.00	10,500.00	10,500.00	0.00	0.00
1-4-6113-3660 Staff Training	2,605.81	2,464.71	8,000.00	8,000.00	8,000.00	0.00	0.00
1-4-6113-3710 Telephone	2,437.37	2,426.07	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-6113-3712 Sub. Salariale - $1 / $2	203,112.44	113,554.70	285,000.00	285,000.00	285,000.00	0.00	0.00
1-4-6113-3755 Uniforms	1,091.72	595.31	3,375.00	3,375.00	3,375.00	0.00	0.00
Total Administration - Materials	**222,056.60**	**222,411.95**	**326,065.00**	**326,065.00**	**326,065.00**	**0.00**	**0.00**
Administration - Transfers							

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-6117-7100 Contribution to Reserves	225,988.71	0.00	0.00	0.00	0.00	0.00	0.00
Total Administration - Transfers	**225,988.71**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Administration - Admin. Costs Dist.							
1-4-6118-8800 Daycare Administration Costs	-499,000.00	-498,996.00	-499,000.00	-499,000.00	-499,000.00	0.00	0.00
1-4-6118-8900 Admin. Costs Dist. - P.S.	268,770.00	274,145.00	274,145.00	274,145.00	274,145.00	0.00	0.00
Total Administration - Admin. Costs Di	**-230,230.00**	**-224,851.00**	**-224,855.00**	**-224,855.00**	**-224,855.00**	**0.00**	**0.00**
Total EXPENSES	**516,904.73**	**302,366.67**	**439,477.00**	**439,477.00**	**444,907.00**	**5,430.00**	**0.01**
Total .	**289,603.16**	**-363,211.37**	**143,977.00**	**147,397.00**	**149,407.00**	**5,430.00**	**0.04**
Total ADMINISTRATION	**289,603.16**	**-363,211.37**	**143,977.00**	**147,397.00**	**149,407.00**	**5,430.00**	**0.04**
CARREFOUR JEUNESSE							
REVENUES							
Carrefour-Jeunesse							
1-3-6130-0723 Frais généraux de fonctionnement	-104,818.27	-52,290.25	-80,948.00	-48,243.00	-80,948.00	0.00	0.00
1-3-6130-0725 Grant - Human Ressources - Canada	0.00	0.00	-862.00	5,638.00	-862.00	0.00	0.00
1-3-6130-0730 Daycare Provincial Subsidy	-172,578.46	-95,110.01	-179,027.00	-33,037.00	-179,027.00	0.00	0.00
1-3-6130-0735 Other Grants - Daycare	-65,152.04	-84,339.21	0.00	-133,195.00	0.00	0.00	0.00
1-3-6130-0750 Daycare Nursery Charge	-544,529.59	-229,013.98	-693,737.00	1,260,374.00	-693,737.00	0.00	0.00
1-3-6130-0894 Admin. Charge - New Accounts	-1,371.00	-240.00	-1,000.00	3,520.00	-1,000.00	0.00	0.00
Total Carrefour-Jeunesse	**-888,449.36**	**-460,993.45**	**-955,574.00**	**1,055,057.00**	**-955,574.00**	**0.00**	**0.00**
Total REVENUES	**-888,449.36**	**-460,993.45**	**-955,574.00**	**1,055,057.00**	**-955,574.00**	**0.00**	**0.00**
EXPENSES							
Carrefour-Jeunesse - Salaries & Ben.							
1-4-6131-1100 Regular Salaries	401,246.65	363,731.80	517,501.00	-94,880.00	585,139.00	67,638.00	0.13
1-4-6131-1110 Accrued Sickleave & Vacation	3,079.04	2,017.77	5,175.00	5,175.00	5,851.00	676.00	0.13
1-4-6131-1120 Part-time Wages	176,565.53	64,991.87	132,348.00	-538,962.00	124,887.00	-7,461.00	-0.06
1-4-6131-1130 Overtime Wages	8,002.88	3,458.86	3,000.00	-190.00	3,000.00	0.00	0.00
1-4-6131-1210 E.H.T.	11,583.93	9,157.33	12,672.00	-7,919.00	14,036.00	1,364.00	0.11
1-4-6131-1220 C.P.P.	26,267.71	20,224.76	30,246.00	-22,368.00	35,010.00	4,764.00	0.16
1-4-6131-1230 E.I.	12,099.53	8,527.91	11,793.00	-4,846.00	13,577.00	1,784.00	0.15
1-4-6131-1240 WSIB	7,152.95	6,490.73	15,856.00	-24,572.00	6,766.00	-9,090.00	-0.57
1-4-6131-1250 OMERS	35,819.13	31,149.61	47,373.00	-17,666.00	53,470.00	6,097.00	0.13
1-4-6131-1260 Group Insurance	57,611.93	56,255.66	63,529.00	40,555.00	76,475.00	12,946.00	0.20
Total Carrefour-Jeunesse - Salaries &	**739,429.28**	**566,006.30**	**839,493.00**	**-665,673.00**	**918,211.00**	**78,718.00**	**0.09**
Carrefour-Jeunesse - Materials							
1-4-6133-3070 Building Maintenance	297.01	0.00	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-6133-3185 Daycare Program Supplies	10,756.89	5,607.21	5,000.00	5,000.00	5,000.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-6133-3233 Field Trips	2,619.11	0.00	4,000.00	1,000.00	4,000.00	0.00	0.00
1-4-6133-3235 Food Supplies	23,289.02	10,791.26	24,000.00	24,000.00	24,000.00	0.00	0.00
1-4-6133-3316 Internet Fees	618.25	394.19	850.00	850.00	850.00	0.00	0.00
1-4-6133-3325 Insurance - Buildings	917.40	1,008.90	1,040.00	1,040.00	1,134.00	94.00	0.09
1-4-6133-3392 Licences	0.00	0.00	140.00	140.00	140.00	0.00	0.00
1-4-6133-3609 Rent	1,992.00	1,832.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-6133-3653 SOCAN	96.17	0.00	110.00	110.00	110.00	0.00	0.00
1-4-6133-3710 Telephone	1,027.03	1,006.51	1,100.00	1,100.00	1,100.00	0.00	0.00
Total Carrefour-Jeunesse - Materials	**41,612.88**	**20,640.07**	**43,240.00**	**40,240.00**	**43,334.00**	**94.00**	**0.00**
Carrefour-Jeun. - Admin. Costs Dist.							
1-4-6138-8800 Daycare Administration Costs	79,144.00	79,140.00	79,144.00	79,144.00	79,144.00	0.00	0.00
Total Carrefour-Jeun. - Admin. Costs D	**79,144.00**	**79,140.00**	**79,144.00**	**79,144.00**	**79,144.00**	**0.00**	**0.00**
Total EXPENSES	**860,186.16**	**665,786.37**	**961,877.00**	**-546,289.00**	**1,040,689.00**	**78,812.00**	**0.08**
Total .	**-28,263.20**	**204,792.92**	**6,303.00**	**508,768.00**	**85,115.00**	**78,812.00**	**12.50**
Total CARREFOUR JEUNESSE	**-28,263.20**	**204,792.92**	**6,303.00**	**508,768.00**	**85,115.00**	**78,812.00**	**12.50**
ST-PATRICK							
REVENUES							
St-Patrick							
1-3-6140-0723 Frais généraux de fonctionnement	-87,450.81	-46,906.04	-56,382.00	-56,382.00	-56,382.00	0.00	0.00
1-3-6140-0725 Grant - Human Ressources - Canada	0.00	0.00	-1,338.00	-1,338.00	-1,338.00	0.00	0.00
1-3-6140-0730 Daycare Provincial Subsidy	-215,394.85	-68,525.99	-166,278.00	-166,278.00	-166,278.00	0.00	0.00
1-3-6140-0735 Other Grants - Daycare	-3,312.32	-58,880.25	0.00	0.00	0.00	0.00	0.00
1-3-6140-0750 Daycare Nursery Charge	-349,410.71	-158,000.99	-393,493.00	-393,493.00	-393,493.00	0.00	0.00
1-3-6140-0894 Admin. Charge - New Accounts	-600.00	-120.00	-600.00	-600.00	-600.00	0.00	0.00
Total St-Patrick	**-656,168.69**	**-332,433.27**	**-618,091.00**	**-618,091.00**	**-618,091.00**	**0.00**	**0.00**
Total REVENUES	**-656,168.69**	**-332,433.27**	**-618,091.00**	**-618,091.00**	**-618,091.00**	**0.00**	**0.00**
EXPENSES							
St-Patrick - Salaries & Benefits							
1-4-6141-1100 Regular Salaries	249,270.79	178,291.77	192,269.00	192,269.00	208,589.00	16,320.00	0.08
1-4-6141-1110 Accrued Sickleave & Vacation	745.16	1,903.86	1,923.00	1,923.00	2,086.00	163.00	0.08
1-4-6141-1120 Part-time Wages	223,264.60	78,741.37	209,038.00	209,038.00	197,254.00	-11,784.00	-0.06
1-4-6141-1130 Overtime Wages	6,084.65	1,709.88	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-6141-1210 E.H.T.	9,355.33	5,478.78	7,825.00	7,825.00	8,215.00	390.00	0.05
1-4-6141-1220 C.P.P.	22,021.40	12,371.35	19,782.00	19,782.00	21,625.00	1,843.00	0.09
1-4-6141-1230 E.I.	10,192.74	5,406.31	7,501.00	7,501.00	8,604.00	1,103.00	0.15
1-4-6141-1240 WSIB	5,515.37	4,110.79	9,792.00	9,792.00	3,960.00	-5,832.00	-0.60
1-4-6141-1250 OMERS	21,172.14	14,600.14	17,304.00	17,304.00	18,773.00	1,469.00	0.08

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
1-4-6141-1260 Group Insurance	31,882.39	22,612.92	23,680.00	23,680.00	24,096.00	416.00	0.02
Total St-Patrick - Salaries & Benefits	**579,504.57**	**325,227.17**	**494,114.00**	**494,114.00**	**498,202.00**	**4,088.00**	**0.01**
St-Patrick - Materials							
1-4-6143-3070 Building Maintenance	527.06	539.85	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6143-3185 Daycare Program Supplies	4,448.92	4,326.06	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-6143-3233 Field trips	5,186.33	100.00	4,500.00	2,000.00	4,500.00	0.00	0.00
1-4-6143-3235 Food Supplies	23,361.28	10,583.54	22,200.00	22,200.00	22,200.00	0.00	0.00
1-4-6143-3316 Internet Fees	793.44	591.97	850.00	850.00	850.00	0.00	0.00
1-4-6143-3325 Insurance - Buildings	825.66	908.01	940.00	940.00	1,025.00	85.00	0.09
1-4-6143-3392 Licences	0.00	0.00	285.00	285.00	285.00	0.00	0.00
1-4-6143-3609 Rent	0.00	3,743.79	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-6143-3653 SOCAN	96.17	0.00	110.00	110.00	110.00	0.00	0.00
1-4-6143-3710 Telephone	1,019.63	841.56	1,100.00	1,100.00	1,100.00	0.00	0.00
1-4-6143-3882 Subsidies	2.00	0.00	0.00	0.00	0.00	0.00	0.00
Total St-Patrick - Materials	**36,260.49**	**21,634.78**	**37,485.00**	**34,985.00**	**37,570.00**	**85.00**	**0.00**
St-Patrick - Admin. Costs Dist.							
1-4-6148-8800 Daycare Administration Costs	57,956.00	57,960.00	57,956.00	57,956.00	57,956.00	0.00	0.00
Total St-Patrick - Admin. Costs Dist.	**57,956.00**	**57,960.00**	**57,956.00**	**57,956.00**	**57,956.00**	**0.00**	**0.00**
Total EXPENSES	**673,721.06**	**404,821.95**	**589,555.00**	**587,055.00**	**593,728.00**	**4,173.00**	**0.01**
Total .	**17,552.37**	**72,388.68**	**-28,536.00**	**-31,036.00**	**-24,363.00**	**4,173.00**	**-0.15**
Total ST-PATRICK	**17,552.37**	**72,388.68**	**-28,536.00**	**-31,036.00**	**-24,363.00**	**4,173.00**	**-0.15**
ROCKLAND PUBLIC							
REVENUES							
Rockland Public							
1-3-6150-0723 Frais généraux de fonctionnement	-37,150.60	-20,398.38	-33,435.00	-33,435.00	-33,435.00	0.00	0.00
1-3-6150-0725 Grant - Human Ressources - Canada	0.00	0.00	-1,000.00	-1,000.00	-1,000.00	0.00	0.00
1-3-6150-0730 Daycare Provincial Subsidy	-77,347.35	-48,071.08	-50,152.00	-50,152.00	-50,152.00	0.00	0.00
1-3-6150-0735 Other Grants - Daycare	-2,915.41	-21,712.99	0.00	0.00	0.00	0.00	0.00
1-3-6150-0750 Daycare Nursery Charge	-175,897.77	-67,471.72	-153,152.00	-153,152.00	-153,152.00	0.00	0.00
1-3-6150-0894 Admin. Charge - New Accounts	-633.00	-420.00	-400.00	-400.00	-400.00	0.00	0.00
Total Rockland Public	**-293,944.13**	**-158,074.17**	**-238,139.00**	**-238,139.00**	**-238,139.00**	**0.00**	**0.00**
Total REVENUES	**-293,944.13**	**-158,074.17**	**-238,139.00**	**-238,139.00**	**-238,139.00**	**0.00**	**0.00**
EXPENSES							
Rockland Public - Salaries & Benefits							
1-4-6151-1100 Regular Salaries	101,473.01	98,685.21	102,520.00	102,520.00	212,602.00	110,082.00	1.07
1-4-6151-1110 Accrued Sickleave & Vacation	1,030.78	791.16	1,025.00	1,025.00	2,126.00	1,101.00	1.07

CITY OF/CITE DE CLARENCE-ROCKLAND

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	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-6151-1120 Part-time Wages	56,431.76	53,920.51	32,636.00	32,636.00	30,796.00	-1,840.00	-0.06
1-4-6151-1130 Overtime Wages	3,505.59	1,166.04	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6151-1210 E.H.T.	3,181.50	3,161.90	2,636.00	2,636.00	4,793.00	2,157.00	0.82
1-4-6151-1220 C.P.P.	7,285.57	7,276.67	6,177.00	6,177.00	12,061.00	5,884.00	0.95
1-4-6151-1230 E.I.	3,329.95	3,294.34	2,526.00	2,526.00	4,708.00	2,182.00	0.86
1-4-6151-1240 WSIB	1,932.76	2,210.34	3,298.00	3,298.00	2,311.00	-987.00	-0.30
1-4-6151-1250 OMERS	9,163.93	8,935.22	9,227.00	9,227.00	19,134.00	9,907.00	1.07
1-4-6151-1260 Group Insurance	13,507.37	19,180.87	14,162.00	14,162.00	27,296.00	13,134.00	0.93
Total Rockland Public - Salaries & Ben	**200,842.22**	**198,622.26**	**175,207.00**	**175,207.00**	**316,827.00**	**141,620.00**	**0.81**
Rockland Public - Materials							
1-4-6153-3070 Building Maintenance	0.00	847.74	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6153-3185 Daycare Program Supplies	4,649.39	6,980.88	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-6153-3233 Field trips	2,374.04	0.00	3,500.00	1,500.00	3,500.00	0.00	0.00
1-4-6153-3235 Food Supplies	7,630.10	4,737.25	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-6153-3316 Internet Fees	672.88	450.08	850.00	850.00	850.00	0.00	0.00
1-4-6153-3325 Insurance	642.18	706.23	730.00	730.00	796.00	66.00	0.09
1-4-6153-3609 Rent	0.00	0.00	5,700.00	5,700.00	5,700.00	0.00	0.00
1-4-6153-3653 SOCAN	96.17	0.00	110.00	110.00	110.00	0.00	0.00
1-4-6153-3710 Telephone	2,322.79	2,286.28	2,000.00	2,000.00	2,000.00	0.00	0.00
Total Rockland Public - Materials	**18,387.55**	**16,008.46**	**26,390.00**	**24,390.00**	**26,456.00**	**66.00**	**0.00**
Rockland Public - Admin. Costs Dist.							
1-4-6158-8800 Daycare Administration Costs	33,300.00	33,300.00	33,300.00	33,300.00	33,300.00	0.00	0.00
Total Rockland Public - Admin. Costs D	**33,300.00**	**33,300.00**	**33,300.00**	**33,300.00**	**33,300.00**	**0.00**	**0.00**
Total EXPENSES	**252,529.77**	**247,930.72**	**234,897.00**	**232,897.00**	**376,583.00**	**141,686.00**	**0.60**
Total .	**-41,414.36**	**89,856.55**	**-3,242.00**	**-5,242.00**	**138,444.00**	**141,686.00**	**-43.70**
Total ROCKLAND PUBLIC	**-41,414.36**	**89,856.55**	**-3,242.00**	**-5,242.00**	**138,444.00**	**141,686.00**	**-43.70**
ST-MATHIEU							
REVENUES							
St-Mathieu - Hammond - Revenues							
1-3-6160-0723 Frais généraux de fonctionnement	-62,071.36	-34,077.00	-51,081.00	-51,081.00	-51,081.00	0.00	0.00
1-3-6160-0725 Grant - Human Ressources - Canada	-1,000.00	0.00	-1,000.00	-1,000.00	-1,000.00	0.00	0.00
1-3-6160-0730 Daycare Provincial Subsidy	-67,747.44	-52,542.93	-68,322.00	-68,322.00	-68,322.00	0.00	0.00
1-3-6160-0735 Other Grants - Daycare	-59,783.00	-73,179.76	0.00	0.00	0.00	0.00	0.00
1-3-6160-0750 Daycare Nursery Charge	-598,421.43	-250,615.28	-631,584.00	-631,584.00	-631,584.00	0.00	0.00
1-3-6160-0894 Admin. Charge - New Accounts	-390.00	-300.00	-700.00	-700.00	-700.00	0.00	0.00
Total St-Mathieu - Hammond - Revenues	**-789,413.23**	**-410,714.97**	**-752,687.00**	**-752,687.00**	**-752,687.00**	**0.00**	**0.00**
Total REVENUES	**-789,413.23**	**-410,714.97**	**-752,687.00**	**-752,687.00**	**-752,687.00**	**0.00**	**0.00**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
EXPENSES							
St-Mathieu - Salaries & Ben.							
1-4-6161-1100 Regular Salaries	308,649.88	257,027.87	305,701.00	305,701.00	326,854.00	21,153.00	0.07
1-4-6161-1110 Accrued Sickleave & Vacation	2,745.91	1,762.50	3,057.00	3,057.00	3,269.00	212.00	0.07
1-4-6161-1120 Part-time Wages	206,535.00	114,318.49	224,988.00	224,988.00	212,304.00	-12,684.00	-0.06
1-4-6161-1130 Overtime Wages	1,887.40	1,643.83	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6161-1210 E.H.T.	10,176.56	7,848.73	10,348.00	10,348.00	10,838.00	490.00	0.05
1-4-6161-1220 C.P.P.	23,898.64	18,078.75	25,105.00	25,105.00	27,429.00	2,324.00	0.09
1-4-6161-1230 E.I.	11,068.08	7,623.29	9,919.00	9,919.00	11,173.00	1,254.00	0.13
1-4-6161-1240 WSIB	6,034.11	5,650.83	12,949.00	12,949.00	5,224.00	-7,725.00	-0.60
1-4-6161-1250 OMERS	27,859.50	23,271.61	27,513.00	27,513.00	29,417.00	1,904.00	0.07
1-4-6161-1260 Group Insurance	41,993.86	33,009.92	40,052.00	40,052.00	37,975.00	-2,077.00	-0.05
Total St-Mathieu - Salaries & Ben.	**640,848.94**	**470,235.82**	**660,632.00**	**660,632.00**	**665,483.00**	**4,851.00**	**0.01**
St-Mathieu - Materials							
1-4-6163-3070 Building Maintenance	0.00	599.99	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6163-3185 Daycare Program Supplies	5,073.64	13,469.34	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-6163-3233 Field trips	3,084.18	529.90	4,000.00	2,000.00	4,000.00	0.00	0.00
1-4-6163-3235 Food Supplies	19,321.81	9,470.25	21,000.00	21,000.00	21,000.00	0.00	0.00
1-4-6163-3316 Internet Fees	671.64	764.42	850.00	850.00	850.00	0.00	0.00
1-4-6163-3325 Insurance	1,100.88	1,210.68	1,250.00	1,250.00	1,363.00	113.00	0.09
1-4-6163-3609 Rent	0.00	2,604.00	2,600.00	2,600.00	2,600.00	0.00	0.00
1-4-6163-3653 SOCAN	96.17	0.00	110.00	110.00	110.00	0.00	0.00
1-4-6163-3710 Telephone	1,161.49	991.58	1,320.00	1,320.00	1,320.00	0.00	0.00
Total St-Mathieu - Materials	**30,509.81**	**29,640.16**	**37,130.00**	**35,130.00**	**37,243.00**	**113.00**	**0.00**
St-Mathieu - Admin. Costs Dist.							
1-4-6168-8800 Daycare Administration Costs	44,500.00	44,496.00	44,500.00	44,500.00	44,500.00	0.00	0.00
Total St-Mathieu - Admin. Costs Dist.	**44,500.00**	**44,496.00**	**44,500.00**	**44,500.00**	**44,500.00**	**0.00**	**0.00**
Total EXPENSES	**715,858.75**	**544,371.98**	**742,262.00**	**740,262.00**	**747,226.00**	**4,964.00**	**0.01**
Total .	**-73,554.48**	**133,657.01**	**-10,425.00**	**-12,425.00**	**-5,461.00**	**4,964.00**	**-0.48**
Total ST-MATHIEU	**-73,554.48**	**133,657.01**	**-10,425.00**	**-12,425.00**	**-5,461.00**	**4,964.00**	**-0.48**
STE-FILICITE							
REVENUES							
Ste-Felicite - Revenues							
1-3-6170-0723 Frais généraux de fonctionnement	-81,268.03	-35,214.75	-44,421.00	-44,421.00	-44,421.00	0.00	0.00
1-3-6170-0725 Grant - Human Ressources - Canada	-1,000.00	0.00	-800.00	-800.00	-800.00	0.00	0.00
1-3-6170-0730 Daycare Provincial Subsidy	-45,617.50	-33,412.04	-15,870.00	-15,870.00	-15,870.00	0.00	0.00
1-3-6170-0735 Other Grants - Daycare	-26,195.05	-104,464.50	0.00	0.00	0.00	0.00	0.00
1-3-6170-0750 Daycare Nursery Charge	-367,009.60	-184,099.97	-383,642.00	-383,642.00	-383,642.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
1-3-6170-0894 Admin. Charge - New Accounts	-570.00	-240.00	-600.00	-600.00	-600.00	0.00	0.00
Total Ste-Felicite - Revenues	**-521,660.18**	**-357,431.26**	**-445,333.00**	**-445,333.00**	**-445,333.00**	**0.00**	**0.00**
Total REVENUES	**-521,660.18**	**-357,431.26**	**-445,333.00**	**-445,333.00**	**-445,333.00**	**0.00**	**0.00**
EXPENSES							
Ste-Felicite - Salaries & Ben.							
1-4-6171-1100 Regular Salaries	191,342.98	242,191.24	248,741.00	248,741.00	150,050.00	-98,691.00	-0.40
1-4-6171-1110 Accrued Sickleave & Vacation	1,759.86	911.48	2,487.00	2,487.00	1,500.00	-987.00	-0.40
1-4-6171-1120 Part-time Wages	114,144.57	75,022.96	80,426.00	80,426.00	75,893.00	-4,533.00	-0.06
1-4-6171-1130 Overtime Wages	1,396.74	1,239.23	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6171-1210 E.H.T.	6,051.21	6,579.52	6,419.00	6,419.00	4,522.00	-1,897.00	-0.30
1-4-6171-1220 C.P.P.	14,628.64	15,358.43	14,525.00	14,525.00	10,158.00	-4,367.00	-0.30
1-4-6171-1230 E.I.	6,525.93	6,476.89	6,153.00	6,153.00	4,615.00	-1,538.00	-0.25
1-4-6171-1240 WSIB	3,908.00	4,236.33	8,032.00	8,032.00	2,180.00	-5,852.00	-0.73
1-4-6171-1250 OMERS	15,340.84	18,434.32	22,387.00	22,387.00	13,504.00	-8,883.00	-0.40
1-4-6171-1260 Group Insurance	26,148.44	40,019.55	34,876.00	34,876.00	21,077.00	-13,799.00	-0.40
Total Ste-Felicite - Salaries & Ben.	**381,247.21**	**410,469.95**	**425,046.00**	**425,046.00**	**284,499.00**	**-140,547.00**	**-0.33**
Ste-Felicite - Materials							
1-4-6173-3070 Building Maintenance	485.44	0.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-6173-3185 Daycare Program Supplies	9,575.18	4,312.60	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-6173-3233 Field trips	2,805.84	0.00	3,500.00	1,500.00	3,500.00	0.00	0.00
1-4-6173-3235 Food Supplies	12,050.32	10,246.83	15,800.00	15,800.00	15,800.00	0.00	0.00
1-4-6173-3316 Internet Fees	671.64	525.10	850.00	850.00	850.00	0.00	0.00
1-4-6173-3325 Insurance	1,009.14	1,109.79	1,150.00	1,150.00	1,255.00	105.00	0.09
1-4-6173-3609 Rent	0.00	1,600.00	1,600.00	1,600.00	1,600.00	0.00	0.00
1-4-6173-3653 SOCAN	96.17	0.00	110.00	110.00	110.00	0.00	0.00
1-4-6173-3710 Telephone	1,135.23	963.68	1,320.00	1,320.00	1,320.00	0.00	0.00
Total Ste-Felicite - Materials	**27,828.96**	**18,758.00**	**28,830.00**	**26,830.00**	**28,935.00**	**105.00**	**0.00**
Ste-Felicite - Admin. Costs Dist.							
1-4-6178-8800 Daycare Administration Costs	54,200.00	54,204.00	54,200.00	54,200.00	54,200.00	0.00	0.00
Total Ste-Felicite - Admin. Costs Dist	**54,200.00**	**54,204.00**	**54,200.00**	**54,200.00**	**54,200.00**	**0.00**	**0.00**
Total EXPENSES	**463,276.17**	**483,431.95**	**508,076.00**	**506,076.00**	**367,634.00**	**-140,442.00**	**-0.28**
Total .	**-58,384.01**	**126,000.69**	**62,743.00**	**60,743.00**	**-77,699.00**	**-140,442.00**	**-2.24**
Total STE-FILICITE	**-58,384.01**	**126,000.69**	**62,743.00**	**60,743.00**	**-77,699.00**	**-140,442.00**	**-2.24**
SACRE COEUR							
REVENUES							
Sacre Coeur - Bourget - Revenues							

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-3-6180-0723 Frais généraux de fonctionnement	-52,074.69	-28,593.88	-47,004.00	-47,004.00	-47,004.00	0.00	0.00
1-3-6180-0725 Grant - Human Ressources - Canada	0.00	0.00	-500.00	-500.00	-500.00	0.00	0.00
1-3-6180-0730 Daycare Provincial Subsidy	-25,454.72	-7,921.11	-36,471.00	-36,471.00	-36,471.00	0.00	0.00
1-3-6180-0735 Other Grants - Daycare	-1,250.93	-35,767.99	0.00	0.00	0.00	0.00	0.00
1-3-6180-0750 Daycare Nursery Charge	-300,862.58	-119,239.72	-300,166.00	-300,166.00	-300,166.00	0.00	0.00
1-3-6180-0894 Admin. Charge - New Accounts	-210.00	-90.00	-300.00	-300.00	-300.00	0.00	0.00
Total Sacre Coeur - Bourget - Revenues	**-379,852.92**	**-191,612.70**	**-384,441.00**	**-384,441.00**	**-384,441.00**	**0.00**	**0.00**
Total REVENUES	**-379,852.92**	**-191,612.70**	**-384,441.00**	**-384,441.00**	**-384,441.00**	**0.00**	**0.00**
EXPENSES							
Sacre-Coeur - Bourget - Salaries							
1-4-6181-1100 Regular Salaries	97,930.02	56,800.53	152,351.00	152,351.00	104,314.00	-48,037.00	-0.32
1-4-6181-1110 Accrued Sickleave & Vacation	586.54	925.07	1,524.00	1,524.00	1,043.00	-481.00	-0.32
1-4-6181-1120 Part-time Wages	91,706.93	38,627.99	99,087.00	99,087.00	93,501.00	-5,586.00	-0.06
1-4-6181-1130 Overtime Wages	1,460.50	88.28	0.00	0.00	0.00	0.00	0.00
1-4-6181-1210 E.H.T.	3,734.14	2,136.79	4,903.00	4,903.00	4,000.00	-903.00	-0.18
1-4-6181-1220 C.P.P.	8,622.48	4,541.89	11,547.00	11,547.00	9,654.00	-1,893.00	-0.16
1-4-6181-1230 E.I.	4,006.98	2,074.77	4,700.00	4,700.00	4,180.00	-520.00	-0.11
1-4-6181-1240 WSIB	2,269.51	1,651.15	6,135.00	6,135.00	1,928.00	-4,207.00	-0.69
1-4-6181-1250 OMERS	8,910.50	5,143.49	13,712.00	13,712.00	9,388.00	-4,324.00	-0.32
1-4-6181-1260 Group Insurance	10,155.07	7,114.52	16,586.00	16,586.00	12,065.00	-4,521.00	-0.27
Total Sacre-Coeur - Bourget - Salaries	**229,382.67**	**119,104.48**	**310,545.00**	**310,545.00**	**240,073.00**	**-70,472.00**	**-0.23**
Sacre-Coeur - Bourget - Materials							
1-4-6183-3070 Building Maintenance	0.00	120.45	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6183-3185 Daycare Program Supplies	3,723.11	32,988.66	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-6183-3233 Field Trips	3,189.86	0.00	3,500.00	1,500.00	3,500.00	0.00	0.00
1-4-6183-3235 Food Supplies	10,546.20	4,618.02	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-6183-3316 Internet Fees	873.00	672.96	900.00	900.00	900.00	0.00	0.00
1-4-6183-3325 Insurance	917.40	1,008.90	1,040.00	1,040.00	1,135.00	95.00	0.09
1-4-6183-3653 SOCAN	96.17	0.00	130.00	130.00	130.00	0.00	0.00
1-4-6183-3710 Telephone	2,220.42	1,718.80	2,300.00	2,300.00	2,300.00	0.00	0.00
Total Sacre-Coeur - Bourget - Material	**21,566.16**	**41,127.79**	**22,370.00**	**20,370.00**	**22,465.00**	**95.00**	**0.00**
Sacre-Coeur - Bourget - Admin. Cost Di							
1-4-6188-8800 Daycare Administration Costs	34,300.00	34,296.00	34,300.00	34,300.00	34,300.00	0.00	0.00
Total Sacre-Coeur - Bourget - Admin. C	**34,300.00**	**34,296.00**	**34,300.00**	**34,300.00**	**34,300.00**	**0.00**	**0.00**
Total EXPENSES	**285,248.83**	**194,528.27**	**367,215.00**	**365,215.00**	**296,838.00**	**-70,377.00**	**-0.19**
Total .	**-94,604.09**	**2,915.57**	**-17,226.00**	**-19,226.00**	**-87,603.00**	**-70,377.00**	**4.09**
Total SACRE COEUR	**-94,604.09**	**2,915.57**	**-17,226.00**	**-19,226.00**	**-87,603.00**	**-70,377.00**	**4.09**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
ST-PASCAL							
REVENUES							
St-Pascal Daycare - Revenues							
1-3-6190-0723 Frais généraux de fonctionnement	-11,480.07	-6,304.23	-10,334.00	-10,334.00	-10,334.00	0.00	0.00
1-3-6190-0730 Daycare Provincial Subsidy	0.00	0.00	-5,543.00	-5,543.00	-5,543.00	0.00	0.00
1-3-6190-0735 Other Grants - Daycare	-552.36	-9,647.60	0.00	0.00	0.00	0.00	0.00
1-3-6190-0750 Daycare Nursery Charge	-40,023.90	-19,596.45	-54,019.00	-54,019.00	-54,019.00	0.00	0.00
1-3-6190-0894 Admin. Charge - New Accounts	0.00	-90.00	-120.00	-120.00	-120.00	0.00	0.00
Total St-Pascal Daycare - Revenues	**-52,056.33**	**-35,638.28**	**-70,016.00**	**-70,016.00**	**-70,016.00**	**0.00**	**0.00**
Total REVENUES	**-52,056.33**	**-35,638.28**	**-70,016.00**	**-70,016.00**	**-70,016.00**	**0.00**	**0.00**
EXPENSES							
St-Pascal - Salaries & Benefits							
1-4-6191-1100 Regular Salaries	19,004.35	37,125.41	0.00	0.00	54,642.00	54,642.00	0.00
1-4-6191-1110 Accrued Sickleave & Vacation	344.24	0.00	0.00	0.00	546.00	546.00	0.00
1-4-6191-1120 Part-time Wages	16,290.54	2,008.73	28,666.00	28,666.00	27,050.00	-1,616.00	-0.06
1-4-6191-1130 Overime Wages	119.05	353.24	0.00	0.00	0.00	0.00	0.00
1-4-6191-1210 E.H.T.	703.21	811.65	559.00	559.00	1,634.00	1,075.00	1.92
1-4-6191-1220 C.P.P.	1,699.00	1,978.88	1,137.00	1,137.00	3,995.00	2,858.00	2.51
1-4-6191-1230 E.I.	745.08	787.74	536.00	536.00	1,667.00	1,131.00	2.11
1-4-6191-1240 WSIB	427.80	656.35	699.00	699.00	788.00	89.00	0.13
1-4-6191-1250 OMERS	1,763.36	3,394.60	0.00	0.00	4,918.00	4,918.00	0.00
1-4-6191-1260 Group Insurance	2,777.15	4,674.86	0.00	0.00	7,309.00	7,309.00	0.00
Total St-Pascal - Salaries & Benefits	**43,873.78**	**51,791.46**	**31,597.00**	**31,597.00**	**102,549.00**	**70,952.00**	**2.25**
St-Pascal - Materials							
1-4-6193-3070 Building Maintenance	0.00	0.00	300.00	300.00	300.00	0.00	0.00
1-4-6193-3185 Daycare Program Supplies	2,300.97	1,696.12	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-6193-3235 Food Supplies	3,151.50	1,617.40	7,500.00	7,500.00	7,500.00	0.00	0.00
1-4-6193-3325 Insurance	183.48	201.78	210.00	210.00	229.00	19.00	0.09
1-4-6193-3653 SOCAN	96.17	0.00	0.00	0.00	0.00	0.00	0.00
Total St-Pascal - Materials	**5,732.12**	**3,515.30**	**9,510.00**	**9,510.00**	**9,529.00**	**19.00**	**0.00**
St-Pascal - Admin Costs Dist.							
1-4-6198-8800 Daycare Administration Costs	10,100.00	10,104.00	10,100.00	10,100.00	10,100.00	0.00	0.00
Total St-Pascal - Admin Costs Dist.	**10,100.00**	**10,104.00**	**10,100.00**	**10,100.00**	**10,100.00**	**0.00**	**0.00**
Total EXPENSES	**59,705.90**	**65,410.76**	**51,207.00**	**51,207.00**	**122,178.00**	**70,971.00**	**1.39**
Total .	**7,649.57**	**29,772.48**	**-18,809.00**	**-18,809.00**	**52,162.00**	**70,971.00**	**-3.77**
Total ST-PASCAL	**7,649.57**	**29,772.48**	**-18,809.00**	**-18,809.00**	**52,162.00**	**70,971.00**	**-3.77**

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
STE-TRINITE							
REVENUES							
Ste-Trinite - Day Care							
1-3-6200-0723 Frais généraux de fonctionnement	-186,334.10	-102,302.87	-167,385.00	-167,385.00	-167,385.00	0.00	0.00
1-3-6200-0725 Grant Human Ressources - Canada	-480.00	0.00	-1,000.00	-1,000.00	-1,000.00	0.00	0.00
1-3-6200-0730 Daycare Provincial Subsidy	-276,174.17	-163,834.64	-281,278.00	-281,278.00	-281,278.00	0.00	0.00
1-3-6200-0735 Other Grants - Daycare	0.00	-196,705.85	0.00	0.00	0.00	0.00	0.00
1-3-6200-0750 Daycare Nursery Charge	-1,259,640.28	-479,740.07	-1,332,396.00	-1,332,396.00	-1,332,396.00	0.00	0.00
1-3-6200-0894 Admin. Charge - New Accounts	-1,683.00	-810.00	-1,800.00	-1,800.00	-1,800.00	0.00	0.00
Total Ste-Trinite - Day Care	**-1,724,311.55**	**-943,393.43**	**-1,783,859.00**	**-1,783,859.00**	**-1,783,859.00**	**0.00**	**0.00**
Total REVENUES	**-1,724,311.55**	**-943,393.43**	**-1,783,859.00**	**-1,783,859.00**	**-1,783,859.00**	**0.00**	**0.00**
EXPENSES							
Ste-Trinite - Salaries and Ben							
1-4-6201-1100 Regular Salaries	743,495.90	633,583.05	836,769.00	836,769.00	789,868.00	-46,901.00	-0.06
1-4-6201-1110 Accrued Sickleave & Vacation	5,473.42	6,413.61	8,368.00	8,368.00	7,899.00	-469.00	-0.06
1-4-6201-1120 Part-time Wages	426,502.33	219,276.23	358,122.00	358,122.00	337,933.00	-20,189.00	-0.06
1-4-6201-1130 Overtime Wages	13,335.63	9,228.27	4,500.00	4,500.00	4,500.00	0.00	0.00
1-4-6201-1210 E.H.T.	23,408.43	18,143.94	23,300.00	23,300.00	22,508.00	-792.00	-0.03
1-4-6201-1220 C.P.P.	53,734.63	40,777.29	55,185.00	55,185.00	55,254.00	69.00	0.00
1-4-6201-1230 E.I.	24,704.11	16,998.71	21,980.00	21,980.00	22,485.00	505.00	0.02
1-4-6201-1240 WSIB	14,119.48	12,533.68	29,155.00	29,155.00	10,850.00	-18,305.00	-0.63
1-4-6201-1250 OMERS	62,978.35	55,412.97	76,107.00	76,107.00	71,896.00	-4,211.00	-0.06
1-4-6201-1260 Group Insurance	100,382.42	85,009.73	97,081.00	97,081.00	92,050.00	-5,031.00	-0.05
Total Ste-Trinite - Salaries and Ben	**1,468,134.70**	**1,097,377.48**	**1,510,567.00**	**1,510,567.00**	**1,415,243.00**	**-95,324.00**	**-0.06**
Ste-Trinite - Materials							
1-4-6203-3070 Building Maintenance	164.48	0.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-6203-3185 Daycare Program Supplies	10,905.40	14,285.26	12,000.00	12,000.00	12,000.00	0.00	0.00
1-4-6203-3233 Field Trips	6,536.94	300.00	7,000.00	4,500.00	7,000.00	0.00	0.00
1-4-6203-3235 Food Supplies	36,722.83	18,753.69	41,500.00	41,500.00	41,500.00	0.00	0.00
1-4-6203-3316 Internet Fees	793.68	595.25	850.00	850.00	850.00	0.00	0.00
1-4-6203-3325 Insurance - Buildings	1,376.10	1,513.35	1,570.00	1,570.00	1,713.00	143.00	0.09
1-4-6203-3609 Rent	0.00	2,604.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-6203-3653 SOCAN	94.51	0.00	110.00	110.00	110.00	0.00	0.00
1-4-6203-3710 Telephone	1,601.70	1,461.69	1,800.00	1,800.00	1,800.00	0.00	0.00
Total Ste-Trinite - Materials	**58,195.64**	**39,513.24**	**69,330.00**	**66,830.00**	**69,473.00**	**143.00**	**0.00**
Ste-Trinite - Contracted Services							
1-4-6204-8800 Daycare Administration Costs	185,500.00	185,496.00	185,500.00	185,500.00	185,500.00	0.00	0.00
Total Ste-Trinite - Contracted Service	**185,500.00**	**185,496.00**	**185,500.00**	**185,500.00**	**185,500.00**	**0.00**	**0.00**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
Total EXPENSES	**1,711,830.34**	**1,322,386.72**	**1,765,397.00**	**1,762,897.00**	**1,670,216.00**	**-95,181.00**	**-0.05**
Total .	**-12,481.21**	**378,993.29**	**-18,462.00**	**-20,962.00**	**-113,643.00**	**-95,181.00**	**5.16**
Total STE-TRINITE	**-12,481.21**	**378,993.29**	**-18,462.00**	**-20,962.00**	**-113,643.00**	**-95,181.00**	**5.16**
SPECIAL NEEDS							
REVENUES							
Auxiliary Services - Revenues							
1-3-6220-0745 Grant - A.E.P.	-134,613.22	-61,446.34	-197,630.00	-78,437.00	-197,630.00	0.00	0.00
Total Auxiliary Services - Revenues	**-134,613.22**	**-61,446.34**	**-197,630.00**	**-78,437.00**	**-197,630.00**	**0.00**	**0.00**
Total REVENUES	**-134,613.22**	**-61,446.34**	**-197,630.00**	**-78,437.00**	**-197,630.00**	**0.00**	**0.00**
EXPENSES							
Auxiliary Services - Salaries & Ben.							
1-4-6221-1120 Part-time Wages	117,805.88	53,509.95	188,353.00	188,353.00	177,736.00	-10,617.00	-0.06
1-4-6221-1130 Overtime Wages	31.84	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6221-1210 E.H.T.	2,297.90	1,043.41	3,673.00	3,673.00	3,737.00	64.00	0.02
1-4-6221-1220 C.P.P.	4,316.67	2,193.17	7,500.00	7,500.00	7,965.00	465.00	0.06
1-4-6221-1230 E.I.	2,671.15	1,183.52	3,521.00	3,521.00	4,239.00	718.00	0.20
1-4-6221-1240 WSIB	1,465.48	675.79	4,596.00	4,596.00	1,802.00	-2,794.00	-0.61
Total Auxiliary Services - Salaries &	**128,588.92**	**58,605.84**	**207,643.00**	**207,643.00**	**195,479.00**	**-12,164.00**	**-0.06**
Total EXPENSES	**128,588.92**	**58,605.84**	**207,643.00**	**207,643.00**	**195,479.00**	**-12,164.00**	**-0.06**
Total .	**-6,024.30**	**-2,840.50**	**10,013.00**	**129,206.00**	**-2,151.00**	**-12,164.00**	**-1.21**
Total SPECIAL NEEDS	**-6,024.30**	**-2,840.50**	**10,013.00**	**129,206.00**	**-2,151.00**	**-12,164.00**	**-1.21**
Total DAYCARE	**79.45**	**672,325.32**	**126,336.00**	**738,414.00**	**114,208.00**	**-12,128.00**	**-0.10**

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire transport en commun / Summary Transit

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Transport en commun / Transit	7,800	10,600	10,600	0	0.0%
Revenus total / Total revenues	**$ 7,800**	**$ 10,600**	**$ 10,600**	**$ -**	**0.0%**
Dépenses / Expenses					
Transport en commun / Transit	21,729	31,500	31,500	0	0.0%
Dépenses totales / Total expenses	**$ 21,729**	**$ 31,500**	**$ 31,500**	**$ -**	**0.0%**
NET TRANSPORT EN COMMUN / TRANSIT	**$ 13,929**	**$ 20,900**	**$ 20,900**	**$ -**	**0.0%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
TRANSIT							
TRANSIT							
REVENUES							
Transit							
1-3-3910-0617 Bus Shelter Publicity	-10,400.00	-7,800.00	-10,600.00	-10,600.00	-10,600.00	0.00	0.00
1-3-3910-0660 Transit Revenues - User Fees	-566,473.75	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3910-0731 Provincial Subsidy	-165,398.66	0.00	0.00	0.00	0.00	0.00	0.00
Total Transit	**-742,272.41**	**-7,800.00**	**-10,600.00**	**-10,600.00**	**-10,600.00**	**0.00**	**0.00**
Total REVENUES	**-742,272.41**	**-7,800.00**	**-10,600.00**	**-10,600.00**	**-10,600.00**	**0.00**	**0.00**
EXPENSES							
Transit - Salaries & Ben.							
1-4-3911-1101 Indirect Salaries and Benefits	37,000.00	5,004.00	5,000.00	5,000.00	5,000.00	0.00	0.00
Total Transit - Salaries & Ben.	**37,000.00**	**5,004.00**	**5,000.00**	**5,000.00**	**5,000.00**	**0.00**	**0.00**
Transit - Materials							
1-4-3913-3070 Maintenance	3,963.56	3,358.08	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-3913-3555 Printing	2,711.05	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3913-3675 Supplies	8,613.18	0.00	3,000.00	2,000.00	3,000.00	0.00	0.00
Total Transit - Materials	**15,287.79**	**3,358.08**	**6,500.00**	**5,500.00**	**6,500.00**	**0.00**	**0.00**
Transit - Contracts							
1-4-3914-4200 Contracts - Bus	838,360.51	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3914-4275 Contract - Snow	23,269.99	13,367.19	20,000.00	18,000.00	20,000.00	0.00	0.00
Total Transit - Contracts	**861,630.50**	**13,367.19**	**20,000.00**	**18,000.00**	**20,000.00**	**0.00**	**0.00**
Transit - Distribution							
1-4-3918-8900 Admin. Costs Dist. - P.S.	4,400.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Transit - Distribution	**4,400.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total EXPENSES	**918,318.29**	**21,729.27**	**31,500.00**	**28,500.00**	**31,500.00**	**0.00**	**0.00**
Total .	**176,045.88**	**13,929.27**	**20,900.00**	**17,900.00**	**20,900.00**	**0.00**	**0.00**
Total TRANSIT	**176,045.88**	**13,929.27**	**20,900.00**	**17,900.00**	**20,900.00**	**0.00**	**0.00**
Total TRANSIT	**176,045.88**	**13,929.27**	**20,900.00**	**17,900.00**	**20,900.00**	**0.00**	**0.00**

City of / Cité de Clarence-Rockland
2021 Budget 2021

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VI - Bibliothèque publique / Public Library

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire Bibliothèque publique / Summary Public Library

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Revenus / Revenues	174,805	176,546	176,546	0	0.0%
Revenus total / Total revenues	**$ 174,805**	**$ 176,546**	**$ 176,546**	**$ -**	**0.0%**
Dépenses / Expenses					
Salaires et bénéfices / Salaries and benefits	581,288	627,850	627,850	0	0.0%
Paiements de la dette / Debt Payments	19,090	0	0	0	0.0%
Matériaux / Materials	203,176	251,240	252,049	809	0.3%
Contrats / Contracts	39,753	46,861	46,861	0	0.0%
Contribution aux réserves / Contribution to reserves	55,000	55,000	20,000	-35,000	-63.6%
Coûts d'administration / Admin. costs	11,300	11,300	11,300	0	0.0%
Dépenses totales / Total expenses	**$ 909,607**	**$ 992,251**	**$ 958,060**	**-$ 34,191**	**-3.4%**
NET BIBLIOTHÈQUE / LIBRARY	**$ 734,802**	**$ 815,705**	**$ 781,514**	**-$ 34,191**	**-4.2%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

LIBRARY FUND	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
PUBLIC LIBRARY							
PUBLIC LIBRARY							
REVENUES							
Library							
4-3-7150-0529 Event Fees Adult	-2,420.20	-1,012.05	-1,500.00	-1,012.00	-1,500.00	0.00	0.00
4-3-7150-0533 Event Fees - Child	-918.00	0.00	-250.00	0.00	-250.00	0.00	0.00
4-3-7150-0534 Event Fees - Teens	0.00	5.00	0.00	5.00	0.00	0.00	0.00
4-3-7150-0540 Ontario Grant	-24,268.00	-24,268.00	-24,268.00	-24,268.00	-24,268.00	0.00	0.00
4-3-7150-0566 Other Income	-19.00	-171.77	-250.00	-172.00	-250.00	0.00	0.00
4-3-7150-0573 Photocopies	-2,903.90	-1,090.30	-3,500.00	-1,090.00	-3,500.00	0.00	0.00
4-3-7150-0574 Bus Passes - Sales	-92,837.00	0.00	0.00	0.00	0.00	0.00	0.00
4-3-7150-0581 Contribution from Reserves	-20,850.00	-8,904.01	0.00	0.00	0.00	0.00	0.00
4-3-7150-0584 Contribution from Developpers	-18,651.60	-18,561.60	-18,652.00	-18,652.00	-18,652.00	0.00	0.00
4-3-7150-0586 Contribution from School Board	-86,331.53	-88,443.57	-87,000.00	-88,444.00	-87,000.00	0.00	0.00
4-3-7150-0734 Grant - Salary equity	-15,376.00	-15,376.00	-15,376.00	-15,376.00	-15,376.00	0.00	0.00
4-3-7150-0736 Other grants	-1,306.45	-13,056.06	0.00	-13,056.00	0.00	0.00	0.00
4-3-7150-0739 Seasonal employee - Grants	-11,318.17	0.00	-11,000.00	0.00	-11,000.00	0.00	0.00
4-3-7150-0777 Late Charges	-4,741.66	-1,167.25	-6,000.00	-1,167.00	-6,000.00	0.00	0.00
4-3-7150-0778 Membership	-1,583.75	-573.00	-1,000.00	-573.00	-1,000.00	0.00	0.00
4-3-7150-0779 Lost Document Charge	-1,416.06	-877.13	-1,000.00	-877.00	-1,000.00	0.00	0.00
4-3-7150-0781 Fund Raising	-4,462.92	-45.00	-2,000.00	-45.00	-2,000.00	0.00	0.00
4-3-7150-0783 Sale of Books	-548.28	-238.72	-1,750.00	-239.00	-1,750.00	0.00	0.00
4-3-7150-0785 Donations	-1,831.81	-950.77	-1,500.00	-951.00	-1,500.00	0.00	0.00
4-3-7150-0795 Hall Rental	-880.00	-75.00	-1,500.00	-75.00	-1,500.00	0.00	0.00
Total Library	**-292,664.33**	**-174,805.23**	**-176,546.00**	**-165,992.00**	**-176,546.00**	**0.00**	**0.00**
Total REVENUES	**-292,664.33**	**-174,805.23**	**-176,546.00**	**-165,992.00**	**-176,546.00**	**0.00**	**0.00**
EXPENSES							
Library - Salaries and Benefits							
4-4-7151-1100 Regular Salaries	332,641.54	376,372.47	335,441.00	376,372.00	389,093.00	53,652.00	0.16
4-4-7151-1110 Accrued Sickleave & Vacation	4,679.99	7,627.31	3,354.00	7,627.00	3,891.00	537.00	0.16
4-4-7151-1120 Part-time Wages	164,871.28	70,928.23	166,302.00	70,928.00	98,784.00	-67,518.00	-0.41
4-4-7151-1130 Overtime Wages	63.84	11.25	0.00	11.00	0.00	0.00	0.00
4-4-7151-1210 E.H.T.	9,840.94	9,373.86	9,784.00	9,374.00	10,306.00	522.00	0.05
4-4-7151-1220 C.P.P.	20,652.32	19,268.12	19,653.00	19,268.00	22,646.00	2,993.00	0.15
4-4-7151-1230 E.I.	9,815.71	8,112.96	9,125.00	8,113.00	9,555.00	430.00	0.05
4-4-7151-1240 WSIB	2,189.54	13,346.37	12,243.00	13,346.00	16,700.00	4,457.00	0.36
4-4-7151-1250 OMERS	38,069.02	37,355.20	34,842.00	37,436.00	34,635.00	-207.00	-0.01
4-4-7151-1260 Group Insurance	35,886.40	38,892.52	37,106.00	38,893.00	42,240.00	5,134.00	0.14
Total Library - Salaries and Benefits	**618,710.58**	**581,288.29**	**627,850.00**	**581,368.00**	**627,850.00**	**0.00**	**0.00**
Interest on Debt							
4-4-7152-2100 Principle pmt on debt	5,900.00	18,715.70	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

LIBRARY FUND	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
4-4-7152-2200 Interest on Debt	492.31	374.31	0.00	0.00	0.00	0.00	0.00
Total Interest on Debt	**6,392.31**	**19,090.01**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Library - Materials							
4-4-7153-3005 Advertising	4,483.20	1,196.32	5,500.00	1,196.00	5,500.00	0.00	0.00
4-4-7153-3022 Audio Visual Collection	5,296.20	6,015.55	5,600.00	6,016.00	5,600.00	0.00	0.00
4-4-7153-3025 Auditing	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	0.00	0.00
4-4-7153-3032 Bank Charges	-57.64	-384.45	500.00	-384.00	500.00	0.00	0.00
4-4-7153-3050 Books	53,856.46	47,798.27	58,000.00	53,000.00	58,000.00	0.00	0.00
4-4-7153-3093 Bindery and repairs	2,091.71	3,030.64	4,500.00	3,031.00	4,500.00	0.00	0.00
4-4-7153-3152 Computer	21,209.56	10,327.54	7,000.00	10,328.00	7,000.00	0.00	0.00
4-4-7153-3175 Course and Tuition Fees	3,694.52	1,287.27	5,500.00	1,287.00	5,500.00	0.00	0.00
4-4-7153-3239 Furniture	7,785.08	1,579.22	5,000.00	1,579.00	5,000.00	0.00	0.00
4-4-7153-3300 Hydro	38,530.85	29,366.15	40,000.00	29,366.00	40,000.00	0.00	0.00
4-4-7153-3316 Internet fees	2,226.47	2,325.45	5,000.00	2,325.00	5,000.00	0.00	0.00
4-4-7153-3325 Insurance - Building	7,838.27	8,620.05	8,904.00	8,620.00	9,713.00	809.00	0.09
4-4-7153-3355 Lease Photocopier	6,314.98	2,416.76	6,000.00	2,417.00	6,000.00	0.00	0.00
4-4-7153-3370 Legal Fees	0.00	1,717.20	5,000.00	1,717.00	5,000.00	0.00	0.00
4-4-7153-3435 Membership	1,370.00	1,287.04	2,000.00	1,287.00	2,000.00	0.00	0.00
4-4-7153-3450 Mileage	4,159.03	1,302.39	6,000.00	1,302.00	6,000.00	0.00	0.00
4-4-7153-3455 Miscellaneous	2,649.32	1,932.19	4,000.00	1,932.00	4,000.00	0.00	0.00
4-4-7153-3490 Natural Gas	8,457.20	7,481.88	15,000.00	7,482.00	15,000.00	0.00	0.00
4-4-7153-3500 Office Supplies	3,409.45	7,906.97	5,200.00	7,907.00	5,200.00	0.00	0.00
4-4-7153-3525 Periodicals	1,876.90	1,537.08	1,500.00	1,537.00	1,500.00	0.00	0.00
4-4-7153-3550 Postage	623.73	367.22	2,000.00	367.00	2,000.00	0.00	0.00
4-4-7153-3570 Program Expenses Adult	5,628.75	8,922.74	7,000.00	8,923.00	7,000.00	0.00	0.00
4-4-7153-3571 Program expenses - Child	9,934.26	2,971.73	8,000.00	2,209.00	8,000.00	0.00	0.00
4-4-7153-3572 Program Expenses - Teen	0.00	2,508.54	0.00	2,509.00	0.00	0.00	0.00
4-4-7153-3609 Rent	7,674.74	7,835.91	7,836.00	7,836.00	7,836.00	0.00	0.00
4-4-7153-3615 Repairs and Maintenance	35.62	313.26	1,500.00	313.00	1,500.00	0.00	0.00
4-4-7153-3651 Software Licences & Renewals	20,959.23	36,460.63	28,000.00	27,557.00	28,000.00	0.00	0.00
4-4-7153-3708 Bus Passes - City	92,804.00	0.00	0.00	0.00	0.00	0.00	0.00
4-4-7153-3710 Telephone	4,772.30	5,752.51	5,400.00	5,753.00	5,400.00	0.00	0.00
Total Library - Materials	**318,924.19**	**203,176.06**	**251,240.00**	**198,712.00**	**252,049.00**	**809.00**	**0.00**
Library - Contracts							
4-4-7154-4110 Contract - Computers Maintenance	8,332.52	9,921.60	10,000.00	9,922.00	10,000.00	0.00	0.00
4-4-7154-4180 Cleaning Contracts	32,496.00	29,831.02	36,861.00	29,831.00	36,861.00	0.00	0.00
Total Library - Contracts	**40,828.52**	**39,752.62**	**46,861.00**	**39,753.00**	**46,861.00**	**0.00**	**0.00**
Library - Transfers							
4-4-7157-7100 Contribution to Reserves	20,850.00	55,000.00	55,000.00	55,000.00	20,000.00	-35,000.00	-0.64
Total Library - Transfers	**20,850.00**	**55,000.00**	**55,000.00**	**55,000.00**	**20,000.00**	**-35,000.00**	**-0.64**

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
LIBRARY FUND							
Library - Admin. Costs Dist.							
4-4-7158-8900 Admin. Costs Dist. - P.S.	11,100.00	11,300.00	11,300.00	11,300.00	11,300.00	0.00	0.00
Total Library - Admin. Costs Dist.	**11,100.00**	**11,300.00**	**11,300.00**	**11,300.00**	**11,300.00**	**0.00**	**0.00**
Total EXPENSES	**1,016,805.60**	**909,606.98**	**992,251.00**	**886,133.00**	**958,060.00**	**-34,191.00**	**-0.03**
Total LIBRARY FUND	**724,141.27**	**734,801.75**	**815,705.00**	**720,141.00**	**781,514.00**	**-34,191.00**	**-0.04**
Total PUBLIC LIBRARY	**724,141.27**	**734,801.75**	**815,705.00**	**720,141.00**	**781,514.00**	**-34,191.00**	**-0.04**
Total PUBLIC LIBRARY	**724,141.27**	**734,801.75**	**815,705.00**	**720,141.00**	**781,514.00**	**-34,191.00**	**-0.04**

Cité de / City of Clarence-Rockland
2021 Budget 2021

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VII - Eau, égout et Déchets/ Water, Sewer and Waste

City of Clarence-Rockland

Taux Eau, égout et Déchets/ Water, Sewer and Waste Rates

	2020	2021	%
Water			
Fixed charge	$13.85	$14.41	4.00%
Consumption charge	1.3328	1.3595	2.00%
Sewer			
Fixed charge	$13.78	$14.33	4.00%
Consumption charge	1.7551	1.7902	2.00%
Waste			
Residential	$187.50	$206.25	10.00%
Commercial			
• Bags	$400.00	$440.00	10.00%
• Bins - minimum	$2,225.00	$2,448.00	10.00%
• Tonnage	$150.00	$165.00	10.00%

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire Services d'eau / Summary Water Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Taux fixe / Fixed rate	1,303,902	1,271,348	1,357,542	86,194	6.8%
Taux mesurés au compteur / Metered rate	1,796,063	1,579,651	1,609,022	29,371	1.9%
Autres revenus / Other revenues	718,426	554,130	554,130	-	0.0%
Revenus total / Total revenues	**$ 3,818,391**	**$ 3,405,129**	**$ 3,520,694**	**$ 115,565**	**3.4%**
Dépenses / Expenses					
Coûts d'opérations / Operating costs	2,844,395	3,210,224	3,123,542	- 86,682	-2.7%
Contribution aux réserves / Contribution to reserves	194,905	194,905	397,152	202,247	103.8%
Dépenses totales / Total expenses	**$ 3,039,300**	**$ 3,405,129**	**$ 3,520,694**	**$ 115,565**	**3.4%**
NET Eau / Water	**-$ 779,091**	**$ -**	**$ -**	**$ -**	**0.0%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
WATER							
REVENUE							
REVENUES							
Water							
1-3-9100-0581 Contribution from Reserves	-27,050.27	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9100-0600 Miscellaneous	0.00	-3,056.28	0.00	-3,056.00	0.00	0.00	0.00
1-3-9100-0665 Works by Town	-20,803.61	-11,797.17	0.00	-11,797.00	0.00	0.00	0.00
1-3-9100-0735 Other Grants	-2,808.65	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9100-0879 2018 Water Looping LOC	-22,827.11	-22,827.11	-22,827.00	-22,827.00	-22,827.00	0.00	0.00
1-3-9100-0880 Fixed Rate	-1,219,940.57	-1,303,901.96	-1,271,348.00	-1,303,902.00	-1,357,542.00	-86,194.00	0.07
1-3-9100-0881 Flat Rate - Clarence	0.00	0.00	-134.00	0.00	-134.00	0.00	0.00
1-3-9100-0885 Metered Rate Revenues	-1,598,935.27	-1,796,062.55	-1,579,651.00	-1,796,063.00	-1,609,022.00	-29,371.00	0.02
1-3-9100-0886 Interest	-13,375.85	-9,665.11	-12,000.00	-9,665.00	-12,000.00	0.00	0.00
1-3-9100-0887 Local Improvement - 2010 infrast.	-197,037.54	-182,654.29	-192,858.00	-182,654.00	-192,858.00	0.00	0.00
1-3-9100-0888 Local Improvements	-28,206.60	-28,094.18	-28,206.00	-28,094.00	-28,206.00	0.00	0.00
1-3-9100-0889 Local Improvements -Water Upgrade(2004)	-247,000.74	-247,000.74	-247,105.00	-247,001.00	-247,105.00	0.00	0.00
1-3-9100-0890 Sales of Meters	-119,770.67	-145,635.75	-30,000.00	-145,636.00	-30,000.00	0.00	0.00
1-3-9100-0892 Water Re-connecting Charge	-933.27	-1,701.39	-500.00	-1,701.00	-500.00	0.00	0.00
1-3-9100-0893 Admin. Charge - Final Reading	-18,880.72	-19,075.00	-5,500.00	-19,075.00	-5,500.00	0.00	0.00
1-3-9100-0894 Admin. Charge - New Accounts	-33,690.00	-37,154.32	-10,000.00	-37,154.00	-10,000.00	0.00	0.00
1-3-9100-0896 Overdue Account Charge	-14,275.00	-9,765.00	-5,000.00	-9,765.00	-5,000.00	0.00	0.00
Total Water	**-3,565,535.87**	**-3,818,390.85**	**-3,405,129.00**	**-3,818,390.00**	**-3,520,694.00**	**-115,565.00**	**0.03**
Total REVENUES	**-3,565,535.87**	**-3,818,390.85**	**-3,405,129.00**	**-3,818,390.00**	**-3,520,694.00**	**-115,565.00**	**0.03**
Total .	**-3,565,535.87**	**-3,818,390.85**	**-3,405,129.00**	**-3,818,390.00**	**-3,520,694.00**	**-115,565.00**	**0.03**
Total REVENUE	**-3,565,535.87**	**-3,818,390.85**	**-3,405,129.00**	**-3,818,390.00**	**-3,520,694.00**	**-115,565.00**	**0.03**
EXPENSES							
EXPENSES							
Water Treatment - Interest on Debt							
1-4-9112-2100 Principal pmt on Debt	124,847.63	128,557.79	128,558.00	128,558.00	132,378.00	3,820.00	0.03
1-4-9112-2200 Interest on Debt	21,701.62	18,090.29	19,182.00	18,090.00	15,362.00	-3,820.00	-0.20
Total Water Treatment - Interest on De	**146,549.25**	**146,648.08**	**147,740.00**	**146,648.00**	**147,740.00**	**0.00**	**0.00**
Water Treatment - Materials							
1-4-9113-3260 Grants-in-lieu	16,417.20	15,799.41	21,500.00	15,799.00	21,500.00	0.00	0.00
Total Water Treatment - Materials	**16,417.20**	**15,799.41**	**21,500.00**	**15,799.00**	**21,500.00**	**0.00**	**0.00**
Water Treatment - Contracted Services							
1-4-9114-4610 Contract - OCWA - Basic Maintenance	581,041.43	590,212.44	599,161.00	590,212.00	611,144.00	11,983.00	0.02
1-4-9114-4620 Contract - OCWA - Repairs & Maintenance	49,635.80	68,176.20	75,000.00	68,176.00	75,000.00	0.00	0.00

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-9114-9078 Flow Adjust Hors Contract	0.00	75,227.78	42,656.00	75,228.00	43,696.00	1,040.00	0.02
1-4-9114-9079 Energy Adjust Hors Contract	0.00	0.00	18,662.00	0.00	19,117.00	455.00	0.02
Total Water Treatment - Contracted Ser	**630,677.23**	**733,616.42**	**735,479.00**	**733,616.00**	**748,957.00**	**13,478.00**	**0.02**
Water Distribution - Salaries & Benefi							
1-4-9121-1100 Regular Salaries	140,261.01	181,636.35	182,462.00	181,636.00	189,866.00	7,404.00	0.04
1-4-9121-1101 Indirect Salaries and Benefits	229,434.00	265,260.00	265,258.00	265,258.00	272,135.00	6,877.00	0.03
1-4-9121-1103 Indirect Salaries and Benefits	-63,747.00	-64,740.00	-64,736.00	-64,736.00	-78,430.00	-13,694.00	0.21
1-4-9121-1110 Accrued Sickleave & Vacation	1,451.74	1,870.08	1,463.00	1,870.00	1,899.00	436.00	0.30
1-4-9121-1120 Part-time Wages	1,772.43	0.00	0.00	0.00	0.00	0.00	0.00
1-4-9121-1130 Overtime Wages	2,705.85	10,940.58	3,000.00	10,941.00	3,000.00	0.00	0.00
1-4-9121-1210 E.H.T.	2,830.74	3,803.37	2,852.00	3,151.00	3,702.00	850.00	0.30
1-4-9121-1220 C.P.P.	6,889.45	8,438.79	7,128.00	8,439.00	8,521.00	1,393.00	0.20
1-4-9121-1230 E.I.	2,953.25	3,150.77	2,734.00	3,151.00	2,980.00	246.00	0.09
1-4-9121-1240 WSIB	5,176.01	5,755.18	3,569.00	5,755.00	6,000.00	2,431.00	0.68
1-4-9121-1250 OMERS	11,743.65	17,967.54	13,164.00	17,968.00	18,377.00	5,213.00	0.40
1-4-9121-1260 Group Insurance	14,392.91	17,353.52	18,521.00	17,354.00	20,061.00	1,540.00	0.08
Total Water Distribution - Salaries &	**355,864.04**	**451,436.18**	**435,415.00**	**450,787.00**	**448,111.00**	**12,696.00**	**0.03**
Water Distribution - Interest on Debt							
1-4-9122-2100 Principal pmt on Debt	384,051.77	396,062.19	396,062.00	396,062.00	408,473.00	12,411.00	0.03
1-4-9122-2200 Interest on Debt	120,264.76	108,442.52	115,068.00	108,443.00	102,657.00	-12,411.00	-0.11
Total Water Distribution - Interest on	**504,316.53**	**504,504.71**	**511,130.00**	**504,505.00**	**511,130.00**	**0.00**	**0.00**
Water Distribution - Materials							
1-4-9123-3005 Advertising	0.00	353.15	0.00	353.00	0.00	0.00	0.00
1-4-9123-3025 Auditing	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
1-4-9123-3060 Boots & Clothing	0.00	160.19	450.00	0.00	500.00	50.00	0.11
1-4-9123-3160 Conference and Convention Fees	0.00	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-9123-3220 Equipment Repairs - Reading instruments	192,508.38	90,667.74	225,000.00	77,900.00	225,000.00	0.00	0.00
1-4-9123-3260 Grants-in-Lieu	6,342.57	6,906.36	9,600.00	6,906.00	9,600.00	0.00	0.00
1-4-9123-3300 Hydro	2,618.29	2,078.46	9,000.00	1,947.00	9,000.00	0.00	0.00
1-4-9123-3320 Insurance - Vehicles	176.06	410.53	430.00	411.00	469.00	39.00	0.09
1-4-9123-3325 Insurance	32,109.01	35,311.54	36,460.00	35,312.00	39,771.00	3,311.00	0.09
1-4-9123-3370 Legal Fees	865.47	0.00	1,000.00	0.00	15,000.00	14,000.00	14.00
1-4-9123-3390 Liability Claims	0.00	0.00	25,000.00	0.00	25,000.00	0.00	0.00
1-4-9123-3435 Membership	0.00	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-9123-3445 Meters	76,647.94	12,275.20	35,000.00	12,275.00	35,000.00	0.00	0.00
1-4-9123-3450 Mileage	131.12	0.00	100.00	0.00	100.00	0.00	0.00
1-4-9123-3500 Office Supplies	163.18	36.22	500.00	36.00	500.00	0.00	0.00
1-4-9123-3577 Program modification	72.17	0.00	19,000.00	0.00	19,000.00	0.00	0.00
1-4-9123-3675 Supplies	16,814.79	3,545.46	22,870.00	3,546.00	20,000.00	-2,870.00	-0.13
1-4-9123-3690 Water Bills Processing	15,217.60	10,949.75	22,000.00	16,000.00	22,000.00	0.00	0.00
1-4-9123-3710 Telephone	1,087.81	2,161.40	1,980.00	2,161.00	2,100.00	120.00	0.06
1-4-9123-3743 Training	817.74	0.00	4,000.00	0.00	4,000.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-9123-3755 Uniforms	701.22	90.52	1,000.00	91.00	1,000.00	0.00	0.00
1-4-9123-3772 Vehicle Expenses	3,000.00	4,604.82	4,000.00	4,605.00	4,100.00	100.00	0.03
Total Water Distribution - Materials	**353,273.35**	**173,551.34**	**423,390.00**	**165,543.00**	**438,140.00**	**14,750.00**	**0.03**
Water Distribution - Contracts							
1-4-9124-4201 Contracts -Others	32,830.94	1,049.29	25,000.00	1,049.00	25,000.00	0.00	0.00
1-4-9124-4610 Contract - OCWA - Basic Maintenance	177,008.80	179,802.00	181,615.00	179,802.00	185,247.00	3,632.00	0.02
1-4-9124-4620 Contract - Repairs & Maintenance	302,599.04	258,982.41	310,000.00	259,176.00	175,000.00	-135,000.00	-0.44
Total Water Distribution - Contracts	**512,438.78**	**439,833.70**	**516,615.00**	**440,027.00**	**385,247.00**	**-131,368.00**	**-0.25**
Water Distribution - Transfers							
1-4-9127-7100 Contribution to Reserves	225,801.00	194,905.00	194,905.00	194,905.00	397,152.00	202,247.00	1.04
Total Water Distribution - Transfers	**225,801.00**	**194,905.00**	**194,905.00**	**194,905.00**	**397,152.00**	**202,247.00**	**1.04**
Water Distribution - Distribution							
1-4-9128-2100 2018 Debenture 20yrs - Principal	13,825.56	14,320.62	14,295.00	14,321.00	14,781.00	486.00	0.03
1-4-9128-2200 2018 Debenture 20yrs - Interest	12,450.29	11,952.62	12,011.00	11,953.00	11,525.00	-486.00	-0.04
1-4-9128-8900 Admin. Costs Dist. - P.S.	190,600.00	194,400.00	194,400.00	194,400.00	198,300.00	3,900.00	0.02
Total Water Distribution - Distributio	**216,875.85**	**220,673.24**	**220,706.00**	**220,674.00**	**224,606.00**	**3,900.00**	**0.02**
Water Distribution - Program Support							
1-4-9129-2100 2019 New loan	0.00	77,856.66	79,300.00	77,857.00	81,246.00	1,946.00	0.02
1-4-9129-2200 2019 New loan	2,171.20	52,242.15	48,722.00	52,242.00	46,775.00	-1,947.00	-0.04
Total Water Distribution - Program Sup	**2,171.20**	**130,098.81**	**128,022.00**	**130,099.00**	**128,021.00**	**-1.00**	**0.00**
Watermain Repairs							
1-4-9130-2100 2019 New loan	11,252.73	11,658.00	11,658.00	11,658.00	12,045.00	387.00	0.03
1-4-9130-2200 2019 New loan	11,574.27	11,170.00	11,169.00	11,170.00	10,645.00	-524.00	-0.05
Total Watermain Repairs	**22,827.00**	**22,828.00**	**22,827.00**	**22,828.00**	**22,690.00**	**-137.00**	**-0.01**
Watermain Repairs - Salaries & Benefit							
1-4-9131-1100 Regular Salaries	3,014.61	2,252.06	0.00	0.00	0.00	0.00	0.00
1-4-9131-1130 Overtime Wages	1,226.57	653.85	0.00	0.00	0.00	0.00	0.00
1-4-9131-1210 E.H.T.	82.99	51.37	0.00	0.00	0.00	0.00	0.00
1-4-9131-1220 C.P.P.	184.81	126.13	0.00	0.00	0.00	0.00	0.00
1-4-9131-1230 E.I.	73.50	31.32	0.00	0.00	0.00	0.00	0.00
1-4-9131-1240 WSIB	133.56	79.73	0.00	0.00	0.00	0.00	0.00
1-4-9131-1250 OMERS	275.81	208.30	0.00	0.00	0.00	0.00	0.00
1-4-9131-1260 Group Insurance	383.28	302.30	0.00	0.00	0.00	0.00	0.00
1-4-9131-8100 Labour Distribution	0.00	0.00	45,700.00	3,705.00	45,700.00	0.00	0.00
Total Watermain Repairs - Salaries & B	**5,375.13**	**3,705.06**	**45,700.00**	**3,705.00**	**45,700.00**	**0.00**	**0.00**
Watermain Repairs - Distribution							
1-4-9138-8400 Equipment (Town Machinery)	1,700.00	1,700.00	1,700.00	1,700.00	1,700.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Total Watermain Repairs - Distribution	1,700.00	1,700.00	1,700.00	1,700.00	1,700.00	0.00	0.00
Total EXPENSES	2,994,286.56	3,039,299.95	3,405,129.00	3,030,836.00	3,520,694.00	115,565.00	0.03
Total .	2,994,286.56	3,039,299.95	3,405,129.00	3,030,836.00	3,520,694.00	115,565.00	0.03
Total EXPENSES	2,994,286.56	3,039,299.95	3,405,129.00	3,030,836.00	3,520,694.00	115,565.00	0.03
Total WATER	-571,249.31	-779,090.90	0.00	-787,554.00	0.00	0.00	0.00

Cité de / City of Clarence-Rockland
2021 Budget 2021

Sommaire Services d'égout / Summary Sewer Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Taux fixe / Fixed rate	955,700	914,275	970,287	56,012	6.1%
Taux mesurés au compteur / Metered rate	1,683,418	1,532,219	1,616,420	84,201	5.5%
Autres revenus / Other revenues	51,044	36,086	36,086	-	0.0%
Revenus total / Total revenues	**$ 2,690,162**	**$ 2,482,580**	**$ 2,622,793**	**$ 140,213**	**5.6%**
Dépenses / Expenses					
Coûts d'opérations / Operating costs	2,042,312	2,133,374	2,223,079	89,705	4.2%
Contribution aux réserves / Contribution to reserves	349,206	349,206	399,714	50,508	14.5%
Dépenses totales / Total expenses	**$ 2,391,518**	**$ 2,482,580**	**$ 2,622,793**	**$ 140,213**	**5.6%**
NET Égout / Sewer	**-$ 298,644**	**$ -**	**$ -**	**$ -**	**0.0%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
SEWER							
REVENUE							
REVENUES							
Sewers - Rockland							
1-3-9300-0581 Contribution from Reserves	-135,035.01	-15,248.59	0.00	0.00	0.00	0.00	0.00
1-3-9300-0880 Fixed Rate	-894,122.73	-955,700.35	-914,275.00	-955,700.00	-970,287.00	-56,012.00	0.06
1-3-9300-0885 Metered Rate Revenues	-1,567,104.41	-1,683,418.36	-1,532,219.00	-1,683,418.00	-1,616,420.00	-84,201.00	0.05
1-3-9300-0886 Interest	-7,000.00	-7,000.00	-7,000.00	-7,000.00	-7,000.00	0.00	0.00
1-3-9300-0888 Local Improvements	-12,676.08	-12,676.08	-12,676.00	-12,676.00	-12,676.00	0.00	0.00
1-3-9300-0892 Water Re-connecting charge	-450.00	0.00	-450.00	0.00	-450.00	0.00	0.00
1-3-9300-0893 Admin. Charge - Final Reading	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	0.00	0.00
1-3-9300-0894 Admin. Charge - New Accounts	-9,000.00	-9,000.00	-9,000.00	-9,000.00	-9,000.00	0.00	0.00
Total Sewers - Rockland	**-2,630,388.23**	**-2,688,043.38**	**-2,480,620.00**	**-2,672,794.00**	**-2,620,833.00**	**-140,213.00**	**0.06**
Sewers - Clarence							
1-3-9400-0881 Flat rate - Clarence	-2,109.56	-2,119.00	-1,960.00	-2,119.00	-1,960.00	0.00	0.00
Total Sewers - Clarence	**-2,109.56**	**-2,119.00**	**-1,960.00**	**-2,119.00**	**-1,960.00**	**0.00**	**0.00**
Total REVENUES	**-2,632,497.79**	**-2,690,162.38**	**-2,482,580.00**	**-2,674,913.00**	**-2,622,793.00**	**-140,213.00**	**0.06**
Total .	**-2,632,497.79**	**-2,690,162.38**	**-2,482,580.00**	**-2,674,913.00**	**-2,622,793.00**	**-140,213.00**	**0.06**
Total REVENUE	**-2,632,497.79**	**-2,690,162.38**	**-2,482,580.00**	**-2,674,913.00**	**-2,622,793.00**	**-140,213.00**	**0.06**
EXPENSE							
EXPENSES							
Sewers Collection - Salaries & Benefit							
1-4-9311-1101 Indirect Salaries and Benefits	220,373.00	257,184.00	257,186.00	257,186.00	267,757.00	10,571.00	0.04
Total Sewers Collection - Salaries & B	**220,373.00**	**257,184.00**	**257,186.00**	**257,186.00**	**267,757.00**	**10,571.00**	**0.04**
Sewers Collection - Materials							
1-4-9313-3025 Auditing	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-9313-3260 Grants-in-lieu	6,197.66	5,536.52	9,000.00	5,537.00	9,000.00	0.00	0.00
1-4-9313-3300 Hydro	385.34	319.38	1,000.00	290.00	1,000.00	0.00	0.00
1-4-9313-3390 Liability Claims	30,651.90	14,867.51	25,000.00	14,868.00	25,000.00	0.00	0.00
1-4-9313-3690 Water Bills Processing	14,439.83	10,949.71	18,000.00	16,000.00	18,000.00	0.00	0.00
Total Sewers Collection - Materials	**55,174.73**	**35,173.12**	**56,500.00**	**40,195.00**	**56,500.00**	**0.00**	**0.00**
Sewers Collection - Contrated Services							
1-4-9314-4610 Contract - OCWA - Basic Maintenance	243,399.40	245,187.84	249,734.00	245,188.00	254,729.00	4,995.00	0.02
1-4-9314-4620 Contract - OCWA - Repairs & Maintenance	163,212.75	129,854.13	70,000.00	105,354.00	85,000.00	15,000.00	0.21
Total Sewers Collection - Contrated Se	**406,612.15**	**375,041.97**	**319,734.00**	**350,542.00**	**339,729.00**	**19,995.00**	**0.06**

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
Sewers Collection - Transfers							
1-4-9317-7100 Contribution to Reserves	366,200.00	349,206.00	349,206.00	349,206.00	399,714.00	50,508.00	0.14
Total Sewers Collection - Transfers	**366,200.00**	**349,206.00**	**349,206.00**	**349,206.00**	**399,714.00**	**50,508.00**	**0.14**
Sewers Collection - Distribution							
1-4-9318-8900 Admin. Costs Dist. - P.S.	92,200.00	94,000.00	94,000.00	94,000.00	95,880.00	1,880.00	0.02
Total Sewers Collection - Distribution	**92,200.00**	**94,000.00**	**94,000.00**	**94,000.00**	**95,880.00**	**1,880.00**	**0.02**
Sewers Treatment - Materials							
1-4-9323-3160 Conference & Convention	0.00	0.00	1,000.00	0.00	1,000.00	0.00	0.00
1-4-9323-3260 Grants-in-Lieu	43,534.28	42,951.71	54,000.00	42,952.00	54,000.00	0.00	0.00
1-4-9323-3325 Insurance	29,943.95	32,930.53	34,010.00	32,931.00	37,098.00	3,088.00	0.09
1-4-9323-3478 Monitoring - Lagoon	11,205.12	16,008.84	17,000.00	16,009.00	20,000.00	3,000.00	0.18
1-4-9323-3648 Sludge Removal	15,304.05	3,932.01	12,000.00	3,932.00	12,300.00	300.00	0.03
1-4-9323-3743 Training	1,972.00	0.00	4,000.00	0.00	4,000.00	0.00	0.00
Total Sewers Treatment - Materials	**101,959.40**	**95,823.09**	**122,010.00**	**95,824.00**	**128,398.00**	**6,388.00**	**0.05**
Sewers Treatment - Contracted Services							
1-4-9324-4610 Contract - OCWA - Basic Maintenance	547,597.93	556,236.48	577,383.00	556,237.00	588,931.00	11,548.00	0.02
1-4-9324-4620 Contract - Repairs & Maintenance	188,993.22	94,973.88	112,000.00	94,974.00	60,000.00	-52,000.00	-0.46
1-4-9324-9078 Flow Adjust Hors Contract	5,642.09	0.00	41,820.00	0.00	41,820.00	0.00	0.00
1-4-9324-9079 Energy Adjust Hors Contract	0.00	0.00	18,296.00	0.00	18,296.00	0.00	0.00
Total Sewers Treatment - Contracted Se	**742,233.24**	**651,210.36**	**749,499.00**	**651,211.00**	**709,047.00**	**-40,452.00**	**-0.05**
$605K I.O. Loan (0511)							
1-4-9325-2100 Principal pmt on Debt	57,030.20	58,343.66	58,344.00	58,344.00	59,687.00	1,343.00	0.02
1-4-9325-2200 Interest on Debt	10,886.65	9,582.17	9,692.00	9,582.00	8,348.00	-1,344.00	-0.14
Total $605K I.O. Loan (0511)	**67,916.85**	**67,925.83**	**68,036.00**	**67,926.00**	**68,035.00**	**-1.00**	**0.00**
Sewers Treatment - Transfers							
1-4-9327-7400 Contribution to Capital Fund	274,667.00	393,516.00	0.00	393,516.00	0.00	0.00	0.00
Total Sewers Treatment - Transfers	**274,667.00**	**393,516.00**	**0.00**	**393,516.00**	**0.00**	**0.00**	**0.00**
Sewers loan 2018							
1-4-9328-2100 2018 Debenture 20yrs - Principal	36,333.90	37,591.61	37,569.00	37,592.00	38,845.00	1,276.00	0.03
1-4-9328-2200 2018 Debenture 20yrs - Interest	32,640.21	31,375.65	31,564.00	31,376.00	30,288.00	-1,276.00	-0.04
Total Sewers loan 2018	**68,974.11**	**68,967.26**	**69,133.00**	**68,968.00**	**69,133.00**	**0.00**	**0.00**
Sewers loan 2019							
1-4-9329-2100 2019 New debt	0.00	0.00	195,172.00	0.00	248,622.00	53,450.00	0.27
1-4-9329-2200 2019 New debt	0.00	0.00	198,344.00	0.00	236,218.00	37,874.00	0.19
Total Sewers loan 2019	**0.00**	**0.00**	**393,516.00**	**0.00**	**484,840.00**	**91,324.00**	**0.23**
Sewers Repairs - Salaries & Benefits							

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-9331-1100 Regular Salaries	186.65	1,775.30	0.00	0.00	0.00	0.00	0.00
1-4-9331-1130 Overtime Wages	0.00	27.74	0.00	0.00	0.00	0.00	0.00
1-4-9331-1210 E.H.T.	3.65	35.28	0.00	0.00	0.00	0.00	0.00
1-4-9331-1220 C.P.P.	8.86	88.55	0.00	0.00	0.00	0.00	0.00
1-4-9331-1230 E.I.	3.57	33.36	0.00	0.00	0.00	0.00	0.00
1-4-9331-1240 WSIB	5.90	57.16	0.00	0.00	0.00	0.00	0.00
1-4-9331-1250 OMERS	15.09	160.32	0.00	0.00	0.00	0.00	0.00
1-4-9331-1260 Group Insurance	19.41	178.98	0.00	0.00	0.00	0.00	0.00
1-4-9331-8100 Labour Distribution	0.00	0.00	1,000.00	2,357.00	1,000.00	0.00	0.00
Total Sewers Repairs - Salaries & Bene	**243.13**	**2,356.69**	**1,000.00**	**2,357.00**	**1,000.00**	**0.00**	**0.00**
Sewers Repairs - Distribution							
1-4-9338-8400 Equipment (Town Machinery)	800.00	800.00	800.00	800.00	800.00	0.00	0.00
Total Sewers Repairs - Distribution	**800.00**	**800.00**	**800.00**	**800.00**	**800.00**	**0.00**	**0.00**
Sewers - Clarence - Materials							
1-4-9423-3615 Repairs and Maintenance	411.58	313.67	1,960.00	288.00	1,960.00	0.00	0.00
Total Sewers - Clarence - Materials	**411.58**	**313.67**	**1,960.00**	**288.00**	**1,960.00**	**0.00**	**0.00**
Total EXPENSES	**2,397,765.19**	**2,391,517.99**	**2,482,580.00**	**2,372,019.00**	**2,622,793.00**	**140,213.00**	**0.06**
Total .	**2,397,765.19**	**2,391,517.99**	**2,482,580.00**	**2,372,019.00**	**2,622,793.00**	**140,213.00**	**0.06**
Total EXPENSE	**2,397,765.19**	**2,391,517.99**	**2,482,580.00**	**2,372,019.00**	**2,622,793.00**	**140,213.00**	**0.06**
Total SEWER	**-234,732.60**	**-298,644.39**	**0.00**	**-302,894.00**	**0.00**	**0.00**	**0.00**

Cité de / City of Clarence-Rockland

2021 Budget 2021

Sommaire Services déchets / Summary Waste Services

	FIN D'ANNÉE 2020 / 2020 YEAR END	BUDGET 2020 / 2020 BUDGET	BUDGET 2021 / 2021 BUDGET	VARIANCE $	VARIANCE %
Revenus / Revenues					
Résidentiel / Residential	1,830,294	1,815,635	2,024,527	208,892	11.5%
Commerciale / Commercial	350,232	416,326	393,153	- 23,173	-5.6%
Autres revenus / Other revenues	689,899	672,699	677,557	4,858	0.7%
Revenus total / Total revenues	**$ 2,870,425**	**$ 2,904,660**	**$ 3,095,237**	**$ 190,577**	**6.6%**
Dépenses / Expenses					
Coûts d'opérations / Operating costs	2,752,348	2,737,527	3,004,055	266,528	9.7%
Contribution aux réserves / Contribution to reserves	167,133	167,133	91,182	- 75,951	-45.4%
Dépenses totales / Total expenses	**$ 2,919,481**	**$ 2,904,660**	**$ 3,095,237**	**$ 190,577**	**6.6%**
NET Déchets / Waste	**$ 49,055**	**$ -**	**$ -**	**$ -**	**0.0%**

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
WASTE							
REVENUE							
REVENUES							
Garbage Collection							
1-3-9510-0692 Env. Special Charge - Res.	-1,806,548.01	-1,830,293.86	-1,815,635.00	-1,830,294.00	-2,024,527.00	-208,892.00	0.12
1-3-9510-0693 Env. Special Charge - Comm.	-319,979.70	-350,232.34	-416,326.00	-350,232.00	-393,153.00	23,173.00	-0.06
1-3-9510-0695 Garbage Tags - Bags	-3,906.00	-1,406.00	-1,000.00	-1,406.00	-1,000.00	0.00	0.00
1-3-9510-0700 Garbage Tags - Appliances	-3,540.00	-1,500.00	-2,000.00	-1,500.00	-2,000.00	0.00	0.00
1-3-9510-0705 Garbage Charge - Schools	-22,502.98	-22,502.98	-22,500.00	-22,503.00	-22,500.00	0.00	0.00
Total Garbage Collection	**-2,156,476.69**	**-2,205,935.18**	**-2,257,461.00**	**-2,205,935.00**	**-2,443,180.00**	**-185,719.00**	**0.08**
Garbage Disposal							
1-3-9520-0567 Cash Short and Over	100.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9520-0581 Contribution from Reserves	-30,234.45	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9520-0710 Dumping Fees - Garbage	-329,792.00	-273,007.00	-242,928.00	-273,007.00	-247,786.00	-4,858.00	0.02
1-3-9520-0736 Other Grants	0.00	-261.91	0.00	-262.00	0.00	0.00	0.00
Total Garbage Disposal	**-359,926.45**	**-273,268.91**	**-242,928.00**	**-273,269.00**	**-247,786.00**	**-4,858.00**	**0.02**
Recycling							
1-3-9530-0540 Ontario Grant - Blue box	-348,990.56	-325,713.02	-348,991.00	-339,290.00	-348,991.00	0.00	0.00
1-3-9530-0541 Ontario Grant - Tires	-2,198.60	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9530-0542 Ontario Grant - Electronics	-5,772.00	-7,633.50	-4,000.00	-7,633.00	-4,000.00	0.00	0.00
1-3-9530-0690 Sale of Recycling Bins	-5,630.00	-6,790.00	-3,500.00	-6,790.00	-3,500.00	0.00	0.00
1-3-9530-0705 Recycling Charge - Schools	-2,771.06	-2,771.06	-2,780.00	-2,771.00	-2,780.00	0.00	0.00
1-3-9530-0708 Scrap Metal Recycling	-30,032.97	-33,265.95	-25,000.00	-33,266.00	-25,000.00	0.00	0.00
Total Recycling	**-395,395.19**	**-376,173.53**	**-384,271.00**	**-389,750.00**	**-384,271.00**	**0.00**	**0.00**
H.H.W.							
1-3-9550-0540 Ontario Grant	-20,321.85	-15,047.79	-20,000.00	-15,048.00	-20,000.00	0.00	0.00
Total H.H.W.	**-20,321.85**	**-15,047.79**	**-20,000.00**	**-15,048.00**	**-20,000.00**	**0.00**	**0.00**
Total REVENUES	**-2,932,120.18**	**-2,870,425.41**	**-2,904,660.00**	**-2,884,002.00**	**-3,095,237.00**	**-190,577.00**	**0.07**
Total .	**-2,932,120.18**	**-2,870,425.41**	**-2,904,660.00**	**-2,884,002.00**	**-3,095,237.00**	**-190,577.00**	**0.07**
Total REVENUE	**-2,932,120.18**	**-2,870,425.41**	**-2,904,660.00**	**-2,884,002.00**	**-3,095,237.00**	**-190,577.00**	**0.07**
EXPENSE							
EXPENSES							
Garbage Collection - Sal. & Ben.							
1-4-9511-1100 Regular Salaries	20,903.24	22,309.56	0.00	0.00	0.00	0.00	0.00
1-4-9511-1130 Overtime Wages	5,044.75	9,796.39	0.00	0.00	0.00	0.00	0.00
1-4-9511-1210 E.H.T.	464.27	626.47	0.00	0.00	0.00	0.00	0.00

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-9511-1220 C.P.P.	1,017.19	1,190.34	0.00	0.00	0.00	0.00	0.00
1-4-9511-1230 E.I.	380.82	433.86	0.00	0.00	0.00	0.00	0.00
1-4-9511-1240 WSIB	740.58	978.80	0.00	0.00	0.00	0.00	0.00
1-4-9511-1250 OMERS	1,776.38	1,950.29	0.00	0.00	0.00	0.00	0.00
1-4-9511-1260 Group Insurance	2,200.53	1,866.62	0.00	0.00	0.00	0.00	0.00
1-4-9511-8100 Labour Distribution	0.00	0.00	20,350.00	39,152.00	20,350.00	0.00	0.00
Total Garbage Collection - Sal. & Ben.	**32,527.76**	**39,152.33**	**20,350.00**	**39,152.00**	**20,350.00**	**0.00**	**0.00**
Garbage Collection - Materials							
1-4-9513-3005 Advertising	7,293.14	1,912.41	8,000.00	1,912.00	8,000.00	0.00	0.00
1-4-9513-3750 Truck Rental	21,612.09	31,858.31	30,000.00	31,858.00	30,000.00	0.00	0.00
Total Garbage Collection - Materials	**28,905.23**	**33,770.72**	**38,000.00**	**33,770.00**	**38,000.00**	**0.00**	**0.00**
Garbage Collection - Contracts							
1-4-9514-4200 Contracts	678,091.56	694,723.01	690,134.00	694,723.00	752,246.00	62,112.00	0.09
Total Garbage Collection - Contracts	**678,091.56**	**694,723.01**	**690,134.00**	**694,723.00**	**752,246.00**	**62,112.00**	**0.09**
Garbage Collection - Distribution							
1-4-9518-8400 Equipment (Town Machinery)	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	0.00	0.00
1-4-9518-8900 Admin. Costs Dist. - P.S.	40,900.00	41,700.00	41,700.00	41,700.00	42,530.00	830.00	0.02
Total Garbage Collection - Distributio	**59,400.00**	**60,200.00**	**60,200.00**	**60,200.00**	**61,030.00**	**830.00**	**0.01**
Garbage Disposal - Salaries & Ben.							
1-4-9521-1100 Regular Salaries	166,756.90	255,661.19	256,113.00	255,661.00	279,107.00	22,994.00	0.09
1-4-9521-1101 Indirect Salaries and Benefits	151,788.00	151,788.00	151,788.00	151,788.00	101,788.00	-50,000.00	-0.33
1-4-9521-1103 Indirect Salaries and Benefits	-25,000.00	-96,648.00	-96,648.00	-96,648.00	-50,401.00	46,247.00	-0.48
1-4-9521-1110 Accrued Sickleave & Vacation	569.22	1,170.45	2,561.00	1,170.00	2,791.00	230.00	0.09
1-4-9521-1120 Part-time Wages	51,274.92	43,732.60	81,400.00	43,733.00	82,825.00	1,425.00	0.02
1-4-9521-1130 Overtime Wages	9,172.39	19,791.22	8,500.00	19,791.00	8,500.00	0.00	0.00
1-4-9521-1210 E.H.T.	4,337.31	6,092.64	6,582.00	6,093.00	7,058.00	476.00	0.07
1-4-9521-1220 C.P.P.	9,734.59	12,542.55	14,709.00	12,543.00	15,658.00	949.00	0.06
1-4-9521-1230 E.I.	4,192.42	5,056.38	5,388.00	5,056.00	5,843.00	455.00	0.08
1-4-9521-1240 WSIB	7,853.69	9,294.59	8,235.00	9,295.00	11,425.00	3,190.00	0.39
1-4-9521-1250 OMERS	10,964.76	21,886.71	25,282.00	21,887.00	28,319.00	3,037.00	0.12
1-4-9521-1260 Group Insurance	17,780.20	25,917.07	28,574.00	25,917.00	29,511.00	937.00	0.03
Total Garbage Disposal - Salaries & Be	**409,424.40**	**456,285.40**	**492,484.00**	**456,286.00**	**522,424.00**	**29,940.00**	**0.06**
Garbage Disposal - Interest on L.T.D.							
1-4-9522-2100 Principal pmt on Debt	0.00	0.00	0.00	0.00	18,379.00	18,379.00	0.00
1-4-9522-2200 Interest on Debt	0.00	0.00	0.00	0.00	6,375.00	6,375.00	0.00
Total Garbage Disposal - Interest on L	**0.00**	**0.00**	**0.00**	**0.00**	**24,754.00**	**24,754.00**	**0.00**
Garbage Disposal - Materials							
1-4-9523-3005 Advertising	198.43	677.72	800.00	678.00	800.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-9523-3025 Auditing	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-9523-3032 Credit Card fees	530.06	2,911.60	0.00	2,912.00	1,500.00	1,500.00	0.00
1-4-9523-3133 Closure - Post closure	23,857.01	0.00	32,000.00	0.00	32,000.00	0.00	0.00
1-4-9523-3190 Diesel	28,293.72	23,228.69	26,250.00	23,124.00	28,000.00	1,750.00	0.07
1-4-9523-3215 Equipment rental	53,591.57	44,475.26	60,000.00	44,481.00	60,000.00	0.00	0.00
1-4-9523-3260 Grants-in-lieu - County	16,893.96	16,712.07	13,000.00	16,712.00	18,000.00	5,000.00	0.38
1-4-9523-3265 Gravel & Sand	7,239.77	25,662.72	30,000.00	25,663.00	30,000.00	0.00	0.00
1-4-9523-3300 Hydro	5,950.37	7,289.25	6,000.00	6,353.00	6,000.00	0.00	0.00
1-4-9523-3325 Insurance	5,779.62	6,356.08	6,560.00	6,356.00	7,156.00	596.00	0.09
1-4-9523-3370 Legal Fees	0.00	3,259.29	4,000.00	3,200.00	4,000.00	0.00	0.00
1-4-9523-3425 Materials	4,493.78	8,841.21	6,000.00	8,850.00	16,000.00	10,000.00	1.67
1-4-9523-3450 Mileage	130.17	105.20	400.00	105.00	400.00	0.00	0.00
1-4-9523-3477 Monitoring	39,867.19	40,605.05	42,000.00	40,100.00	64,000.00	22,000.00	0.52
1-4-9523-3517 Other Contracts	75,537.79	18,496.24	38,000.00	17,910.00	38,000.00	0.00	0.00
1-4-9523-3555 Printing	5,315.11	4,067.40	12,500.00	4,000.00	12,500.00	0.00	0.00
1-4-9523-3585 Protective Clothing	3,713.70	3,897.61	3,650.00	3,721.00	4,000.00	350.00	0.10
1-4-9523-3710 Telephone	1,843.12	2,251.25	3,650.00	2,251.00	3,650.00	0.00	0.00
1-4-9523-3743 Training	4,298.06	544.40	5,000.00	544.00	6,500.00	1,500.00	0.30
1-4-9523-3772 Reparation Vehicule	53,492.32	52,324.92	15,000.00	53,266.00	25,000.00	10,000.00	0.67
Total Garbage Disposal - Materials	**333,525.75**	**264,205.96**	**307,310.00**	**262,726.00**	**360,006.00**	**52,696.00**	**0.17**
Garbage Disposal - Transfers							
1-4-9527-7100 Contribution to Reserves	125,287.00	167,133.00	167,133.00	167,133.00	91,182.00	-75,951.00	-0.45
Total Garbage Disposal - Transfers	**125,287.00**	**167,133.00**	**167,133.00**	**167,133.00**	**91,182.00**	**-75,951.00**	**-0.45**
Garbage Disposal - Distribution							
1-4-9528-8400 Equipment (Town Machinery)	38,700.00	38,700.00	38,700.00	38,700.00	38,700.00	0.00	0.00
1-4-9528-8900 Admin. Costs Dist. - P.S.	13,900.00	14,200.00	14,200.00	14,200.00	14,480.00	280.00	0.02
Total Garbage Disposal - Distribution	**52,600.00**	**52,900.00**	**52,900.00**	**52,900.00**	**53,180.00**	**280.00**	**0.01**
Recycling - Materials							
1-4-9533-3005 Advertising	0.00	6,718.53	8,000.00	6,719.00	8,000.00	0.00	0.00
1-4-9533-3188 Diaper Recycling Program	1,000.00	1,600.00	2,000.00	1,600.00	2,000.00	0.00	0.00
1-4-9533-3435 Membership	0.00	457.92	500.00	458.00	600.00	100.00	0.20
1-4-9533-3595 Recycling Bins	4,724.71	4,487.62	5,000.00	4,488.00	5,000.00	0.00	0.00
Total Recycling - Materials	**5,724.71**	**13,264.07**	**15,500.00**	**13,265.00**	**15,600.00**	**100.00**	**0.01**
Recycling - Contracts							
1-4-9534-4200 Contracts	921,649.22	1,018,059.08	952,993.00	1,018,059.00	1,038,762.00	85,769.00	0.09
Total Recycling - Contracts	**921,649.22**	**1,018,059.08**	**952,993.00**	**1,018,059.00**	**1,038,762.00**	**85,769.00**	**0.09**
Composting - Salaries & Ben.							
1-4-9541-1100 Regular Salaries	12,004.68	5,690.64	0.00	5,691.00	0.00	0.00	0.00
1-4-9541-1120 Part-time wages	6,800.93	6,530.52	28,080.00	6,531.00	28,571.00	491.00	0.02

2021 OPERATING BUDGET

For Period Ending 31-Dec-2021

	2019 YEAR END	2020 YEAR END	2020 BUDGET	2020 FORECAST	2021 BUDGET	VARIANCE AMOUNT	VARIANCE %
.							
1-4-9541-1130 Overtime Wages	130.39	0.00	0.00	0.00	0.00	0.00	0.00
1-4-9541-1210 E.H.T.	369.26	238.56	548.00	239.00	557.00	9.00	0.02
1-4-9541-1220 C.P.P.	786.91	516.01	1,290.00	516.00	1,366.00	76.00	0.06
1-4-9541-1230 E.I.	372.77	249.75	525.00	250.00	632.00	107.00	0.20
1-4-9541-1240 WSIB	750.50	386.66	685.00	387.00	903.00	218.00	0.32
1-4-9541-1250 OMERS	1,043.20	514.93	0.00	515.00	0.00	0.00	0.00
1-4-9541-1260 Group Insurance	1,268.18	641.01	0.00	641.00	0.00	0.00	0.00
Total Composting - Salaries & Ben.	**23,526.82**	**14,768.08**	**31,128.00**	**14,770.00**	**32,029.00**	**901.00**	**0.03**
Composting - Materials							
1-4-9543-3005 Advertising	0.00	152.64	1,000.00	153.00	1,000.00	0.00	0.00
1-4-9543-3215 Equipment Rental	6,792.49	25,311.86	10,000.00	25,500.00	10,000.00	0.00	0.00
1-4-9543-3425 Materials	599.85	5,137.28	1,000.00	5,200.00	1,000.00	0.00	0.00
Total Composting - Materials	**7,392.34**	**30,601.78**	**12,000.00**	**30,853.00**	**12,000.00**	**0.00**	**0.00**
Composting - Contracts							
1-4-9544-4370 Sub-Contracts	7,174.08	6,801.39	8,000.00	6,802.00	8,000.00	0.00	0.00
Total Composting - Contracts	**7,174.08**	**6,801.39**	**8,000.00**	**6,802.00**	**8,000.00**	**0.00**	**0.00**
H.H.W. - Salaries & Ben.							
1-4-9551-1120 Part-time Wages	26,376.91	27,506.91	35,613.00	27,507.00	36,236.00	623.00	0.02
1-4-9551-1210 E.H.T.	514.36	536.40	694.00	536.00	707.00	13.00	0.02
1-4-9551-1220 C.P.P.	1,166.99	1,339.52	1,686.00	1,340.00	1,784.00	98.00	0.06
1-4-9551-1230 E.I.	597.81	608.44	666.00	608.00	802.00	136.00	0.20
1-4-9551-1240 WSIB	921.88	406.13	869.00	406.00	1,145.00	276.00	0.32
Total H.H.W. - Salaries & Ben.	**29,577.95**	**30,397.40**	**39,528.00**	**30,397.00**	**40,674.00**	**1,146.00**	**0.03**
H.H.W. - Materials							
1-4-9553-3310 H.H.W.	32,321.33	37,218.34	17,000.00	39,218.00	25,000.00	8,000.00	0.47
Total H.H.W. - Materials	**32,321.33**	**37,218.34**	**17,000.00**	**39,218.00**	**25,000.00**	**8,000.00**	**0.47**
Total EXPENSES	**2,747,128.15**	**2,919,480.56**	**2,904,660.00**	**2,920,254.00**	**3,095,237.00**	**190,577.00**	**0.07**
Total .	**2,747,128.15**	**2,919,480.56**	**2,904,660.00**	**2,920,254.00**	**3,095,237.00**	**190,577.00**	**0.07**
Total EXPENSE	**2,747,128.15**	**2,919,480.56**	**2,904,660.00**	**2,920,254.00**	**3,095,237.00**	**190,577.00**	**0.07**
Total WASTE	**-184,992.03**	**49,055.15**	**0.00**	**36,252.00**	**0.00**	**0.00**	**0.00**

Cité de / City of Clarence-Rockland
2021 Budget 2021

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VIII - Budget d'immobilisations/ Capital Budget

Cité de / City of Clarence-Rockland

Projets en progression / Works in progress (WIP)

Sommaire 2020 / Summarie 2020

Titre / Title	%	#	2020 Budget 2020	Dépensé au 31 déc. Spent as at Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
A) Projets qui seront terminés en 2020 / Projects to be completed in 2020	55%	50	5,329,022	3,999,133	1,329,889
B) Projets se poursuivant après 2020 / Projects on going beyond 2020	43%	39	30,811,252	6,669,903	24,141,349
C) Projets fermés / Projects to close	2%	2	333,424	0	333,424
Total 2020	**100%**	**91**	**36,473,698**	**10,669,036**	**25,804,662**

Cité de / City of Clarence-Rockland

Projets en progression / Works in progress (WIP)

A) Projets qui seront terminés en 2020 / Projects to be completed in 2020

#		Titre / Title	2020 Budget 2020	Dépensé au 31 déc. Spent as at Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
	CS	Services communautaires/ Community Services			
1	1801	Parc - développement du parc / Village Morris Park - park Development	17,635.00	17,365.70	269.30
1	1803	Toiture hôtel de ville Clarence Creek City Hall Roof	10,000.00	7,871.14	2,128.86
1	1806	Complexe récréatif Recreational Complex	24,932.00	23,017.97	1,914.03
1	1810	Garderie / Daycare	13,517.00	-	13,517.00
1	2001	Bourget - Bandes de patinoire et surface / Bourget - Rink Boards & Surface	45,000.00	41,385.82	3,614.18
1	2002	Parc Cathy cain - Bandes de patinoires / Cathy cain - Rink Boards	50,000.00	41,385.82	8,614.18
1	2003	Tous les parcs - Tables de pique-nique et bancs / All parks - Picnic tables and bench	25,000.00	26,991.59	(1,991.59)
1	2004	Parc Dutrisac - Sentier pavé / Dutrisac Park - Paved pathway	35,000.00	36,149.40	(1,149.40)
1	2006	Cc de Bourget - Remplacement du plancher / Bourget cc - Floor replacement	113,300.00	112,588.84	711.16
1	2007	Clarence Conception toiture et système de CVC / Clarence Roof and HVAC system design	40,000.00	29,706.73	10,293.27
1	2011	Remplacement remorque basculante / Dump trailer - Remplacement	17,000.00	13,614.19	3,385.81
1	2012	Remplacement remorque 16 pieds / Trailer 16' - Replacement	10,000.00	7,088.35	2,911.65
		Total Services communautaires/ Community Services	**401,384.00**	**357,165.55**	**44,218.45**
	IT	Finances TI / Finances IT			
1	1501	General IT	22,118.00	-	22,118.00
1	1601	Gestion des documents / Document Management-share point	100,494.00	96,672.06	3,821.94
		Total Finances / Finances	**122,612.00**	**96,672.06**	**25,939.94**
	PS	Protection / Protective services			
1	1702	Station pompier Rockland Fire station	423,031.00	327,056.20	95,974.80
1	1801	Sytème électronique gestion dossiers/New Records Manag. Software Program	23,723.00	9,830.02	13,892.98
1	1905	Accès électronique aux casernes / Fire Station Swipe Cards	10,569.00	-	10,569.00
1	2004	Remplacement caméra thermique / Replacement of Thermal Imaging Camera	16,000.00	9,656.93	6,343.07
1	2003	Pinces de désincarcération à batterie / Rescue tools battery operated	50,000.00	46,746.54	3,253.46
		Total Protection / Protective services	**523,323.00**	**393,289.69**	**130,033.31**
	LB	Bibliothèque / Library			
1	2001	Améliorations électriques à la succursale de Rockland / Electrical upgrades Rockland branch	15,000.00	8,904.01	6,095.99
1	2002	Mises à jour de la succursale de Bourget / Bourget branch updates	40,000.00	38,452.99	1,547.01
		Total Bibliothèque / Library	**55,000.00**	**47,357.00**	**7,643.00**
	PL	Aménagement du territoire / Planning			
1	1401	Plan secondaire Rockland / Secondary plan Rockland	101,775.00	361.06	101,413.94
1	1801	Révision du plan officiel de l'aire urbaine / Urban Area Official Plan review	21,449.00	21,011.42	437.58
1	2002	Subdivision Hunter's Hollow / Hunter's Hollow Subdivision	380,000.00	262,964.74	117,035.26
		Total aménagement du territoire / Planning	**503,224.00**	**284,337.22**	**218,886.78**
	PW	Travaux publics / Public Works			
1	1904	Remplacement charrue pour torttoir / Siewalk plow replacement	6,309.12	6,309.12	-
1	2001	Pistolet retro reflectivité / Gun retro reflectivity	20,000.00	21,674.41	(1,674.41)
1	2002	Dôme a sel / Salt Dome	35,000.00	35,616.02	(616.02)
1	2003	Feux de circulation au DEL / LED Traffic Lights	27,000.00	16,495.31	10,504.69
		Total travaux publics / Public Works	**88,309.12**	**80,094.86**	**8,214.26**
	IF	Routes / Road			
1	1907	Remplacement du pluvial sur Lacroix / Storm Water replacement Lacroix	61,148.00	61,147.87	0.13
1	1908	Remplacement de ponceaux / Culvert replacement - Boundary/Canaan road CR and Ottawa	150,000.00	95,589.56	54,410.44
1	1912	Ponceaux Lacroix new suite innondations	17,970.00	17,960.65	9.35
1	2001	Ponceau chemin Lacroix phase 2 / Culvert Lacroix road phase 2	472,000.00	434,215.76	37,784.24
1	2002	Remplacement de ponceaux -liste asset 5 / Culvert replacement program	155,000.00	114,601.51	40,398.49
1	2003	Remplacement du pluvial sur Laurier / Storm Water replacement Laurier	40,000.00	23,135.01	16,864.99
1	2004	CCTV pluvial urbain / Urbain Storm CCTV	100,000.00	96,906.90	3,093.10
1	2005	Lumières rue St-Jean / St-Jean Street Lights	25,000.00	22,436.85	2,563.15
1	2006	Étude rues a sens unique / One Way conversion Traffic	13,000.00	18,403.31	(5,403.31)
1	2007	Revetement / Scratch Coat	429,000.00	343,893.48	85,106.52
1	2009	Division road	225,000.00	33,097.51	191,902.49
		Total routes / Road	**1,688,118.00**	**1,261,388.41**	**426,729.59**
	VH	Véhicules /Fleet			
1	1901	2004 Camionnette loisirs / 2004 Cube van recreation	65,000.00	59,628.42	5,371.58
1	1903	2009 Véhicule de commandement VUS avec transformation / 2009 Command SUV with upfit	65,000.00	65,674.93	(674.93)
1	1904	Add - Véhicule Réglementation / Add - Enforcement Car AWD with upfit	55,000.00	57,360.10	(2,360.10)
1	2001	Remplacement camion travaux publics (1 tonne) / pickup public work (1 ton)	55,000.00	57,702.41	(2,702.41)

Cité de / City of Clarence-Rockland

Projets en progression / Works in progress (WIP)

A) Projets qui seront terminés en 2020 / Projects to be completed in 2020

#		Titre / Title	2020 Budget 2020	Dépensé au 31 déc. Spent as at Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
1	2002	Remplacement camion travaux publics (3/4 tonne) / pickup public work (3/4 ton)	55,000.00	52,440.28	2,559.72
1	2003	Tracteur TYM - Remplacement Loisirs / TYM tractor - Replacement	85,000.00	68,993.33	16,006.67
1	2004	Nouveau véhicule - Services d'eau / New vehicule - Water Services	50,000.00	40,661.51	9,338.49
1	2005	Remplacement du véhicule patrouille 2013 / enforcement vehicle	62,000.00	43,771.85	18,228.15
1	2008	Remplacement Tandem / Replacement Tanden	350,000.00	297,726.30	52,273.70
		Total Véhicules /Fleet	**842,000.00**	**743,959.13**	**98,040.87**
	SW	**Égout sanitaire / Sewer**			
1	1701	Poste de pompae égout #3 / Sanitary sewage pumping #3	44,560.00	10,164.59	34,395.41
		Total Égout sanitaire / Sewer	**44,560.00**	**10,164.59**	**34,395.41**
	WW	**Eau / Water**			
1	1903	Rue Wallace - remplacement de l'aqueduc / Wallace Street - watermain replacement	1,060,492.00	724,704.70	335,787.30
		Total Eau / Water	**1,060,492.00**	**724,704.70**	**335,787.30**
50		**Total 2020**	**5,329,022.12**	**3,999,133.21**	**1,329,888.91**

Cité de / City of Clarence-Rockland

Projets en progression / Works in progress (WIP)

B) Projets se poursuivant après 2020 / Projects on going beyond 2020

#		Titre / Title	2020 Budget 2020	Dépensé au 31 déc. Spent as at Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
	CS	**Services communautaires/ Community Services**			
1	1402	Développement Gare Bourget / Station Bourget Development	450,426.00	-	450,426.00
1	1805	Centre R. Lalonde climatisation / R. Lalonde Centre air conditioning	23,881.00	9,754.55	14,126.45
1	1808	Développement parc Naturel Lavigne Park - development	46,839.00	-	46,839.00
1	1809	Redéveloppement aréna Jean-Marc Lalonde Arena - redevelopment	86,891.00	-	86,891.00
1	1903	Salle CC - marches sortie d'urgence / CC community hall - emergency stairs	123,103.00	27,072.67	96,030.33
1	1907	Garage service communautaire / community service garage	428,071.00	322,927.22	105,143.78
1	1914	Réno Hotel de ville rockland	40,000.00	3,523.14	36,476.86
1	2009	Salle spectacle - équip audiovisuel /Perfo Hall - audio-visual equipment	100,000.00	-	100,000.00
1	2005	Parc Du Moulin / Du Moulin Park	100,000.00	-	100,000.00
1	2013	Nouveau Site Web / New Website	75,000.00	34,801.94	40,198.06
1	2014	Réparation majeure / Major repairs recreational and cultural complex	93,500.00	-	93,500.00
1	1901	Garderie St-Patrick / St-Patrick daycare - Outdoor playgroud landscaping	13,987.00	10,148.60	3,838.40
1	2001	Garderie Rockland Public / Daycare Rockland Public	75,000.00	65,361.01	9,638.99
		Total Services communautaires/ Community Services	**1,656,698.00**	**473,589.13**	**1,183,108.87**
	GA	**Finances / Finances**			
1	1901	Contracted services	44,577.00	32,089.83	12,487.17
1	2001	Étude redevances avantages commun./ Community Benefit Charge Study	60,000.00	-	60,000.00
	IT	**Finances TI / Finances IT**			
1	1901	Espace disque pour le stockage des données / Storage disk space	25,000.00	-	25,000.00
1	1903	L'accès à distance (VPN) / Remote access (VPN)	2,144.00	-	2,144.00
1	1904	Assistance pour l'accès à distance TI / Remote IT Assistance	5,000.00	-	5,000.00
1	1905	Revue tech branche d'ingénierie / Engineering branch tech review	50,000.00	-	50,000.00
1	1907	Improvements to the securty system	25,000.00	2,492.93	22,507.07
1	2001	Projet de cybersécurité / Cybersecurity project	30,000.00	-	30,000.00
		Total Finances / Finances	**241,721.00**	**34,582.76**	**207,138.24**
	PS	**Protection / Protective services**			
1	1701	Radio protection	200,000.00	50,088.54	149,911.46
1	1903	Fourniture et équipement /Furniture and equipment rockland	19,541.00	15,819.08	3,721.92
1	1905	2000 Camion-pompe/Citerne / 2000 Pumper/Tanker	580,000.00	-	580,000.00
1	2001	Ajout (2) Collecteurs de trafic et vitesse / 2 additional Tracker Traffic collector	10,000.00	-	10,000.00
1	2002	Nouvelle fourrière municipale / new Municipal Dog Pound	80,000.00	-	80,000.00
1	2005	Centre formation serivce de la protection / Fire training center	72,000.00	52,496.93	19,503.07
		Total Protection / Protective services	**961,541.00**	**118,404.55**	**843,136.45**
	PL	**Aménagement du territoire / Planning**			
1	1601	Embellissement de la Cité / City Beautification	202,615.00	7,058.15	195,556.85
1	1901	Conception / Design of part of St-Jean St from Docteur Corbeil to Poupart	400,000.00	43,647.00	356,353.00
1	2001	Conception St-Jean- Poupart / Design of part of St-Jean - Poupart	450,000.00	-	450,000.00
		Total aménagement du territoire / Planning	**1,052,615.00**	**50,705.15**	**1,001,909.85**
	PW	**Travaux publics / Public Works**			
1	1401	Dépotoir a neige / Snow dump land	1,227,117.00	77,635.17	1,149,481.83
1	1905	Aménagement du site élimination neige a Bourget	126,000.00	-	126,000.00
		Total travaux publics / Public Works	**1,353,117.00**	**77,635.17**	**1,275,481.83**
	IF	**Routes / Road**			
1	1702	Étang rue Caron / Pond Caron	1,128,717.00	-	1,128,717.00
1	1903	Analyses géotechniques / Geotechnical investigation	120,000.00	11,956.81	108,043.19
1	2008	Resurfacage / Grind & Pave	861,000.00	46,777.18	814,222.82
		Total routes / Road	**2,109,717.00**	**58,733.99**	**2,050,983.01**
	SW	**Égout sanitaire / Sewer**			

Cité de / City of Clarence-Rockland

Projets en progression / Works in progress (WIP)

B) Projets se poursuivant après 2020 / Projects on going beyond 2020

#		Titre / Title	2020 Budget 2020	Dépensé au 31 déc. Spent as at Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
1	1501	Construction égout sanitaire Bourget-Clarence Creek Sewers Construction	1,000,000.00	-	1,000,000.00
1	1502	Capacité expansion station pompage #1/ Screening system capacity upgrade	21,404,196.00	5,735,786.72	15,668,409.28
1	1901	Mise a jour plan maitre égouts sanitaire/Sanitary sewer master plan upgrade	154,153.00	15,248.59	138,904.41
		Total Égout sanitaire / Sewer	**22,558,349.00**	**5,751,035.31**	**16,807,313.69**
	WS	**Déchet / Waste**			
1	1601	Dépotoir Notre Dame landfill	877,494.00	105,216.86	772,277.14
		Total Déchet / Waste	**877,494.00**	**105,216.86**	**772,277.14**
39		**Total 2020**	**30,811,252.00**	**6,669,902.92**	**24,141,349.08**

Cité de / City of Clarence-Rockland

Projets en progression / Works in progress (WIP)

C) Projets fermés / Projects to close

#		Titre / Title	2020 Budget 2020	Dépensé au 31 déc. Spent as at Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
1	1401	Piste cyclable / Bike trail	108,424.00	-	108,424.00
1		Carrefour communautaire /	225,000.00	-	225,000.00
2		**Total 2020**	**333,424.00**	**-**	**333,424.00**

		Titre / Title	Total $	Croissance Growth	Fonds reserves Reserve funds	Octroies Grant	Other/ Surplus	Dette / Debt	Dette / Debt	Page #
GL		**Services communautaires/ Community Services**								
CS2101		Centre communautaire de Bourget - Projet d'accessibilité / Bourget Community Centre - Accessibility Project	55,000	0	55,000	0	0	0		9
CS1907	*	Garage des services communautaires - construction de la cours / Community Services Garage - Additional ammount to complete outdoor yard project	76,566	0	76,566	0	0	0		11
CS1903	*	Aréna CC- Remplacement des marches d'urgence / Clarence Creek Arena - Additional amount for replacement of emergency stairs	105,000	0	105,000	0	0	0		13
CS2102		Aréna CC - Remplacement des déshumidificateurs / Clarence Creek Arena - Replacement of dehumidifiers	70,000	0	70,000	0	0	0		15
CS2103		Complexe récréatif et culturel - Pavage de l'entrée / Recreational and Cultural Complex - Paving of entrance	180,000	0	0	90,000	90,000	0		17
CS2104		Parc de Bourget - Remplacement des structures de jeux / Bourget Park - Play structures replacement	60,000	0	60,000	0	0	0		19
CS1401		Construction d'un sentier multifonctionnel entre le chemin Amber et le chemin Caron / Multiuse path between Amber and Caron Roads	205,000	96,576	0	108,424	0	0		21
		Total Services communautaire/ Community Services	**751,566**	**96,576**	**366,566**	**198,424**	**90,000**	**0**	**0**	
		Administration								
GA2101		Revue opérationnelle / Operational review	75,000	0	75,000	0	0	0		23
GA2102		Stratégie de développement économique /Economic Development Strategy	40,000	0	0	0	40,000	0		24
GA2103		Profil de développement économique communautaire / Community Economic Development Profile	15,000	0	0	0	15,000	0		25
GA2104		Vidéo promotionnelle du développement économique de la Cité de Clarence-Rockland / Economic Development Promotional Video	5,000	0	0	0	5,000	0		26
GA2105		Évaluation de la réceptivité à l'investissement (ERI) / Investment Readiness Assessment (IRA)	15,000	0	0	0	15,000	0		27
		Total Finances / Finances	**150,000**	**0**	**75,000**	**0**	**75,000**	**0**	**0**	
		Services de la protection / Protective services								
PS2005		Centre d'entraînement de simulation d'incendie / Live Fire Training Facility	127,000	0	127,000	0	0	0		28
PS2101		Station 2 Renovations	30,000	0	30,000	0	0	0		30
PS2102		Remplacement des Appareil Respiratoires autonomes du département (APRIA) / Replacement of Self-Contained Breathing Apparatus (SCBA)	550,000	0	550,000	0	0	0		32
PS2103		Installation de 4 imprimantes mobiles robustes / 4 mobile rugged printers	8,000	0	8,000	0	0	0		34
PS2104		6 caméras parcs / 6 cameras in our Municipal Parks	15,000	0	15,000	0	0	0		36
		Total Services de la protection / Protective services	**730,000**	**0**	**730,000**	**0**	**0**	**0**	**0**	
		Bibliothèque / Library								
LB2101		Site web accessible / Accessible Website	3,500	0	3,500	0	0	0		38
		Total Bibliothèque / Library	**3,500**	**0**	**3,500**	**0**	**0**	**0**	**0**	
		Aménagement du territoire / Planning								
PL2101		Plan secondaire pour secteur d'étude spécial 1 / Secondary Plan for Special Study Area 1	150,000	150,000	0	0	0	0		39
PL2102		Lotissement Marcel Chartrand ph 1 Subdivision	23,500	0	0	0	23,500	0		41
		Total aménagement du territoire / Planning	**173,500**	**150,000**	**0**	**0**	**23,500**	**0**	**0**	
		Travaux publics / Public Works								
PW2101		Remplacement d'une machine à trottoir / Sidewalk Machine Replacement	170,000	0	170,000	0	0	0		43
PW2102		Ajout Lift de service de véhicule - Garage / Add Vehicle Service Lift	25,000	11,250	13,750	0	0	0		45
PW2103		Remplacement de remorque / Trailer replacement	15,000	0	15,000	0	0	0		47
PW2104		Ajout 2 enseignes à vitesse électronique / Add 2 Electronic Speed Signs	10,000	0	10,000	0	0	0		48
PW2105		Plan maître - garage / Master Plan	100,000	0	100,000	0	0	0		49
		Total travaux publics / Public Works	**320,000**	**11,250**	**308,750**	**0**	**0**	**0**	**0**	

	Titre / Title	Total $	Croissance Growth	Fonds reserves Reserve funds	Octroies Grant	Other/ Surplus	Dette / Debt	Dette / Debt	Page #
	Routes / Roads								
IF2101	Pavage et remplacement ponceau rue Laurier / Paving and culvert Laurier St	1,416,250	0	825,160	591,090	0	0		50
IF2102	Pavage et remplacement aqueduc rue Laurier / Waterworks & Paving, Laurier Street	2,139,400	0	1,970,728	0	168,672	0		52
IF2103	Pavage rue Laporte / Laporte st paving	247,000	0	247,000	0	0	0		54
IF2104	Reconstruction rue Edwards / Edwards st reconstrcution	1,684,140	0	1,684,140	0	0	0		56
IF2105	Traitement de surface / Surface Treatment	468,000	0	22,165	445,835	0	0		58
IF2106	Reconstruction McTeer / Mc Teer reconstruction	250,000	0	250,000	0	0	0		59
IF2107	Remplacement de ponceaux liste des actifs / Culvert replacement program asset	82,400	0	82,400	0	0	0		61
IF2108	Plans et devis ponceau rue Chamberland / Design culvert Chamberland st	61,800	0	61,800	0	0	0		62
IF2109	Remplacement ponceau DuLac / Culvert replacement DuLac	646,047	0	55,222	590,825	0	0		63
IF2110	Réparations ponts liste des actifs / Bridge repairs - asset	193,190	0	193,190	0	0	0		65
IF2111	Plans et devis pont Cobbs Lake / Design Cobbs Lake Bridge	51,500	0	51,500	0	0	0		67
IF2112	Analyse de projets futurs / Future Project Analysis	85,000	0	85,000	0	0	0		69
IF2113	Plans et Devis Notre-Dame Design	102,000	0	102,000	0	0	0		70
IF2114	Trottoirs rue Landry St sidewalk	200,000	100,000	100,000	0	0	0		71
	Total Routes / Roads	**7,626,727**	**100,000**	**5,730,305**	**1,627,750**	**168,672**	**0**	**0**	
	Véhicules /Fleet								
VH2101	Remplacement Tandem Replacement	425,000	0	0	0	0	425,000		72
VH2102	Ajout d'une chargeuse sur roue / Add Loader	370,000	0	370,000	0	0	0		74
VH2103	Ajout d'un VUS pour construction / Add SUV Building Services	50,000	14,500	35,500	0	0	0		76
VH2104	Remplacement d'un camion TP pour un VUS / Pickup Truck replacement PW for SUV	50,000	0	50,000	0	0	0		77
VH2105	Remplacement d'un camion TP / Pickup Truck replacement PW	55,000	0	55,000	0	0	0		78
VH2106	Remplacement d'un camion 1 tonne TP / 1 Ton pickup replacement PW	80,000	0	80,000	0	0	0		79
	Total Véhicules /Fleet	**1,030,000**	**14,500**	**590,500**	**0**	**0**	**425,000**	**0**	
	Égout sanitaire / Sewer								
SW2101	Plans et devis reconstruction égout rue St-Jacques / Design sewer St-Jacques st	100,000	0	100,000	0	0	0	0	80
	Total Égout sanitaire / Sewer	**100,000**	**0**	**100,000**	**0**	**0**	**0**	**0**	
	Déchet / Waste								
WW2101	Remplacement Bomag Replacement	850,000	0	425,000	0	0		425,000	82
	Total Déchet / Waste	**850,000**	**0**	**425,000**	**0**	**0**	**0**	**425,000**	
	Total 2021	**11,735,293**	**372,326**	**8,329,621**	**1,826,174**	**357,172**	**425,000**	**425,000**	

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services		
Nom du projet / Project name	Centre communautaire de Bourget - Projet d'accessibilité		
	Bourget Community Centre - Accessibility Project		
Quartier / Ward	8	Début / Start	Mai/May
		Fin / End	Oct

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	50,000	50,000				
Consultant	-					
Conception / Design	-					
Interne / Internal	5,000	5,000				
Dépenses totales / Total expenditures	55,000	$ 55,000	$ -	$ -	$ -	$ -

Recettes / Revenues						
	-					
Réserve des bâtiments / Building reserve	55,000	55,000				
	-					
	-					
Recettes totales / Total revenues	55,000	55,000	-	-	-	-

Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

L'objectif de ce projet est d'améliorer l'accessibilité du centre communautaire de Bourget pour les personnes à mobilités réduite.
Le gestionnaire du centre communautaire de Bourget (comité de loisir de Bourget) demande à la municipalité d'améliorer l'accessibilité du centre communautaire de Bourget.
Le projet se divise en deux composantes majeures:
- Refaire la dalle de béton à l'avant de la porte principale afin de rendre l'entrée accessible
- Installation de porte automatique pour la porte principale ainsi que les deux portes de salle de bain

The objective of this project is to improve the accessibility of the Bourget Community Centre for people with reduced mobility.
The Bourget Community Centre manager (Bourget Recreation Committee) has requested that the municipality improves the accessibility of the Bourget Community Centre.
The project is divided into two major components:
- Redo the concrete slab at the front of the main door to make the entrance accessible
- Automatic door installation for the main door as well as the two bathroom doors

Programme de gestion des biens / Asset management program

Il s'agit d'un ajout et non d'un remplacement. / This is an addition, not a replacement.

Répercussions opérationnelles / Operational impacts

Ce projet n'aura aucun impact financier au niveau des opérations. / This project will have no financial impact at the operational level.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services		
Nom du projet / Project name	Centre communautaire de Bourget - Projet d'accessibilité		
	Bourget Community Centre - Accessibility Project		
Quartier / Ward	8	Début / Start	Mai/May
		Fin / End	Oct

Carte-index / Key map

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services
Nom du projet / Project name	Garage des services communautaires - Montant supplémentaire pour la construction de la cour
	Community Services Garage - Additional ammount to complete outdoor yard project
Quartier / Ward	Tous/All
Début / Start	Mai
Fin / End	Oct

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	71,500	71,500				
Consultant	-					
Conception / Design	-					
Interne / Internal	5,000	5,000				
Dépenses totales / Total expenditures	76,500	$ 76,500	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve des bâtiments / Building reserve	76,500	76,500				
	-					
	-					
Recettes totales / Total revenues	76,500	76,500	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Le but de ce projet est d'ajouter les fonds nécessaires au budget déjà en place afin de finaliser le projet de cour extérieure du nouveau garage des Services communautaires.
Le rapport LOI2020-10-02 a été soumis au conseil municipal en octobre 2020 donnant une mise à jour du projet de cours extérieur du nouveau garage des Services communautaires. En résumé, les prix obtenus pour les deux abris sur conteneur étaient trop élevés par rapport au budget 2020 octroyé par le conseil municipal. Ce dépassement des coûts est largement attribué à la pandémie et à l'ajout d'un mur de rétention non planifié. Le montant supplémenatire demandé servira à procéder à l'achat des deux toiture avec charpente de bois et recouvrement de métal sur conteneurs tel que démontré dans le rapport LOI2020-10-02. Si les coûts du projet sont moindre l'argent non dépensé retournera dans les réserves appropriés.

The objective of this project is to add the necessary funds to the budget already in place in order to finalize the outdoor yard project for the new Community Services garage.
The report LOI2020-10-02 was presented to Municipal Council in October 2020 and provided an update on the outdoor yard project for the new Community Services garage. In summary, the prices obtained for the two containers were too high compared to the 2020 budget granted by Council. This cost overrun is largely attributed to the pandemic and the addition of an unplanned retention wall. The additional amount requested will be used to purchase the two roof on containers as shown in the report LOI2020-10-02 concept plan. If the costs of the project are less than approved, unspent money will return to the appropriate reserves.

Programme de gestion des biens / Asset management program

Il s'agit d'un ajout et non d'un remplacement.

This is an addition, not a replacement.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

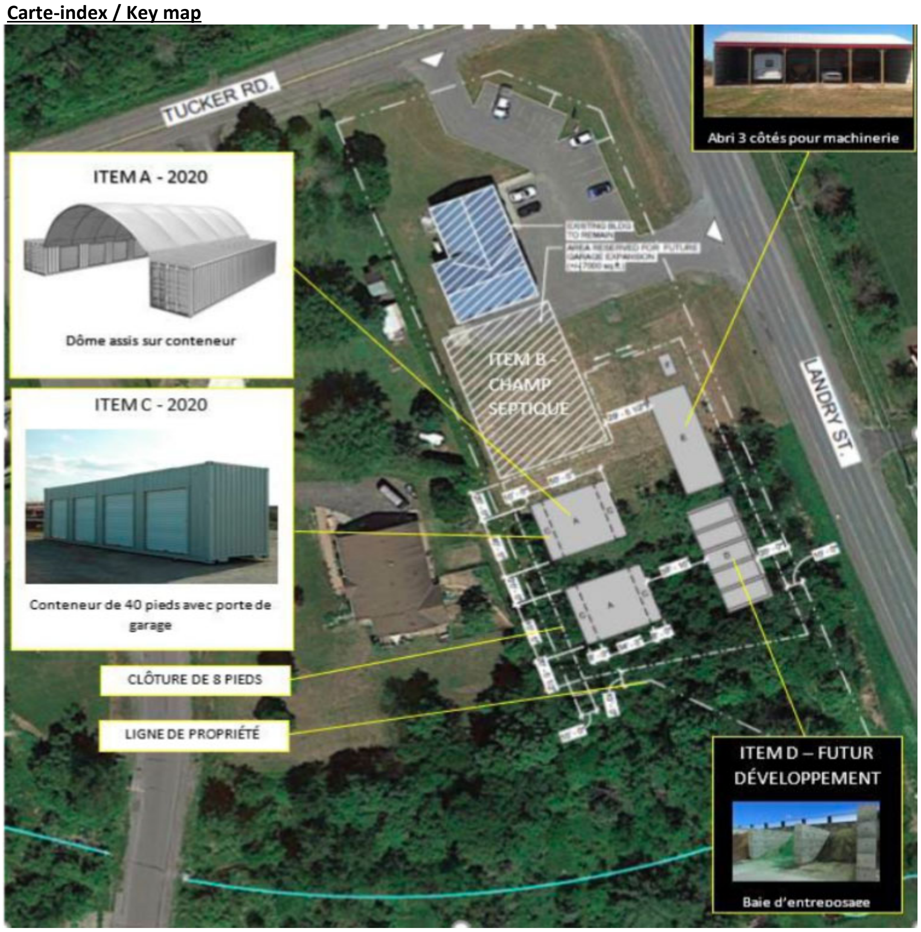
Service / Department	Services communautaires / Community Services		
Nom du projet / Project name	Garage des services communautaires - Montant supplémentaire pour la construction de la cour		
	Community Services Garage - Additional ammount to complete outdoor yard project		
Quartier / Ward	Tous/All	Début / Start	Mai
		Fin / End	Oct

<u>Répercussions opérationnelles / Operational impacts</u>

La construction de la cour extérieure du nouveau garage des Services communautaires engendrera aucun coût d'opération supplémentaire. Une nouvelle cour mieux adaptee aux nouvelles réalités du département permettra d'éliminer certains des problèmes suivants:
- Problème de santé et sécurité au niveau du stationnement (Stationnement beaucoup trop petit au 2815 Chamberland avec la présence du centre d'aide)
- Rapatriment de tout le matériel au même endroit
- Diminution des déplacements à travers la Cité pour chercher le matériel/l'équipement
- Augmentation de l'eficacité opérationnelle

The construction of the exterior courtyard of the new Community Services garage will generate no additional operating costs. A new yard, better adapted to the new realities of the department, will eliminate some of the following concerns:
- Health and safety issues with the parking lot (Parking much too small at 2815 Chamberland with the presence of the Help Centre)
- Repatriation of all equipment in one place
- Decreased travel through the City to search for material / equipment
- Increased operational efficiency

<u>Carte-index / Key map</u>



Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services
Nom du projet / Project name	Aréna de Clarence Creek - Montant supplémentaire pour le remplacement des marches d'urgence
	Clarence Creek Arena - Additional amount for replacement of emergency stairs
Quartier / Ward	Tous/All
Début / Start	Mai
Fin / End	Oct

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	90,000	90,000				
Consultant	10,000	10,000				
Conception / Design	-					
Interne / Internal	5,000	5,000				
Dépenses totales / Total expenditures	105,000	$ 105,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve des bâtiments / Building reserve	105,000	105,000				
	-					
	-					
Recettes totales / Total revenues	105,000	105,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Le but de ce projet est d'ajouter les fonds nécessaires au budget déjà en place afin de reconstruire les marches d'urgence de la salle communautaire de l'aréna de Clarence Creek. Il est important de noter que la salle est considérée come lieu de rassemblement d'urgence pour la population.
Le rapport LOI2020-09-01 a été soumis au conseil municipal en septembre 2020 expliquant le report du projet à l'année 2021. En résumé, les prix obtenues par l'entremise du processus de soumission étaient trop élevé par rapport au budget 2020 octroyé par le conseil municipal. Ce dépassement des coûts est largement attribué à la pandémie, au processus de soumission tardif et au court délai pour la construction. Le service est d'avis que des économies pourront être faite si la soumission sort au tout début de l'année 2021. Le montant additionnel demandé représente un montant maximum requis. Si les coûts du projet sont moindre, l'argent non dépensé retournera dans les réserves appropriés. (Budget 2020 = 106 000$ / Budget 2021 = 105 000$ / TOTAL = 211 000$). Comme les prix du marché sont extrêmement instables, le service a dû se fier sur les prix obtenues pendant le processus de soumission afin d'évaluer le montant additionnel demandé.

The objective of this project is to add the necessary funds to the budget already in place in order to rebuild the emergency steps of the community hall at the Clarence Creek Arena. It is important to note that the hall is considered as an emergency gathering area for the population.
The report LOI2020-09-01 was presented to Municipal Council in September 2020 explaining the postponement of the project to the year 2021. In summary, the prices obtained through the submission process were too high compared to the 2020 budget granted by the Council. This cost overrun is largely attributed to the pandemic, the late submission process and the tight deadline for construction. The Service believes that savings could be made if the submission is released at the very beginning of 2021. The additional amount requested represents a maximum amount required to complete the project. If the costs are less than approved, unspent money will be returned to the appropriate reserves. (2020 Budget = $ 106,000 / 2021 Budget = $ 105,000 / TOTAL = $ 211,000). As market prices are extremely volatile, the service had to rely on the prices obtained during the bidding process in order to assess the additional amount requested.

Programme de gestion des biens / Asset management program

Selon le Plan de gestion des actifs le remplacement des marches d'urgence aurait dû avoir lieu en 2014. L'estimation des coûts de remplacement était de 204 000 $.

As per the Asset Management Plan, the stairs should have been replaced in 2014. The estimated cost for the replacement was $204,000.

Répercussions opérationnelles / Operational impacts

Ce projet aura un impact négligeable sur les opérations.

This project will have a negligible impact on operations.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services
Nom du projet / Project name	Aréna de Clarence Creek - Montant supplémentaire pour le remplacement des marches d'urgence
	Clarence Creek Arena - Additional amount for replacement of emergency stairs
Quartier / Ward	Tous/All
Début / Start	Mai
Fin / End	Oct

Carte-index / Key map

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services
Nom du projet / Project name	Aréna de Clarence Creek - Remplacement des déshumidificateurs
	Clarence Creek Arena - Replacement of dehumidifiers
Quartier / Ward	Tous/All
Début / Start	Mai
Fin / End	Oct

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	70,000	70,000				
Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	70,000	$ 70,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve des bâtiments / Building reserve	40,000	40,000				
Réserve des équipement / Equipment reserve	30,000	30,000				
	-					
Recettes totales / Total revenues	70,000	70,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	-$ 1,500	-$ 1,500	$ -

Objectif du projet / Project objective

Le but de ce projet est de procéder au remplacement des deux déshumidificateurs principaux de l'aréna de Clarence Creek.
Les différences de températures entre l'intérieur et l'extérieur d'une aréna causent beaucoup de condensation. Les déshumidifcateurs permettent d'enlever l'humidité et ainsi diminuer drastiquement la condensation à l'intérieur de l'édifice. Les deux unités qui sont présentement installées à l'aréna ont largement dépassées leur durée de vie utile et leur rendement a considérablement diminué dans les dernières années causant ainsi certains problèmes d'humidité. Les deux unités seront remplacées par des systèmes beaucoup plus performant et beaucoup moins énergivores.

The objective of this project is to replace the two main dehumidifiers at the Clarence Creek Arena.
The difference in interior and exterior temperatures cause a lot of condensation within the arena. Dehumidifiers remove humidity and thus drastically reduce condensation inside the building. The two units that are currently installed at the arena have largely exceeded their useful life and their performance has considerably diminished in recent years, causing certain humidity issues. The two units will be replaced by much more efficient and much less energy-consuming systems.

Programme de gestion des biens / Asset management program

Selon le "Life cycle Audit Assesment" de l'aréna de Clarence Creek, les déshumidificateurs auraient été installés au début des années 1990. La durée de vie de ces unités est de 15 ans. Ceci dit, les unités ont largement dépassé leur durée de vie utile. L'évaluation des coûts de remplacement étaient de 60 000$ (Étude datant de 2010).

According to the Life Cycle Audit of the Clarence Creek Arena, dehumidifiers were installed in the early 1990s. The lifespan of these units is 15 years. That said, the units are well past their useful life. The estimated replacement costs were $ 60,000 (2010 study).

Répercussions opérationnelles / Operational impacts

Ce projet permettra de réduire la consommation électrique de l'aréna. / This project will reduce the power consumption of the arena.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services		
Nom du projet / Project name	Aréna de Clarence Creek - Remplacement des déshumidificateurs		
	Clarence Creek Arena - Replacement of dehumidifiers		
Quartier / Ward	Tous/All	Début / Start	Mai
		Fin / End	Oct

Carte-index / Key map

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services
Nom du projet / Project name	Complexe récréatif et culturel - Pavage de l'entrée
	Recreational and Cultural Complex - Paving of entrance
Quartier / Ward	Tous/All

Début / Start: Mai
Fin / End: Oct

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	175,000	175,000				
Consultant	-					
Conception / Design	-					
Interne / Internal	5,000	5,000				
Dépenses totales / Total expenditures	180,000	$ 180,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Conseil scolaire / School Board	90,000	90,000				
Subvention FTE / FGT Grant	90,000	90,000				
	-					
Recettes totales / Total revenues	180,000	180,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective
Le but du présent projet est de refaire la surface d'asphalte de l'entrée du complexe récréatif et culturel jusqu'au stationnement incluant le rond point.
La surface d'asphalte dans l'entrée du complexe récréatif et culturel est en très mauvaise état. La condition de l'entrée est devenue dangereuse pour les nombreux utilisateurs du complexe récréatif, de l'école secondaire et de la bibliothèque publique. Cette entrée est extrêmement achalandée. Voir carte ici-bas pour voir la section qui sera remplacée. Ce projet ira de l'avant seulement si le CSDCEO accepte de payer la moitié des coûts reliés au projet.

The objective of this project is to redo the asphalt surface from the Recreational and Cultural Complex's entrance to the parking lot, including the roundabout.
The asphalt surface in the entrance to the Recreational and Cultural Complex is in very poor condition. The entrance condition has become dangerous for the many facility users, including high school students and public library patrons. This entrance is extremely busy. See map below to see which section will be replaced. This project will go ahead only if the CSDCEO agrees to pay half of the costs related to the project.

Programme de gestion des biens / Asset management program
Le remplacement de l'asphalte du complexe récréatif et culturel n'a pas été inclus dans le programme de gestion des biens. /

The replacement of the asphalt at the Complex was not included in the Asset Management Plan.

Répercussions opérationnelles / Operational impacts
Ce projet n'aura aucun impact opérationnel. / This project will have no financial impact at the operational level.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services		
Nom du projet / Project name	Complexe récréatif et culturel - Pavage de l'entrée		
	Recreational and Cultural Complex - Paving of entrance		
Quartier / Ward	Tous/All	Début / Start	Mai
		Fin / End	Oct

Carte-index / Key map

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Clarence-Rockland

Service / Department	Services communautaires / Community Services
Nom du projet / Project name	Parc de Bourget - Remplacement des structures de jeux
	Bourget Park - Play structures replacement
Quartier / Ward	8
Début / Start	Mai
Fin / End	Oct

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	60,000	60,000				
Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	60,000	$ 60,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve des équipement / Equipment reserve	60,000	60,000				
	-					
	-					
Recettes totales / Total revenues	60,000	60,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Le but du projet est de procéder au remplacement des structures de jeux pour enfants au parc de Bourget et de remplacer le sable par du pailli accessible. Les structures de jeux du parc de Bourget ont dépassé leur durée de vie utile et présentent certains signes de vieillissement. Ces structures doivent être changées dans un avenir rapproché afin d'éviter les bris et possiblement des blessures. Les structures ont été construite en 2001. Afin d'améliorer l'accessibilité, les Services communautaires désirent remplacer le sable par du pailli en même temps que le remplacement de la structure afin d'être efficace et donc moins dispendieux. Les associations communautaires de Bourget ont confirmé qu'ils participeront financièrement au projet afin d'augmenter la grosseur et la qualité des structures de jeux. L'argent amassé par la communauté sera ajouté à la somme de 60 000 $ attribuée au projet augmentant ainsi la valeur total du projet.

The objective of the project is to replace the children's play structures at Bourget Park and replace the sand with accessible mulch.
The play structures at Bourget Park have passed their useful life and are showing signs of aging. These structures must be changed in the near future to avoid breakage and possibly injury as they were installed in 2001. To improve accessibility, Community Services want to replace the sand with mulch at the same time as the replacement of the structure in order to be efficient and therefore save further costs. The Bourget community associations have confirmed that they will participate financially in the project in order to increase the size and quality of the play structures. Money raised by the community will be added to the $60,000 allocated to the project thus increasing the total value of the project.

Programme de gestion des biens / Asset management program

Selon le plan de gestion des actifs le remplacement de ces structures aurait dû avoir eu lieu en 2014. L'estimation des coûts de remplacement étaient de 34 000$ pour la structure seulement. /

According to the Asset Management Plan, the replacement of these structures should have occurred in 2014. The estimated replacement cost was $34,000 for the structures only.

Répercussions opérationnelles / Operational impacts

Ce projet n'aura aucun impact opérationnel majeur. / This project will have no major operational impact.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services		
Nom du projet / Project name	Parc de Bourget - Remplacement des structures de jeux		
	Bourget Park - Play structures replacement		
Quartier / Ward	8	Début / Start	Mai
		Fin / End	Oct

Carte-index / Key map

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services
Nom du projet / Project name	Construction d'un sentier multifonctionnel entre le chemin Amber et le chemin Caron
	Multiuse path between Amber and Caron Roads
Quartier / Ward	3 & 4
Début / Start	Mai
Fin / End	Nov

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	200,000	200,000				
Consultant	-					
Conception / Design	-					
Interne / Internal	5,000	5,000				
Dépenses totales / Total expenditures	205,000	$ 205,000	$ -	$ -	$ -	$ -

Recettes / Revenues						
	-					
Redevances d'aménagement / Development charges	96,576	96,576				
Subvention FTE / FGT Grant	108,424	108,424				
	-					
Recettes totales / Total revenues	205,000	205,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Le but de se projet est de construire un sentier multifonctionnel entre la rue Amber et la rue Caron afin de relier le sentier multifonctionnel qui longe la rue Caron à celui que l'on retrouve dans le projet du village Morris.
Le sentier multifonctionnel qui débute du parc Alain Potvin et qui traverse le village Morris arrête à la rue Amber. Afin de créer un circuit continu le sentier doit aller rejoindre le sentier multifonctionnel du chemin Baseline - Voir le plan de site ici-bas. Le sentier proposé sera construit de façon à pouvoir éventuellement être pavé. Le projet consiste à défricher le terrain, redressir le terrain si nécessaire pour ensuite construire le sentier de roche. Ce projet est conditionnel à ce que Hydro One accepte les plans proposés considérant que le terrain leur appartient.

The objective of this project is to build a multiuse path between Amber and Caron Roads in order to connect to the path that runs along Caron road to the one the one found in Morris Village.
The multi-use trail that starts from Alain Potvin Park and crosses Morris Village stops at Amber Road. In order to create a continuous circuit, the trail must join the path on Baseline Road - See the site map below. The porposed path will be constructed so that it can eventually be paved. The project consists of clearing the land, levelling it if necessary and then constructing the rock path. This project is conditional on Hydro One accepting the proposed plans considering that the land belongs to them.

Programme de gestion des biens / Asset management program

Il s'agit d'un ajout et non d'un remplacement. / This is an addition, not a replacement.

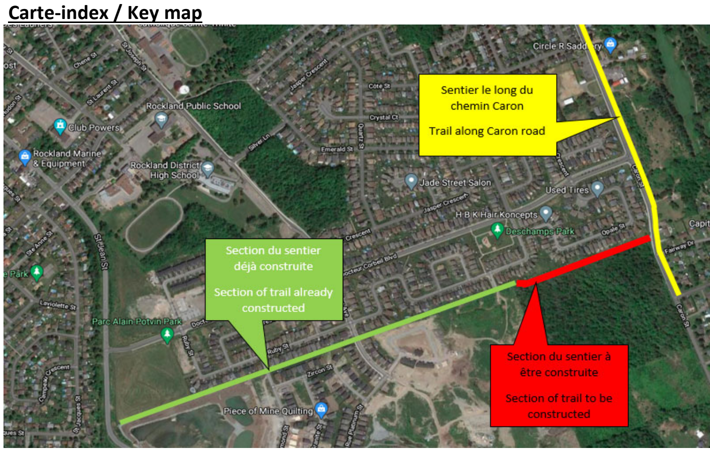
Répercussions opérationnelles / Operational impacts

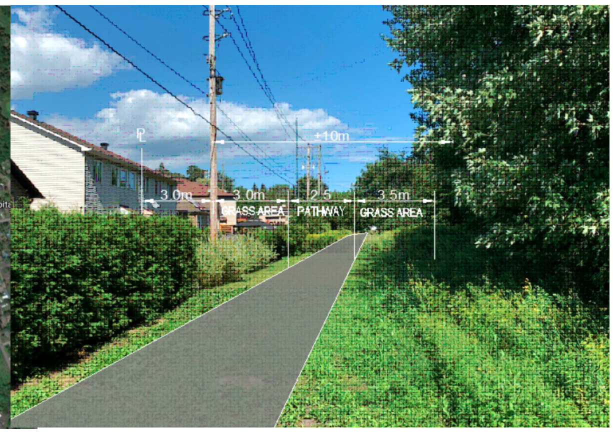
Ce projet n'aura aucun impact opérationnel majeur. / This project will have no major operational impact.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services communautaires / Community Services		
Nom du projet / Project name	Construction d'un sentier multifonctionnel entre le chemin Amber et le chemin Caron		
	Multiuse path between Amber and Caron Roads		
Quartier / Ward	3 & 4	Début / Start	Mai
		Fin / End	Nov

Carte-index / Key map





Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Administration
Nom du projet / Project name	Analyse opérationnelle
	Operational Review
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	75,000	75,000				
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	75,000	$ 75,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve générale / General reserve	75,000	75,000				
	-					
	-					
Recettes totales / Total revenues	75,000	75,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Le Conseil a demandé à l'Administration de procéder à une analyse opérationnelle. En 2020, la province a lancé un programme de subventions pour aider les municipalités à réaliser une telle analyse. Malheureusement, la candidature de la Cité n'a pas été retenue pour cette subvention. L'analyse opérationnelle doit tenir compte, à la fois, du personnel et matériel nécessaires pour que la municipalité puisse offrir ses services. L'objectif principal de cette analyse opérationnelle est de développer des stratégies et un plan de mise en œuvre pour répondre aux besoins futurs.

The council asked the Administration to conduct an operational review. In 2020, the province introduced a grant program to help municipalities conduct such a review. Unfortunately, the City was not chosen for this program. The operational review must take into account both the staff and material needed for the municipality to provide services. The key objective of the operational review is to develop strategies and an implementation plan to meet future needs.

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department: Développement économique / Economic Development
Nom du projet / Project name: Stratégie de développement économique / Economic Development Strategy

Quartier / Ward: Tous / All
Début / Start
Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	40,000	40,000				
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	40,000	$ 40,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve développement économique / Economic development reserve	40,000	40,000				
	-					
	-					
Recettes totales / Total revenues	40,000	40,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

La stratégie de développement économique vise à : définir une stratégie globale de développement économique qui décrit les mesures prioritaires pour la Cité; et créer un plan de travail clair et concis pour que le personnel municipal et le conseil ne s'écartent pas de la stratégie et s'attardent aux principales tâches.
Date prévue : 4 mois

The objective of the economic development strategy is to: Define a comprehensive economic development strategy that outlines priority actions for the City; and Create a clear and concise work plan for municipal staff and council not to deviate from the strategy and ensure they focus on key achievable tasks.
Projected timeline: 4 months

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department: Développement économique / Economic Development

Nom du projet / Project name: Profil de développement économique communautaire / Community Economic Development Profile

Quartier / Ward: Tous / All

Début / Start
Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	15,000	15,000				
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	15,000	$ 15,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve développement économique / Economic development reserve	15,000	15,000				
	-					
	-					
Recettes totales / Total revenues	15,000	15,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Le profil de développement économique communautaire : est un outil essentiel qui permettra à la Cité de Clarence-Rockland d'augmenter sa visibilité au sein des partenaires commerciaux potentiels; permet aux investisseurs potentiels d'avoir un aperçu clair et à jour du paysage économique et démographique de la Cité.

Durée prévue : 8 à 10 semaines

The community economic development profile: Is an essential tool that will help the City of Clarence-Rockland increase its visibility amongst prospective businesses; Will provide potential investors with a clear and up-to-date economic and demographic landscape of the City.

Projected timeline: 8-10 weeks

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Développement économique / Economic Development
Nom du projet / Project name	Vidéo promotionnelle du développement économique de la Cité de Clarence-Rockland City of Clarence-Rockland's Economic Development Promotional Video
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	-					
Conception / Design	5,000	5,000				
Interne / Internal	-					
Dépenses totales / Total expenditures	5,000	$ 5,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Autres / Other	5,000	5,000				
	-					
	-					
Recettes totales / Total revenues	5,000	5,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

L'objectif de la vidéo promotionnelle de développement économique de la Cité de Clarence-Rockland est de : développer un outil marketing visuel créatif qui appuie le contenu du profil économique communautaire; et créer une courte vidéo qui représente l'essence même des communautés résidentielle et commerciale de la Cité de Clarence-Rockland.
Durée prévue : 10 à 12 semaines

The objective of the City of Clarence-Rockland's economic development promotional video is to: Develop a creative visual marketing tool that supports the community economic profile; and
Create a short video that captures the essence of the City of Clarence-Rockland's commercial and residential communities.
Projected timeline: 10-12 weeks

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Développement économique / Economic Development
Nom du projet / Project name	Évaluation de la réceptivité à l'investissement (ERI)
	Investment Readiness Assessment (IRA)
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	15,000	15,000				
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	15,000	$ 15,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve développement économique / Economic development reserve	15,000	15,000				
	-					
	-					
Recettes totales / Total revenues	15,000	15,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

<u>Objectif du projet / Project objective</u>
L'objectif de l'évaluation de la réceptivité à l'investissement (ERI) est de : évaluer la réceptivité actuelle de la Cité à attirer et retenir des investissements commerciaux; l'ÉRI permet au personnel municipal et au conseil d'être mieux préparés pour attirer et conserver des investissements dans la Cité.
Durée prévue : 8 à 10 semaines

The objective of the Investment Readiness Assessment (IRA) is to: assess the City's current preparedness to attract and retain business investments; the IRA allows the municipal staff and council to be better prepared to attract and retain investments in the City.
Projected timeline: 8-10 weeks

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Service de la Protection / Protective Services
Nom du projet / Project name	Centre d'entraînement de simulation d'incendie
	Live Fire Training Facility
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	103,000	103,000				
Conseiller / Consultant	-					
Conception / Design	-	-				
Interne / Internal	24,000	24,000				
Dépenses totales / Total expenditures	127,000	$ 127,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve d'équipements / Equipment reserve	127,000	127,000				
	-					
	-					
Recettes totales / Total revenues	127,000	127,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Concevoir et construire à l'aide de conteneurs, une installation d'entraînement à la lutte contre les incendies sur le terrain adjacent à la nouvelle caserne de pompiers de Bourget. Cette installation desservira principalement les pompiers de Clarence-Rockland, mais pourrait également être utilisée par le biais du Centre de formation régional, et / ou l'installation pourrait être louée aux services voisins pour leurs besoins de formation d'incendie réel. L'objectif est de créer une chaussée en gravier au sud de la caserne de pompiers existante pour accéder à une zone d'entraînement «à construire» située dans le coin sud-ouest du terrain de la ville.

To design and build a container-based live fire training facility on the land adjacent to the new Bourget Fire Station. This facility will primarily serve Clarence-Rockland Firefighters, but would also be available to be used through the Regional Training Centre, and/or the facility could be rented to neighbouring departments for their live fire training needs.
The goal is to create a gravel roadway south of the existing fire station to access a 'to be built' training area located in the south west corner of the city land.

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impact

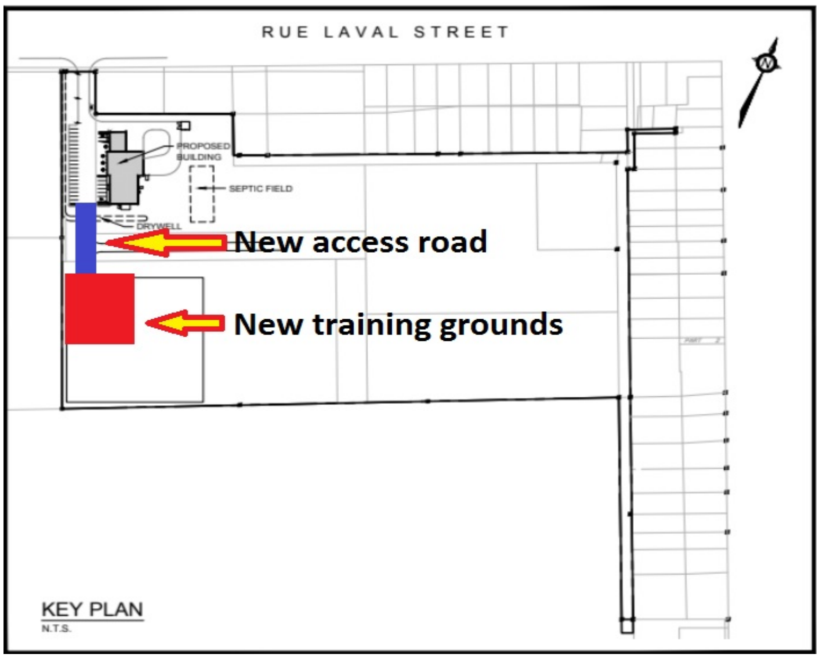
La formation annuelle de simulation réel a été identifiée comme un besoin de formation critique dans le plan directeur de lutte contre les incendies de 2017, tel qu'adopté par le Conseil. La formation sur le feu réel est également un besoin permanent dans le cadre de la santé et de la sécurité au travail afin de garantir le maintien des compétences des pompiers de Clarence-Rockland.
À l'heure actuelle, les pompiers reçoivent une formation de simulation réel uniquement pendant leur formation initiale et, à moins qu'ils ne s'inscrivent pour suivre une formation supplémentaire ou se portent volontaires pour participer à de futurs cours de recrutement, ont rarement l'occasion de participer à cette formation essentielle.

Annual live fire training was identified as a critical training need in the 2017 Master Fire Plan, as adopted by Council. Conducting live fire training is also an on-going need under Occupational Health and Safety in order to ensure continued competence for Clarence-Rockland Firefighters.
Currently firefighters receive live-fire training during their initial training only, and unless they sign up to take additional training or volunteer to assist with future recruit courses, rarely have the opportunity to participate in this critical training.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Service de la Protection / Protective Services		
Nom du projet / Project name	Centre d'entraînement de simulation d'incendie		
	Live Fire Training Facility		
Quartier / Ward	Tous / All	Début / Start	
		Fin / End	

Carte-index / Key map - Photo/Picture



Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Service de la Protection / Protective Services
Nom du projet / Project name	Rénovations de la Station 2
	Station 2 Renovations
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	30,000	30,000	-			
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	30,000	$ 30,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve d'équipements / Equipment reserve	30,000	30,000				
	-					
	-					
Recettes totales / Total revenues	30,000	30,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)		$ -	$ -

Objectif du projet / Project objective

La station 2 a besoin de réparations structurelles à ses fondations. La fondation s'effrite, ce qui entraîne le délaminage de la brique avant. De plus, la porte de la baie est en train de pourrir et devra être réparée. Cela pourrait éventuellement créer des murs extérieurs instables du bâtiment. De plus, avec la livraison imminente de notre nouveau camion-citerne, quelques rénovations mineures sont nécessaires afin de libérer de la place pour le nouvel appareil. Actuellement les appareils de protections sont situés dans la baie, ce qui n'est pas optimal et affecte négativement cet investissement. Les rénovations visent à retirer l'équipements du plancher de la baie et le mettre dans l'espace actuellement utilisé comme bureau.

Station 2 is in need of structural repairs to its foundation. The foundation is crumbling leading to the delamination of the front brick. Additionally, the bay door are rotting and will need to be repaired. This could possibly create a unstable outside walls of the building. Additionally, with the impending delivery of our new tanker, some minor renovations are needed in order to amke room for the new apparatus. Currently the members PPE is located in the bay, which is not optimum and negatively affects this investment. The renovations are intended to remove the gear from the bay floor and into a the space currently used as office space.

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impact

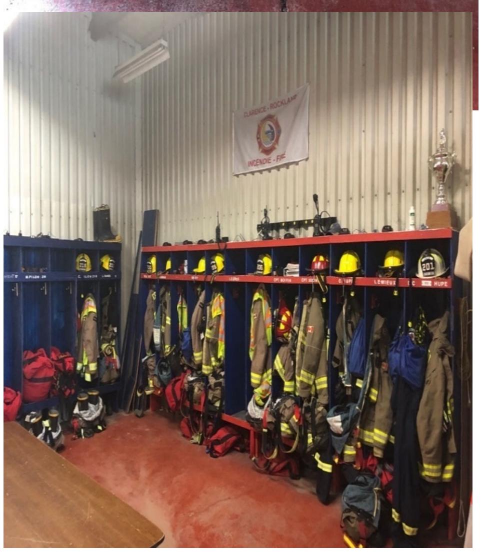
Dans sa forme actuelle, la station n'est pas adaptée pour accepter l'appareil nouvellement commandé. De plus, le stockage de l'équipement de protection personnelle sur le plancher des appareils n'est pas idéal. L'exposition aux émissions de diesel, ainsi que les changements climatiques auront un effet négatif sur l'engrenage et ses performances.

In its current form the Station is not suitable to accept the newly ordered Apparatus. Additionally, the storage of Personnal Protective Equipment on within the apparatus floor is not ideal. The exposure of diesel emissions, as well as weather changes will have a negative effect on the gear and its performance.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Service de la Protection / Protective Services
Nom du projet / Project name	Rénovations de la Station 2
	Station 2 Renovations
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Carte-index / Key map - Photo/Picture



Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Service de la Protection / Protective Services
Nom du projet / Project name	Remplacement des Appareil respiratoires autonomes du département (APRIA)
	Replacement of Self-Contained Breathing Apparatus (SCBA)
Quartier / Ward	Tous / All
Début / Start	Fev/ Feb
Fin / End	juin/june

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	550,000	550000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	550,000	$ 550,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve générale / General reserve	253,000	253,000				
Réserve d'équipements / Equipment reserve	72,000	72,000				
Réserve de bâtiments / Building reserve	225,000	225,000				
Recettes totales / Total revenues	550,000	550,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ 11,700		$ -

Objectif du projet / Project objective

Ce projet remplacerait les unités ARA du département. Les appareils respiratoires autonomes existantes ont entre 8 et 11 ans et nécessitent plus d'entretien. Depuis l'achat de ces appareils, les normes relatives aux appareils respiratoires autonomes ont été modifiées à quelques reprises, c'est-à-dire; une cloche d'alarme basse retentit à 33% de l'air purifié, pas à 25%, laissant à nos pompiers plus d'air pour sortir d'une structure en toute sécurité. La plaque arrière peut être entièrement démontée pour pouvoir décontaminer les unités après utilisation. Sachant que la fumée est un agent cancérigène, il s'agit d'un pas en avant pour la santé et la sécurité. Nous ferions passer les bouteilles à 4500 psi, ce que les départements voisins utilisent, ce qui faciliterait les opérations lors d'un appel d'entraide.

This project would replace the department SCBA units. The existing SCBA units range in age from 8 to 11 years old and are requiring more maintenance.Since those were purchased, the standards relating to SCBA have changed a few times,i.e.; hte low alarm bell sounds at 33% of remaninding air , not 25% leaving our firefighters with more air to exit a structure safely. The backplate can be fully disassembled to be able to decontaminate the units after use. Knowing that smoke is a carcinogen, this is a great step for health and safety. We would upgrade to 4500psi bottles which is what our neighboring departments are using, this would facilitate the operations during a mutual aid call.

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impact

Ce projet ameliorera la santé et securité chez nos pompier. Les appareils que nous utilisons présentement sont en arrière par rapport à la norme NFPA. Les nouvelles normes sont plus stricte les alarmes du niveau d'air sonne a 33% et non 25% du niveau du cylindre ce qui augmente le niveau d'air pour evacuer les lieux. Les masque sont fait plus resistant a la chaleur ceci est majeur lorsqu'il est connu que les incendie produise de plus en plus de chaleur. Les harnais sont fait pour etre démontés pour être decontaminés. Ce projet doit être effectué en un seul achat, le changement d'appareil respiratoire enéetape serait un problème de logistique majeur pour le service.

This purchase would upgrade the health and safety of our members. The current scba's are a few NFPA statndard behind and some new features like the low air alarm bell sounding with more air in the cylinder, leaving the firefighter with more air to exit a structure, the cylinder itself carries more air requiring less firefighters in the hot zone meaning less members being exposed to carcinogenes and also helps in low manpower situations and these are occuring more often. This project would need to be done in one purchase, it would be a logistical problem to have the service using two different types of units and different pressures putting the members at risk.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Service de la Protection / Protective Services		
Nom du projet / Project name	Remplacement des Appareil respiratoires autonomes du département (APRIA)		
	Replacement of Self-Contained Breathing Apparatus (SCBA)		
Quartier / Ward	Tous / All	Début / Start	Fev/ Feb
		Fin / End	juin/june

<u>Carte-index / Key map - Photo/Picture</u>

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services de protection / Protective Services
Nom du projet / Project name	4 imprimantes mobiles robustes
	4 mobile rugged printers
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	8,000	8,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	8,000	$ 8,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve d'équipements / Equipment reserve	8,000	8,000				
	-					
	-					
Recettes totales / Total revenues	8,000	8,000	-	-	-	-
Dette / Debt	-		-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget		2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ 2,500	$ 2,500		

Objectif du projet / Project objective

Le PrintekMobile Interceptor 820 est l'imprimante mobile 8 pouces la plus rapide du marché. Cette imprimante contribue à améliorer les opérations et la productivité sur la route, sur le terrain ou sur le site d'un client. Elle est compacte, autonome rouleau de papier, et la conception robuste a été conçue pour créer des reçus nets et professionnels et des documents de bureau standard de manière fiable.

To increase the autonomy of Enforcement Officer vehicles in order to increase effectiveness. The addition of electronic equipmentsuch as PrintekMobile Interceptor 820 is the fastest, 8" mobile printer on the market. This printer helps to improve operations and productivity while on the road, out in the filed, or at a customer site. It's compact, self- contained, drop-in paper roll, and ruggeddized design was engineered to creat crisp, professional-looking receipts and standard office documents reliably.

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impacts

Ces imprimantes mobiles nous aideront à réduire les couts annuels en étant en mesure d'imprimer la plupart de nos billets en interne.

The mobile equipment and mobile printers will help us save annual costs by being able to print most of our tickets in house.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services de protection / Protective Services		
Nom du projet / Project name	4 imprimantes mobiles robustes		
	4 mobile rugged printers		
Quartier / Ward	Tous / All	Début / Start	
		Fin / End	

Carte-index / Key map - Photo / Picture

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services de protection / Protective Services
Nom du projet / Project name	6 caméras dans nos parc municipaux
	6 cameras in our Municipal Parks
Quartier / Ward	Tous / All
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	15,000	15,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	15,000	$ 15,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve d'équipements / Equipment reserve	15,000	15,000				
	-					
	-					
Recettes totales / Total revenues	15,000	15,000	-	-	-	-
Dette / Debt	-		-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)			

Objectif du projet / Project objective

Des caméras de sécurité supplémentaires dans les parcs publics pourraient empêcher les graffitis, les décharges de déchets illégales et le vol de métal. Les caméras de surveillance publiques peuvent être un «outil efficace» en autant que l'on veille à contrôler rigoureusement les images et les données collectées. Avec des caméras de sécurité dans les parcs, nous assurons également la sécurité des citoyens lorsqu'ils se promènent dans leurs parcs locaux préférés.

Additional security cameras in public parks could prevent graffiti, illegal dumping and metal theft. Public surveillance cameras can be an "effective tools" so long as we can take care to rigorously control the images and data collected. With security cameras for our city parks, we're also keeping citizens safer as they stroll into their favourite local parks.

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impacts

Le fait de pouvoir surveiller les caméras à distance aiderait les agents chargés de l'application de la loi à être encore plus efficaces tout en assurant la sécurité de la communauté. Cela nous permettrait également de travailler en étroite collaboration avec notre détachement local de la Police provinciale.

Being able to monitor the cameras remotly would help the enforcement officers to be even more efficient while keping the community safe. It would also allow us to work closely with our local OPP detachement.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche Détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Services de protection / Protective Services
Nom du projet / Project name	6 caméras dans nos parc municipaux
	6 cameras in our Municipal Parks
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Carte-index / Key map - Photo / Picture

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Bibliothèque / Library		
Nom du projet / Project name	Site web accessible		
	Accessible Website		
Quartier / Ward	Tous / All	Début / Start	2021
		Fin / End	2021

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	3,500	3,500				
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	3,500	$ 3,500	$ -	$ -	$ -	$ -
Recettes / Revenues						
Réserve de la bilbliothèque / Library Reserve	3,500	3,500				
	-					
	-					
	-					
Recettes totales / Total revenues	3,500	3,500	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ 3,500	$ -	$ -

Objectif du projet / Project objective

Mettez à jour le site web de la bibliothèque pour qu'il devienne accessible. Selon la loi sur l'accessibilité pour les personnes handicapées de l'Ontario (LAPHO), toutes les bibliothèques publiques doivent rendre tous les sites web et contenus web accessibles d'ici 2021. Selon le site web du gouvernement de l'Ontario, "À compter du 1er janvier 2021 : Tous les sites et les contenus Web publics mis en ligne après le 1er janvier 2012 doivent être conformes au niveau AA des WCAG 2.0, à l'exception des critères de réussite 1.2.4 (sous-titres de vidéos en direct) et 1.2.5 (descriptions sonores préenregistrées)".

Update the Library's website to become accessible. According to the Accessibilty for Ontarians with Disabilities Act (AODA), all public libraries must make all websites and web content accessible by 2021. Per the Ontario government website, "Beginning January 1, 2021: all public websites and web content posted after January 1, 2012 must meet WCAG 2.0 Level AA other than criteria 1.2.4 (live captions) and 1.2.5 (pre-recorded audio descriptions)"

Programme de gestion des biens / Asset management program

Il s'agit d'une dépense unique non tangible, non applicable.

This is a non-tangible one time expense, not applicable.

Répercussions opérationnelles / Operational impacts

Cette initiative garantira que tous les clients de notre communauté ont un accès égal à tous les services de la bibliothèque. Elle permet également à la bibliothèque de répondre aux critères obligatoires du site web requis par la LAPHO.

This initiative will ensure that all clients in our community have equal access to all Library services. It also allows the Library to meet the mandatory website criteria required by the AODA

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Plan secondaire pour zone d'étude spéciale 1
	Secondary Plan for Special Study Area 1
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	-					
Conception / Design	150,000	150,000				
Interne / Internal	-					
Dépenses totales / Total expenditures	150,000	$ 150,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Redevances d'aménagement / Development charges	150,000	150,000				
	-					
	-					
Recettes totales / Total revenues	150,000	150,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

La zone d'étude spéciale 1 comprend tous les terrains situés entre la route de comté 17 au Nord, une partie des lots 33 et 34, Concession 1 (ancien relevé d'arpentage) à l'Ouest, la route collectrice principale proposée au Sud et une portion du lot 32, Concession 1 (ancien relevé d'arpentage) à l'Est. L'aménagement futur du territoire situé dans la zone d'étude spéciale 1 permet un large éventail d'usages (résidentiel, commercial, industriel, institutionnel et récréatif. L'élaboration d'un plan secondaire pour la zone d'étude spéciale 1 comprendra des politiques et des études en matière de transport, logements, densité, installations communautaires, usage commercial ou industriel, services municipaux et services publics, aménagement paysager et mise en œuvre.
Ce projet sera réalisé au cours des années 2021 et 2022, sur une période d'un an et demi à deux ans. Comme ce projet ne comprend pas de travaux de construction, il n'y aura pas d'éléments à ajouter au programme de gestion des biens.

Special Study Area 1 includes all lands located between County Road 17 to the North, part of Lots 33 and 34, Concession 1 (old survey) to the West, the proposed main collector road to the South, and a portion of Lot 32, Concession 1 (old survey) to the East. The future land development in the Special Study Area 1 could offer a full range of use (residential, commercial, industrial, institutional and recreational). The secondary plan for this Special Study Area 1 will include policies and studies on transportation, housing, density, community facilities, commercial or industrial use, municipal services and utilities, landscaping and implementation.
This project will take place in 2021 and 2022, over a period of 1.5 to 2 years. Since no construction will be part of this project, nothing needs to be added to the asset management program.

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impacts

À ce stade-ci, le projet n'aura aucune répercussion opérationnelle.

At this time, this project will have no impact on operations.

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Plan secondaire pour zone d'étude spéciale 1
	Secondary Plan for Special Study Area 1
Quartier / Ward	

Début / Start
Fin / End

Carte-index / Key map

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure & Planning
Nom du projet / Project name	Terminer la phase 1 du projet de lotissement Marcel Chartrand D12-EEE / Complete Phase 1 of Marcel Chartrand Subdivision D-12-EEE
Quartier / Ward	2
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	258,000		258,000			
Conseiller / Consultant	15,000		15,000			
Conception / Design	22,500	22,500				
Interne / Internal	8,740	1,000	7,740			
Dépenses totales / Total expenditures	304,240	$ 23,500	$ 280,740	$ -	$ -	$ -
Recettes / Revenues						
Dépôt de garantie / Security deposit 1-2-0070-0264	133,340	23,500	109,840			
	-					
	-					
	-					
Recettes totales / Total revenues	133,340	23,500	109,840	-	-	-
Dette / Debt	170,900	-	170,900	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet vise à corriger les nombreuses lacunes du projet de lotissement Marcel Chartrand (projet de 2006). Les deux principaux points à corriger sont l'application de la couche finale d'asphalte ainsi que l'achèvement des travaux pour le cul-de-sac au bout du chemin. Ce projet est inactif depuis plusieurs années déjà.

The objective of this project is to address the numerous deficiencies of the Marcel Chartrand Subdivision project (2006 project). The two main outstanding items are the application of the top layer of asphalt and the completion of the cul-de-sac located at the end of the road. This project has been inactive for many years now.

Programme de gestion des biens / Asset management program

Ce chemin ne fait pas partie du programme de gestion des biens puisqu'il n'a jamais été reconnu par la Cité. Une fois les travaux de construction terminés, le chemin sera ajouté au programme de gestion des biens.

This road is not part of the asset management program it was never recognized by the City. Following the construction work, the road will be added to the asset management program.

Répercussions opérationnelles / Operational impacts

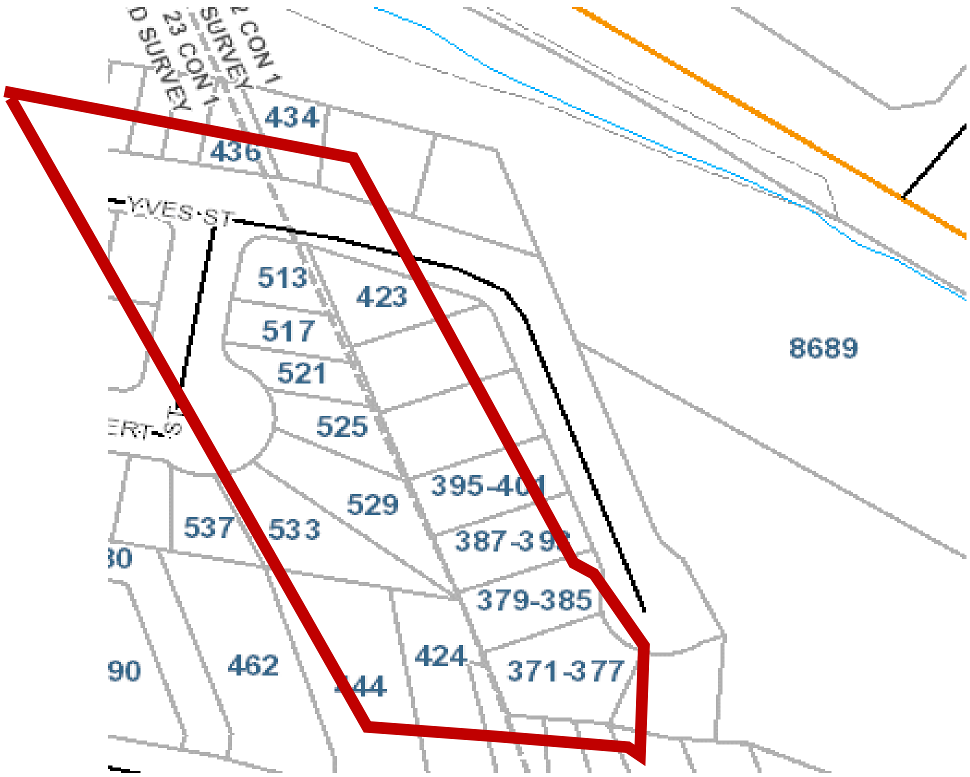
Une fois les travaux terminés, les déneigeuses et les autobus scolaires pourront facilement faire demi-tour. Comme la Cité voit déjà à l'entretien du chemin durant l'hiver, les répercussions opérationnelles seront négligeables. Toute lacune devra être corrigée par la Cité.

Once the work is completed, snow plows and school buses will be able to easily turn around. Since the City is already handling road maintenance in the winter, the operational impacts will be minimal. The City will be responsible for correcting any deficiencies.

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure & Planning
Nom du projet / Project name	Terminer la phase 1 du projet de lotissement Marcel Chartrand D12-EEE / Complete Phase 1 of Marcel Chartrand Subdivision D-12-EEE
Quartier / Ward	2
Début / Start	
Fin / End	

Carte-index / Key map



Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Remplacement d'une déneigeuse à trottoirs / Sidewalk Plow Replacement
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	170,000	170,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	170,000	170,000	-	$ -	$ -	$ -

Recettes / Revenues						
	-					
Réserve d'équipements / Equipment reserve	170,000	170,000				
	-					
	-					
Recettes totales / Total revenues	170,000	170,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$	- $	-

Objectif du projet / Project objective

Ce projet vise le remplacement du modèle 2940 de notre flotte par l'achat d'une nouvelle déneigeuse. La déneigeuse à trottoirs actuelle est un modèle 2009 qui a atteint sa durée de vie utile.

This project is for the replacement of the 2940 model in our fleet by purchasing a new sidewalk plow. The current sidewalk plow is a 2009 model that has reached the end of its useful life.

Programme de gestion des biens / Asset management program

Ce projet est conforme au programme de la flotte et répond aux objectifs du nouveau programme de gestion des biens proposé.

This project complies with our fleet program and the objective of the new proposed asset management program.

Répercussions opérationnelles / Operational impacts

Le remplacement de la déneigeuse à trottoir par l'achat d'une nouvelle se traduira par la réduction des frais de réparation et une augmentation de l'efficacité opérationnelle puisque notre flotte comprendre une nouvelle déneigeuse à trottoirs fiable.

Replacing the sidewalk plow with a new one will reduce repair costs and increase operational efficiency as we will have a new reliable sidewalk plow.

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Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning		
Nom du projet / Project name	Remplacement d'une déneigeuse à trottoirs / Sidewalk Plow Replacement		
Quartier / Ward	Tous / All	Début / Start	
		Fin / End	

Carte-index / Key map

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Plateforme élévatrice pour l'entretien de véhicules - Garage
	Vehicle Service Lift - Garage
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	25,000	25,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	25,000	25,000	-	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve d'équipements / Equipment reserve	13,750	13,750				
Redevances d'aménagement / Development charges	11,250	11,250				
	-					
Recettes totales / Total revenues	25,000	25,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	

Objectif du projet / Project objective

Ce projet vise l'achat d'une plateforme élévatrice pour l'entretien de véhicules. Cette plateforme sera installée dans le garage municipal afin de faciliter le travail des mécaniciens.

This project is for the purchase of a service lift to be installed in the municipal garage to facilitate the work of mechanics.

Programme de gestion des biens / Asset management program

S.O.

N/A

Répercussions opérationnelles / Operational impacts

Le garage sert à effectuer des réparations mécaniques et à l'entretien de la flotte municipale. Cependant, il n'y a pas de baie réservée aux travaux mécaniques et ils manquent certains équipements spécialisés nécessaires pour effectuer le travail en toute sécurité. Cela a des répercussions sur la sécurité du personnel et l'efficacité opérationnelle.

The garage is also used for mechanical repairs and maintenance work of the municipal fleet. However, there is no dedicated bay for mechanical work and some specialized equipment required to work safely are missing. This has an impact on staff's safety as well as on operational efficiency.

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Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Plateforme élévatrice pour l'entretien de véhicules - Garage
	Vehicle Service Lift - Garage
Quartier / Ward	Tous / All

Début / Start
Fin / End

Carte-index / Key map

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Remplacement d'une remorque
	Trailer Replacement
Quartier / Ward	Tous / All

Début / Start
Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	15,000	15,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	15,000	15,000	-	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve d'équipements / Equipment reserve	15,000	15,000				
	-					
	-					
Recettes totales / Total revenues	15,000	15,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)		$ -	$ -

Objectif du projet / Project objective

Ce projet vise l'achat d'une remorque pour le transport du nouvel équipement de peinture.

This project is for the purchase a cargo trailer to carry the new painting equipment.

Programme de gestion des biens / Asset management program

Ce projet est conforme au programme de la flotte et répond aux objectifs du nouveau programme de gestion des biens proposé.

This project complies with our fleet program and the objective of the new proposed asset management program.

Répercussions opérationnelles / Operational impacts

Le remplacement de la remorque actuelle par une nouvelle permettra le transport du nouvel équipement de peinture, la remorque existante étant trop petite.

The trailer replacement will allow us to carry the new painting equipment as the existing trailer is too small.

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning		
Nom du projet / Project name	2 panneaux indicateurs de vitesse électroniques /		
	2 Electronic Speed Signs		
Quartier / Ward	Tous / All	Début / Start	
		Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	10,000	10,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	10,000	10,000	-	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve d'équipements / Equipment reserve	10,000	10,000				
	-					
	-					
Recettes totales / Total revenues	10,000	10,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)		$ -	$ -

Objectif du projet / Project objective

Ce projet vise l'achat de panneaux indicateurs de vitesse électroniques pour pouvoir répondre à la demande du conseil lorsque de tels panneaux doivent être installés à un endroit précis.

This project is for the purchase of electronic speed signs to respond to the council's request for the installation of speed signs at specific locations.

Programme de gestion des biens / Asset management program

S.O. / N/A

Répercussions opérationnelles / Operational impacts

L'ajout de panneaux indicateurs de vitesse électroniques permettrait de mieux répondre à la demande du conseil qui souhaite l'installation de tels panneaux dans les zones où il y a des excès de vitesse.

Additional electronic speed signs would allow us to better respond to the council's request for installation of such signs in areas where there is speeding.

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Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning		
Nom du projet / Project name	Services d'un cabinet de courtage pour la préparation d'un plan directeur - Garage		
	Engineering Firm Master Plan - Garage		
Quartier / Ward	Tous / All	Début / Start	
		Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	300,000		300,000			
Conseiller / Consultant	100,000	100,000				
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	400,000	100,000		$ -	$ -	$ -

Recettes / Revenues						
	-					
Réserve générale / General reserve	100,000	100,000				
	-					
	-					
Recettes totales / Total revenues	100,000	100,000	-	-	-	-
Dette / Debt	300,000	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)		$ -	$ -

Objectif du projet / Project objective

Ce projet vise l'embauche d'un cabinet d'ingénierie pour vérifier l'état du garage municipal construit en 1973 (il y a 47 ans) par l'ancien Canton de Clarence. Des rénovations sont nécessaires pour répondre à la croissance passée et future de la Cité de Clarence-Rockland, dont la fusion a eu lieu à la fin des années 1990. La population desservie a plus que doublé par rapport à ce qu'elle était au moment de la construction du garage. Des rénovations s'imposent, de même qu'un meilleur entretien.

This project is for the hiring of an engineering firm to assess the condition of the municipal garage built in 1973 (47 years ago) by the former Township of Clarence. Renovations are needed to meet the past and future growth of City of Clarence-Rockland which amalgamated in the late 1990s. The population served has more than doubled from what it was when the garage was built. Renovations and better maintenance are required.

Programme de gestion des biens / Asset management program

Un montant de 1,3 M$ a été identifié dans la dernière étude sur les droits d'aménagement, dont 650 000 $ sont des coûts éligibles aux droits d'aménagement.

An amount of $1.3M was identified in the most recent study on development charges of which $650,000.00 are eligible development charge costs.

Répercussions opérationnelles / Operational impacts

Le rapport du cabinet d'ingénierie permettrait de définir les besoins pour répondre à la croissance significative prévue au cours des 10 prochaines années. Un garage et un espace de cour supplémentaires seront nécessaires pour répondre à cette croissance.

The engineering report would help identify what is needed in order to meet the expected growth over the next 10 years. An additional garage and more yard space will be required to meet that growth.

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Fiche des détails du projet - Budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Remplacement d'un ponceau et asphaltage, rue Laurier
	Culvert Replacement & Paving, Laurier Street
Quartier / Ward	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-	1,275,000				
Conseiller / Consultant	50,000	50,000				
Conception / Design	50,000	50,000				
Interne / Internal	41,250	41,250				
Dépenses totales / Total expenditures	1,416,250	$ 1,416,250	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Fonds de réserve pour les routes / Road reserve fund	825,160	825,160				
Subvention FOIC / OCIF Grant	591,090	591,090				
	-					
Recettes totales / Total revenues	1,416,250	1,416,250	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

<u>Objectif du projet / Project objective</u>
L'objectif de ce projet est de : remplacer du ponceau de la rue Laurier, entre le chemin Laporte et le chemin Poupart; niveler et asphalter la rue Laurier entre le chemin Laporte et le ponceau; élargir l'accotement le long du trottoir au nord de la rue; et réparer les trottoirs. Une étude technique et géotechnique a été complétée en 2018.

The objective of this project is to: replace the culvert on Laurier Street, between Laporte and Poupart Roads; level and pave Laurier Street between Laporte Road and the culvert; enlarge the shoulder along the sidewalk, North of the street; and repair the sidewalks. A technical and geotechnical study was completed in 2018.

<u>Programme de gestion des biens / Asset management program</u>
Ce projet est conforme aux objectifs du programme de gestion des biens et fait partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations. Initialement prévue en 2019, sa mise en oeuvre a été repoussée en 2021 pour concorder avec le projet de revitalisation de la rue Laurier.

This project complies with the objectives of the asset management program and is included in Phase 1 of interim 10-year capital budget plan. Initially planned for 2019, it was pushed back to 2021 to align with the revitalization project on Laurier Street.

<u>Répercussions opérationnelles / Operational impact</u>
Les travaux proposés amélioreront la sécurité concernant certains points précis. L'asphaltage de la rue Laurier aura un impact modéré sur les opérations. Ces travaux réduiront la fréquence d'erreurs des capteurs de piétons/véhicules à l'intersection du chemin Laporte.

The proposed work will improve safety with regard to specific elements. Paving on Laurier Street will have moderate impact on operations. The work

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Fiche des détails du projet - Budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Remplacement d'un ponceau et asphaltage, rue Laurier
	Culvert Replacement & Paving, Laurier Street
Quartier / Ward	
Début / Start	
Fin / End	

Carte-index / Key map

Cité de / City of Clarence-Rockland
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Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Aqueduc et asphaltage, rue Laurier
	Waterworks & Paving, Laurier Street
Quartier / Ward	
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	1,980,000	1,980,000				
Conseiller / Consultant	100,000	100,000				
Conception / Design	-					
Interne / Internal	59,400	59,400				
Dépenses totales / Total expenditures	2,139,400	$ 2,139,400	$ -	$ -	$ -	$ -
Recettes / Revenues						
Revenus différés - eau / Deffered Revenues - Water	168,672	168,672				
Réserve pour aqueduc / Water reserve	1,542,848	1,542,848				
Fonds de réserve pour les routes / Road reserve fund	427,880	427,880				
	-					
Recettes totales / Total revenues	2,139,400	2,139,400	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet vise la réfection d'environ 700 mètres d'aqueduc sur la rue Laurier entre les chemins Giroux et Simoneau, ainsi que l'asphaltage.
Les plans, les devis et l'étude technique et géotechnique ont été complétés en 2018.

This project is for the rebuilding roughly 700 m of the water system on Laurier Street between Giroux and Simoneau Roads, followed by paving.
The plans, estimates and technical and geotechnical study were completed in 2018.

Programme de gestion des biens / Asset management program

Ce projet est conforme aux objectifs du programme de gestion des biens et fait partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations. Initialement prévue en 2019, sa mise en oeuvre a été repoussée en 2021 pour concorder avec le projet de revitalisation de la rue Laurier.

This project complies with the objectives of the asset management program and is included in Phase 1 of interim 10-year capital budget plan. Initially planned for 2019, it was pushed back to 2021 to align with the revitalization project on Laurier Street.

Répercussions opérationnelles / Operational impact

Ce projet d'aqueduc contribuera à l'amélioration du système de distribution de l'eau et réduira le risque de bris.
This waterwork project will improve the waterworks system and reduce the risk of a break.

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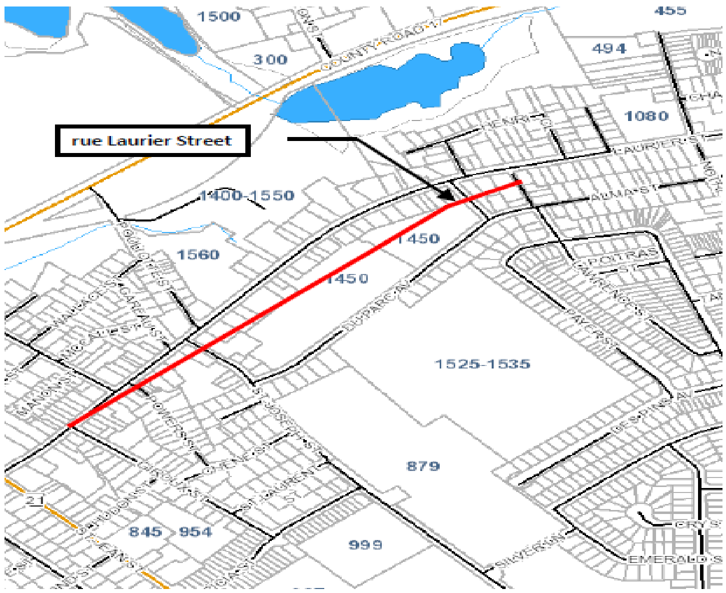
Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Aqueduc et asphaltage, rue Laurier
	Waterworks & Paving, Laurier Street
Quartier / Ward	
	Début / Start
	Fin / End

Carte-index / Key map



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Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Asphaltage, chemin Laporte
	Paving, Laporte Road
Quartier / Ward	

Début / Start
Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	240,000	240,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	7,000	7,000				
Dépenses totales / Total expenditures	247,000	$ 247,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Fonds de réserve pour les routes / Road reserve fund	247,000	247,000				
	-					
	-					
Recettes totales / Total revenues	247,000	247,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

<u>Objectif du projet / Project objective</u>
Ce projet vise le nivellement et l'asphaltage du chemin Laporte entre le chemin Chamberland et la rue Laurier sur une longueur d'environ 150 mètres ainsi qu'à l'intersection Laurier et Laporte. De plus, le remplacement des boucles électro-magnétiques sera effectué au moment de l'asphaltage.

This project is for levelling and paving Laporte Road between Chamberland Road and Laurier Street over roughly 150 m as well as the Laurier and Laporte intersection. Traffic loop replacement will be done when paving.

<u>Programme de gestion des biens / Asset management program</u>
Ce projet est conforme aux objectifs du programme de gestion des biens et fait partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations. Initialement prévue en 2019, sa mise en oeuvre a été repoussée en 2021 pour concorder avec le projet de revitalisation de la rue Laurier. Le chemin Laporte est une route collectrice principale où circulent en moyenne 16 000 véhicules par jour. Compte tenu de la circulation dense, le chemin Laporte est une composante essentielle du réseau de transport de la Cité. Pour maintenir le service d'infrastructure, le chemin Laporte devrait être nivelé et asphalté en 2021.

This project complies with the objectives of the asset management program and is included in Phase 1 of interim 10-year capital budget plan. Initially planned for 2019, it was pushed back to 2021 to align with the revitalization project on Laurier Street. Laporte Road is a major collector road with an average of 16,000 vehicles per day. Given the high traffic, Laporte Road is a major component of the City's transit network. To maintain the infrastructure service, Laporte Road should be levelled and paved in 2021.

<u>Répercussions opérationnelles / Operational impact</u>
L'asphaltage du chemin Laporte aura un impact modéré sur les opérations. Ces travaux réduiront la fréquence d'erreurs des capteurs de piétons/véhicules sur la rue Laurier.
Paving on Laporte Road will have a moderate impact on operations. The work performed will reduce frequency of pedestrian/vehicle detection errors on Laurier Street.

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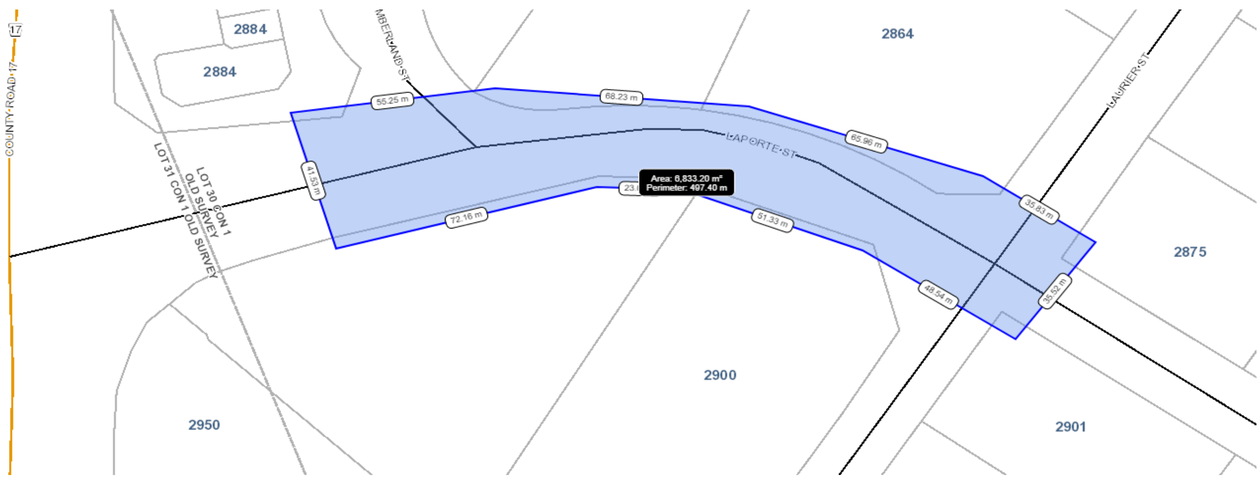
Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Asphaltage, chemin Laporte
	Paving, Laporte Road
Quartier / Ward	

Début / Start
Fin / End

Carte-index / Key map



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Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Reconstruction, rue Edwards
	Reconstruction, Edwards Street
Quartier / Ward	
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	1,538,000	1,538,000				
Conseiller / Consultant	100,000	100,000				
Conception / Design	-					
Interne / Internal	46,140	46,140				
Dépenses totales / Total expenditures	1,684,140	$ 1,684,140	$ -	$ -	$ -	$ -
Recettes / Revenues						
Fonds de réserve pour les routes / Road reserve fund	1,146,000	1,146,000				
Réserve pour l'aqueduc / Water reserve	327,000	327,000				
Réserve pour les égouts / Sewer reserve	211,140	211,140				
	-					
Recettes totales / Total revenues	1,684,140	1,684,140	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2020	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet vise : le remplacement des égouts pluviaux et de la conduite forcée des égouts sanitaires sur la rue Edwards, entre le chemin Albert et la route de comté 17 sur environ 155 mètres;
le remplacement de 200 mètres d'aqueduc sur la rue Edwards, entre la route de comté 17 et le chemin Albert; et
l'enlèvement du revêtement d'asphalte et l'asphaltage de la rue Edwards, entre la route de comté 17 et la rue Laurier.

This project is for : replacing part of the storm sewer and sanitary sewers force main on Edward Street, between Albert Road and County Road 17 on approximately 155 metres;
replacing 200 metres of the water system on Edwards Street, between County Road 17 and Albert Road;
removing the damaged asphalt and repaving Edwards Street, between County Road 17 and Laurier Street.

Programme de gestion des biens / Asset management program

Ce projet n'était pas initialement inclus dans la Phase 1 du plan décennal provisoire de travaux d'immobilisations. Cependant, une inspection a démontré que l'égout pluvial était en mauvaise condition. Ce projet a donc été ajouté aux travaux d'aqueduc et d'asphaltage prévus.

This project was not initially included in Phase 1 of the interim 10-year capital budget plan. However, an inspection revealed that the storm sewer was in poor condition. This project was added to the scheduled water system and paving work.

Répercussions opérationnelles / Operational impact

Le remplacement de l'égout pluvial réduira les risques d'inondation et de dommages aux infrastructures de la Cité ainsi qu'aux propriétés privées. Il aura un impact important sur les opérations. Compte tenu des bris d'aqueduc fréquents à cet endroit, ces travaux réduiront de façon importante les frais opérationnels, éliminant le besoin de réparations multiples et d'asphaltage à froid.

The storm water system replacement will reduce the risk of flooding for the City's infrastructure and private properties, this project will have a considerable impact on operations. Given the frequent water main breaks on that section of the water system, these repairs will greatly reduce operation costs, eliminating the need for temporary repair and the use of cold paving.

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Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Reconstruction, rue Edwards
	Reconstruction, Edwards Street
Quartier / Ward	

Début / Start
Fin / End

Carte-index / Key map

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Traitement de surface
	Surface Treatment
Quartier / Ward	
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	463,000	463,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	5,000	5,000				
Dépenses totales / Total expenditures	468,000	$ 468,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Subvention CUPR / UCPR Grant	445,835	445,835				
Fonds de réserve pour les routes / Road reserve fund	22,165	22,165				
	-					
Recettes totales / Total revenues	468,000	468,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective
Ce projet vise des travaux de réfection sur les chemins Du Lac et Indian Creek.

This project is for resurfacing Du Lac and Indian Creek Roads.

Programme de gestion des biens / Asset management program
Ce projet est conforme aux objectifs du programme de gestion des biens et fait partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations.

This project complies with the objectives of the asset management program and is included in Phase 1 of interim 10-year capital budget plan.

Répercussions opérationnelles / Operational impact
L'asphaltage éliminera la nécessité : de niveler le chemin pour maintenir une route carrossable; et d'appliquer un abat-poussière; en plus de diminuer le temps nécessaire au déneigement.

Paving will eliminate the need to: level the road to make it driveable; and apply dust suppressant; and also reduce the time needed for snow removal.

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Réfection, chemin McTeer
	Repair, McTeer Road
Quartier / Ward	

Début / Start
Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	220,750	220,750				
Conseiller / Consultant	22,075	22,075				
Conception / Design	-					
Interne / Internal	7,175	7,175				
Dépenses totales / Total expenditures	250,000	$ 250,000	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Fonds de réserve pour les routes / Road reserve fund	250,000	250,000				
	-					
	-					
Recettes totales / Total revenues	250,000	250,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet vise : des travaux de réfection sur le chemin McTeer entre la route de comté 17 et la limite ouest de la Cité Clarence Rockland sur une distance d'environ 220 mètres; la réparation du fossé du chemin McTeer sur une distance d'environ 145 mètres; et l'asphaltage de la section pulvérisée en 2019 du chemin McTeer, entre la route de comté 17 et la limite ouest de la Cité Clarence Rockland sur une distance d'environ 220 mètres.

Les plans, les devis et l'étude technique et géotechnique ont été complétés en 2019.

This project is for: repair work on McTeer Road between County Road 17 and the City of Clarence-Rockland western boundary on a distance of roughly 220 m; ditch repair work on McTeer Road on a distance of roughly 145 m; and paving of the pulverized road section (in 2019) on McTeer Road between County Road 17 et the western limits of the City of Clarence Rockland on a distance of roughly 220 m.

The plans, estimates and technical and geotechnical study were completed in 2019.

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impact

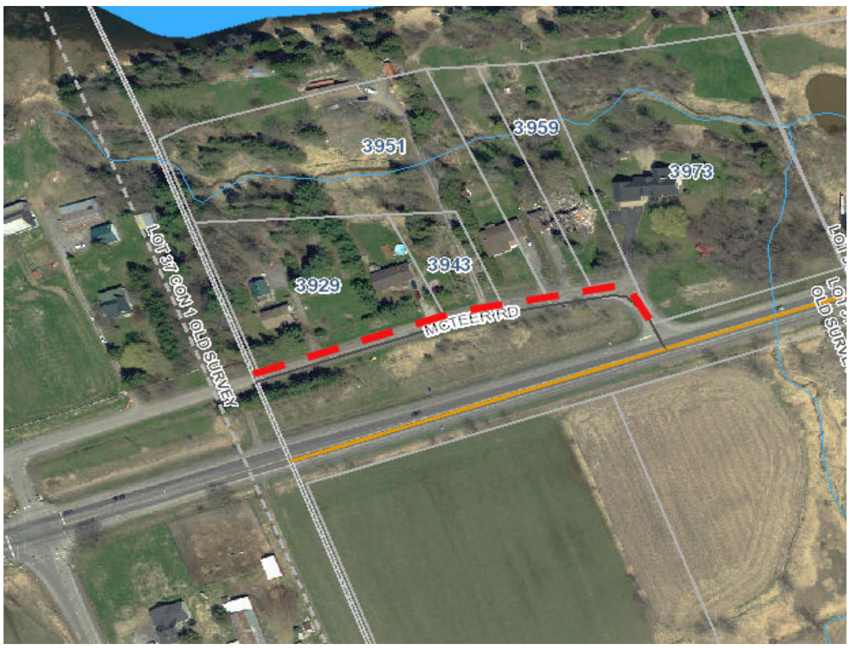
La réfection du chemin Lacroix aura un impact modéré sur les opérations. Elle réduira la fréquence d'asphaltage à froid et améliora le confort de conduite.

Repairs on Lacroix Road will have a moderate impact on operations. It will reduce the need for cold asphalt application and improve driding comfort.

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Réfection, chemin McTeer
	Repair, McTeer Road
Quartier / Ward	
Début / Start	
Fin / End	

Carte-index / Key map



Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Ponceaux
	Culverts
Quartier / Ward	
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	80,000	80,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	2,400	2,400				
Dépenses totales / Total expenditures	82,400	$ 82,400	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Fonds de réserve pour les routes / Road reserve fund	82,400	82,400				
	-					
	-					
Recettes totales / Total revenues	82,400	82,400	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact

	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Remplacer des ponceaux qui ont atteint ou dépassé leur durée de vie utile.
Replace culverts that have reached or exceeded their useful life.

Programme de gestion des biens / Asset management program

Ce projet correspond, en partie, aux objectifs du programme de gestion des biens. Certains ponceaux à remplacer ne faisaient pas partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations. Cependant, l'inspection par le service en 2019 a révélé qu'ils étaient en mauvais état et devaient être remplacés dès que possible.

This project complies, in part, with the objectives of the asset management program. Some of the culverts to be replaced were not part of the Phase 1 of the interim 10-year capital budget plan. However, an inspection by the department in 2019 revealed they were in poor condition and needed to be replaced as soon as possible.

Répercussions opérationnelles / Operational impact

Les travaux proposés amélioreront certains points en matière de sécurité.

The proposed work will improve some safety issues.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Plans et devis Ponceau - Chamberland
	Culverts Plans & Estimates - Chamberland
Quartier / Ward	
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	10,000	10,000				
Conception / Design	50,000	50,000				
Interne / Internal	1,800	1,800				
Dépenses totales / Total expenditures	61,800	$ 61,800	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Fonds de réserve pour les routes / Road reserve fund	61,800	61,800				
	-					
	-					
Recettes totales / Total revenues	61,800	61,800	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

L'objectif de ce projet est de retenir les services d'un cabinet d'ingénierie pour la conception d'un nouveau ponceau et procéder à l'étude du site. Le design aura lieu en 2021, et les travaux de construction en 2022.

This project is for retaining the services of an engineering firm for designing the plans for a new culvert and site analysis. Design work will take place in 2021, and construction in 2022.

Programme de gestion des biens / Asset management program

Ce projet correspond, en partie, aux objectifs du programme de gestion des biens.

This project complies, in part, with the asset management program objectives.

Répercussions opérationnelles / Operational impact

Les travaux proposés amélioreront certains points associés à la sécurité.

The repairs proposed will improve some of the safety issues.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Remplacement d'un ponceau, rue Du Lac
	Culvert Replacement, Du Lac Street
Quartier / Ward	

Début / Start
Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-	607,230				
Conseiller / Consultant	20,000	20,000				
Conception / Design	-					
Interne / Internal	18,817	18,817				
Dépenses totales / Total expenditures	646,047	$ 646,047	$ -	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Subvention FTE / FGT Grant	590,825	590,825				
Fonds de réserve pour les routes / Road reserve fund	55,222	55,222				
	-					
Recettes totales / Total revenues	646,047	646,047	-	-	-	-
Dette / Debt	- 0	- 0	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Remplacer 1 ponceau ayant atteint ou dépassé sa durée de vie utile. Le ponceau est situé sur le chemin Du Lac au nord de Duquette. Les plans et devis d'ingénierie ont été complétés en 2020.

Replace 1 culvert that has reached or exceeded its useful life. The culvert is located on Du Lac Street, North of Duquette. Engineering reports were completed in 2020.

Programme de gestion des biens / Asset management program

Ce projet correspond en partie aux objectifs du programme de gestion des biens. Certains ponceaux qui seront remplacés ne faisaient pas partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations.

This project complies in part with the objectives of the asset management program. Some of the culverts to be replaced were not part of Phase 1 of the interim 10-year capital budget plan.

Répercussions opérationnelles / Operational impact

Les travaux proposés amélioreront certains points particuliers associés à la sécurité et l'efficacité du système sanitaire.

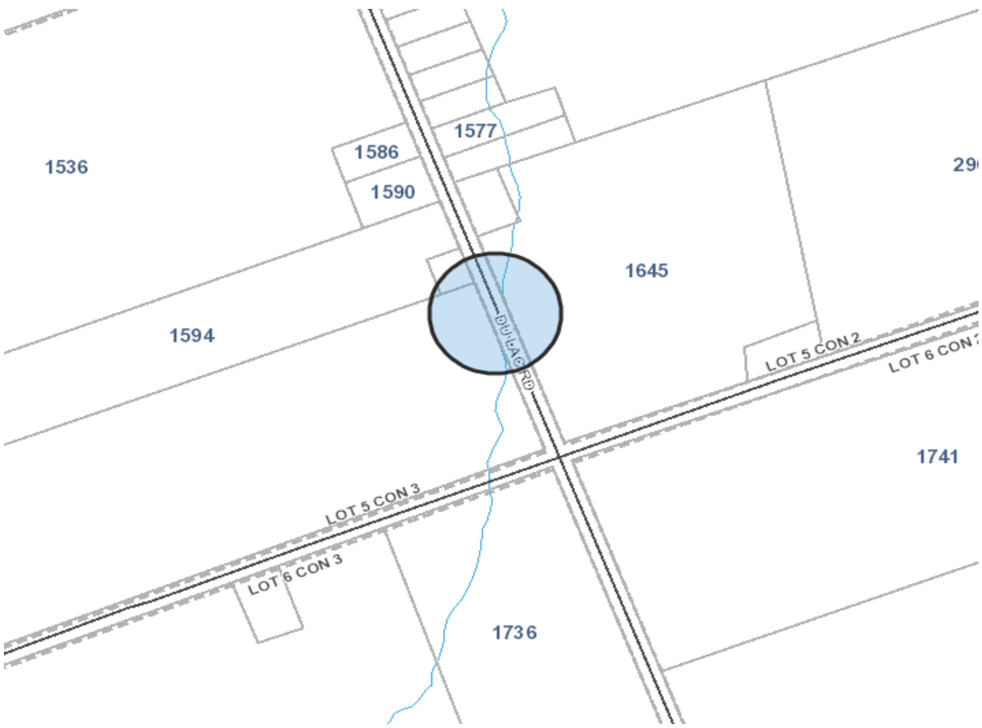
The proposed work will improve some safety issues and the efficiency of the sanitation system.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Remplacement d'un ponceau, rue Du Lac
	Culvert Replacement, Du Lac Street
Quartier / Ward	

Début / Start
Fin / End

Carte-index / Key map



Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Réparations de ponts
	Bridge repair
Quartier / Ward	
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	173,000	173,000				
Conseiller / Consultant	-					
Conception / Design	15,000	15,000				
Interne / Internal	5,190	5,190				
Dépenses totales / Total expenditures	193,190	$ 193,190	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Fonds de réserve pour les routes / Road reserve fund	193,190	193,190				
	-					
	-					
Recettes totales / Total revenues	193,190	193,190	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

« Débordement » au pont Bearbrook : réparer et installer un dispositif de protection aux extrémités du pont et un tablier de pont conforme au Code. Voir la carte ci-dessous. 61 650 $
Pont Larose : Ce projet vise l'application de la couche de surface finale, l'installation des raccords de garde-corps et la réparation de la surface en asphalte. 38 990 $
Pont du lac Cobb sur le chemin Lalonde: Ce projet vise l'application de la couche de revêtement finale, l'installation des garde-corps, des travaux de réparation du musoir en béton. 92 550 $

Overflow at Bearbrook bridge: Repair and install a protective device on bridge ends and a bridge deck that complies with the Code. See map below. $61,650.
Larose Bridge: The objective of this project is to install the approved surface treatment and guardrail connectors and to complete asphalt surface repair. $38,990
Cobb Lake Bridge on Lalonde Road: The objective of this project is to install the approved surface treatment and deck barrier, and to do some repairs to the concrete wing wall. $92,550

Programme de gestion des biens / Asset management program

Ce projet est en lien avec les objectifs du programme de gestion des biens et fait partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations. Il était originalement planifié d'être réparé en 2018. De plus, ce projet est appuyé par le rapport bisannuel 2015 des ponts et ponceaux.

This project complies with the objectives of the asset management program and is part of Phase 1 of the interim 10-year capital budget plan. It was initially planned for repair in 2018. This project is supported by the 2015 biannual report on bridges and culverts.

Répercussions opérationnelles / Operational impact

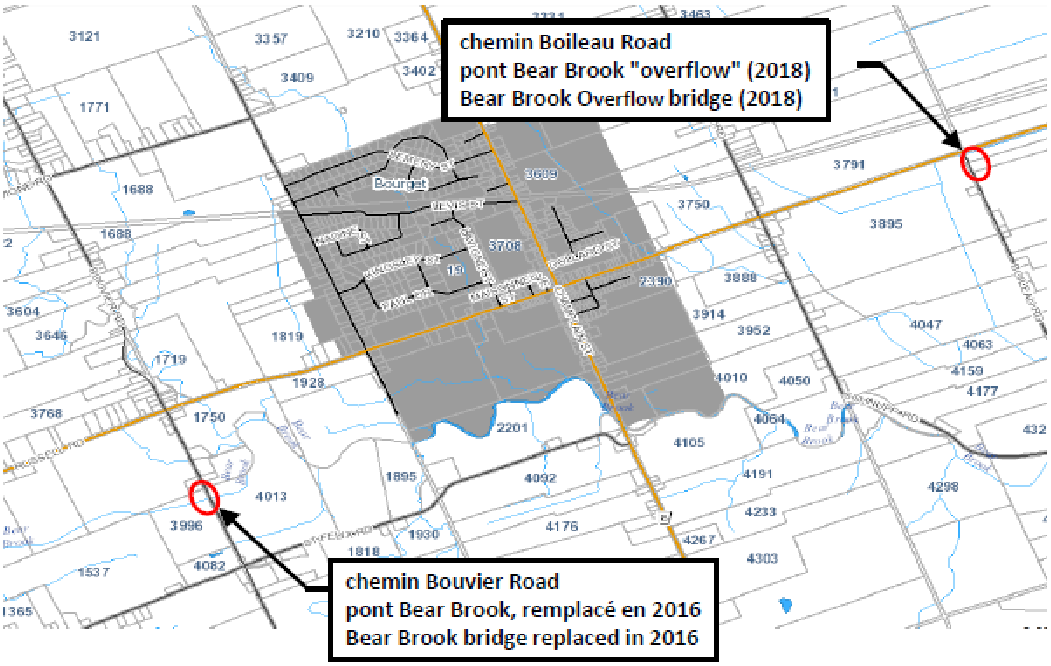
Les travaux de réparation proposés amélioreront les questions de sécurité.

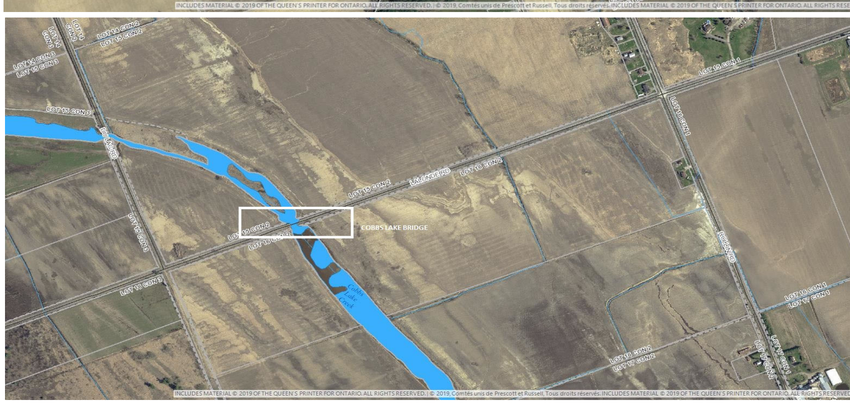
The proposed work will improve some safety issues.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Réparations de ponts
	Bridge repair
Quartier / Ward	
	Début / Start
	Fin / End

Carte-index / Key map





Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Plan et devis, pont lac Cobb
	Cobb Lake Bridge Plan & Estimate
Quartier / Ward	
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	510,000		510,000			
Conseiller / Consultant	-					
Conception / Design	50,000	50,000				
Interne / Internal	1,500	1,500				
Dépenses totales / Total expenditures	561,500	$ 51,500	$ 510,000	$ -	$ -	$ -
Recettes / Revenues						
	-					
Fonds de réserve pour les routes / Road reserve fund	51,500	51,500				
	-					
	-					
Recettes totales / Total revenues	51,500	51,500	-	-	-	-
Dette / Debt		-		-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet vise l'embauche d'un cabinet d'ingénierie pour le remplacement du pont du lac Cobb sur la rue Du Lac. Les travaux de conception auront lieu en 2021 et la construction en 2022.

This project is for hiring an engineering firm to design the replacement of Cobb Lake Bridge on Du Lac Street. Project design will take place in 2021, and construction in 2022.

Programme de gestion des biens / Asset management program

Ce projet correspond en partie aux objectifs du programme de gestion des biens. Certains ponceaux qui seront remplacés ne faisaient pas partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations. De plus, ce projet est appuyé par le rapport bisannuel 2015 au sujet des ponts et ponceaux.

This project complies with the objectives of the asset management program. Some of the culverts to be replaced were not part of Phase 1 of the interim 10-year capital budget plan. This project is supported by the 2015 biannual report on bridges and culverts.

Répercussions opérationnelles / Operational impact

Le remplacement du pont améliora la sécurité.

The bridge replacement will improve safety.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Plan et devis, pont lac Cobb
	Cobb Lake Bridge Plan & Estimate
Quartier / Ward	

Début / Start
Fin / End

Carte-index / Key map

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Analyse de projets futurs
	Future Project Analysis
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	85,000	85,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	85,000	$ 85,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Fonds de réserve pour les routes / Road reserve fund	85,000	85,000				
	-					
	-					
Recettes totales / Total revenues	85,000	85,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Analyse géotechnique des chemins Francoise, Raymond, Potvin, Notre-Dame, Baseline, St-Anne, Laporte/Léonard, Fairway/Eagle/Clubhouse, Agathe/Wolfe avant de pulvériser et d'asphalter ou simplement d'asphalter. L'analyse est prévue en 2021 et les travaux de construction pour 2022.

Geotechnical analysis of Francoise, Raymond, Potvin, Notre-Dame, Baseline, St-Anne, Laporte/Léonard, Fairway/Eagle/Clubhouse, Agathe/Wolfe Roads before pulverizing and paving (or paving only). Analysis will take place in 2021 and repair work in 2022.

Programme de gestion des biens / Asset management program

Ce projet correspond aux objectifs du programme de gestion des biens et fait partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations.

This project complies with the objectives of the asset management program and is part of Phase 1 of the interim 10-year capital budget plan.

Répercussions opérationnelles / Operational impact

Aucun impact opérationnel.

No operational impact.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Reconstruction Notre-Dame Plans et Devis -supervision
	Notre-Dame Reconstruction Design
Quartier / Ward	
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	-					
Conseiller / Consultant	50,000	50,000				
Conception / Design	50,000	50,000				
Interne / Internal	2,000	2,000				
Dépenses totales / Total expenditures	102,000	$ 102,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Fonds de réserve des routes / Road reserve fund	102,000	102,000				
	-					
	-					
Recettes totales / Total revenues	102,000	102,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Inspection CCTV, évaluation de la condition des égouts, ingénierie et conception des plans et devis pour construction de la rue en 2022 (et contrat de supervision)..

Projet d'une longueur d'environ 1km.

CCTV inspection, sewage condition evaluation, road construction design plans and quotations and engineering for 2022 (and supervision contract).

Project total length is 1 km.

Programme de gestion des biens / Asset management program

Ce projet correspond aux objectifs du programme de gestion des biens et fait parti de la Phase 1 du plan décennal provisoire de travaux d'immobilisations.

This project is in line with the objectives of the asset management program and is identified in Phase 1 of the draft 10 Year Capital Works Plan.

Répercussions opérationnelles / Operational impacts

Aucun impact opérationel. / No operational impact.

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Trottoir rue Landry
	Landry St sidewalk
Quartier / Ward	
	Début / Start
	Fin / End

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	200,000	200,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	200,000	$ 200,000	$ -	$ -	$ -	$ -
Recettes / Revenues						
	-					
Fonds de réserve pour les routes / Road reserve fund	30,000	30,000				
Réserve générale / General reserve	70,000	70,000				
Droits d'aménagement / Development charges	100,000	100,000				
Recettes totales / Total revenues	200,000	200,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Programme de gestion des biens / Asset management program

Répercussions opérationnelles / Operational impact

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Remplacement d'un tandem (21110)
	Tandem Replacement (21110)
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	425,000	425,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	425,000	425,000	-	$ -	$ -	$ -
Recettes / Revenues						
	-					
	-					
	-					
	-					
Recettes totales / Total revenues	-	-	-	-	-	-
Dette / Debt	425,000	425,000	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective
Ce projet vise l'achat d'un nouveau tandem avec réservoir d'eau pour remplacer le modèle 21110. Tel que mentionné en 2019, nous devons remplacer le modèle 21110 dont le kilométrage s'élève à 186 729 km. Le tandem à remplacer en 2021 devra lui aussi être doté d'un réservoir d'eau pour les opérations estivales. Le tandem actuel a atteint sa durée de vie utile (10 ans).

This project is for the purchase of a new tandem with a water tank to replace the 21110 model. As mentioned in 2019, the milage of the 21110 model has now reached 186,729 km. The tandem to be replaced in 2021 will also need to be equipped with a water tank for summer operations. The current tandem has now reached the end of its useful life (10 years).

Programme de gestion des biens / Asset management program
Le nouveau tandem avec réservoir d'eau répond au programme de gestion d'actifs sur une période de 10 ans.

The new tandem with the water tank complies with the 10-year asset management program.

Répercussions opérationnelles / Operational impacts
Le remplacement du tandem 21110 avec réservoir d'eau contribuera à réduire les frais de réparation qui se chiffrent à près de 40 000 $ pour les 2 dernières années. Les mécaniciens ont également rapporté certaines inquiétudes en matière de santé et sécurité. Pour augmenter notre efficacité opérationnelle, nous avons besoin d'un nouveau tandem fiable avec réservoir d'eau.

Replacing the 21110 tandem with water tank will help reduce repair costs which were close to $40,000 in the last 2 years. Mechanics have also reported health and safety issues. In order to increase our operational efficiency, we need a new and reliable tandem with water tank.

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning		
Nom du projet / Project name	Remplacement d'un tandem (21110)		
	Tandem Replacement (21110)		
Quartier / Ward	Tous / All	Début / Start	
		Fin / End	

Carte-index / Key map

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Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Achat d'une chargeuse
	Loader Purchase
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	370,000	370,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	370,000	370,000	-	-	$ -	$ -
Recettes / Revenues						
	-					
Réserve de la flotte / Fleet reserve	370,000	370,000				
	-					
	-					
Recettes totales / Total revenues	370,000	370,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet vise l'achat d'une chargeuse qui sera ajoutée à notre flotte pour permettre l'exécution des tâches quotidiennes.

This project is for the purchase of a loader that will be added to our fleet in order to meet execute every day operations.

Programme de gestion des biens / Asset management program

Ce projet est conforme au programme de la flotte et répond aux objectifs du nouveau programme de gestion des biens proposé.

This project complies with our fleet program and the objective of the new proposed asset management program.

Répercussions opérationnelles / Operational impacts

L'ajout d'une chargeuse améliorera l'efficacité opérationnelle lors de l'exécution des tâches quotidiennes. Elle servira également au fonctionnement de la souffleuse en hiver (pour le moment, si la seule chargeuse tombe en panne, le service des Travaux publics n'a pas d'autre option).

Adding a loader will improve operational efficiency for day-to-day operations. It will also be used to operate the blower in the winter (for now, if the only loader breaks down, Public Works does not have a back-up).

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Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning		
Nom du projet / Project name	Achat d'une chargeuse		
	Loader Purchase		
Quartier / Ward	Tous / All	Début / Start	
		Fin / End	

Carte-index / Key map

Cité de / City of Clarence-Rockland
Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Achat d'un VUS additionnel/ Purchase of an additional SUV
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	50,000	50,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	50,000	50,000	-	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve de la flotte / Fleet reserve	35,500	35,500				
Redevances d'aménagement / Development charges	14,500	14,500				
	-					
Recettes totales / Total revenues	50,000	50,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet vise l'achat d'un VUS additionnel.

This project is for the purchase of an additional SUV.

Programme de gestion des biens / Asset management program

S.O.

N/A

Répercussions opérationnelles / Operational impacts

En raison des besoins en ÉTP pour un employé à temps plein, l'ajout d'un véhicule est nécessaire.

Due to FTE requirement for a full-time employee, adding a vehicle is required.

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Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Remplacement d'un camion (21320) par un VUS
	Replacement of a Pickup Truck (21320) by an SUV
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	50,000	50,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	50,000	50,000	-	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve d'équipements / Equipment reserve	50,000	50,000				
	-					
	-					
Recettes totales / Total revenues	50,000	50,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet consiste à remplacer un camion (modèle 21320) de notre flotte par un nouveau VUS. Le camion actuel est un 2013 dont le kilométrage s'élève à 119 458 km. Ce camion a dépassé sa durée de vie utile de 7 ans.

This project is to replace a truck (21320 model) by purchasing a new SUV. The current pick-up truck is a 2013 that has 119,458 km. This truck has reached the end of its useful life of 7 years.

Programme de gestion des biens / Asset management program

Ce projet est conforme au programme de remplacement de la flotte et répond aux objectifs du nouveau programme de gestion des biens proposé. Ce programme suggère le remplacement des camions tous les 7 ans. Ce véhicule a dépassé son année de remplacement puisque le modèle 21320 aura bientôt 8 ans.

This project complies with our fleet replacement program and the objective of the new proposed asset management program. This program suggests the replacement of pick-up trucks every 7 years. This vehicle has exceeded its replacement year - the 21320 model is close to 8 years old.

Répercussions opérationnelles / Operational impacts

Le nouveau véhicule sera plus économe en carburant et répondra aux besoins du département. Ce véhicule remplacera le modèle 21320, réduira les frais de réparation et augmentera l'efficacité opérationnelle.

The new vehicle will have better fuel efficiency and will meet the needs of the department. This vehicle will replace the 21320 pick-up truck, reduce repair costs and increase operational efficiency.

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Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Remplacement du camion (21440) / Pickup Truck Replacement (21440)
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	55,000	55,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	55,000	55,000	-	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve de la flotte / Fleet reserve	55,000	55,000				
	-					
	-					
Recettes totales / Total revenues	55,000	55,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

Objectif du projet / Project objective

Ce projet consiste à remplacer un camion (modèle 21440) par l'achat d'un nouveau camion. Le modèle 21440 de 2014 compte 128 266 km. Ce camion a dépassé sa durée de vie utile de 7 ans.

This project is to replace a truck (21440 model) by purchasing a new one. The 21440 model is a 2014 with 128,266 km. This truck has exceeded its useful life of 7 years.

Programme de gestion des biens / Asset management program

Ce projet est conforme au programme de remplacement de la flotte et répond aux objectifs du nouveau programme de gestion des biens proposé. Ce programme suggère le remplacement des camions tous les 7 ans. Ce véhicule a dépassé sa durée de vie utile de 7 ans.

This project complies with our fleet replacement program and the objective of the new proposed asset management program. This program suggests the replacement of pick-up trucks every 7 years. This vehicle has exceeded its useful life of 7 years.

Répercussions opérationnelles / Operational impacts

Le remplacement du camion permettra de réduire les frais de réparation et d'augmenter l'efficacité opérationnelle en bénéficiant d'un nouveau camion fiable.

Replacement of the pick-up truck will reduce repair costs and increase operational efficiency as we will benefit from a new reliable truck.

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Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Remplacement d'un camion 1 tonne (21220) / 1 Ton Pickup Replacement (21220)
Quartier / Ward	Tous / All
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	80,000	80,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	80,000	80,000	-	$ -	$ -	$ -

Recettes / Revenues	Total	2021	2022	2023	2024	2025
	-					
Réserve de la flotte / Fleet reserve	80,000	80,000				
	-					
	-					
Recettes totales / Total revenues	80,000	80,000	-	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -		$ -

Objectif du projet / Project objective

Ce projet vise le remplacement du modèle 21220 par l'achat d'un nouveau camion. Le camion de notre flotte est un 2012 qui compte 134 210 km. Ce camion a dépassé sa durée de vie utile de 7 ans.

This project is to replace the 21220 model by purchasing a new truck. The truck currently in our fleet is a 2012 that has 134,210 km. This truck has exceeded its useful life of 7 years.

Programme de gestion des biens / Asset management program

Ce projet est conforme au programme de remplacement de la flotte et répond aux objectifs du nouveau programme de gestion des biens proposé. Ce programme suggère le remplacement des camions tous les 7 ans. Ce véhicule a dépassé sa durée de vie utilise puisqu'il aura bientôt 9 ans.

This project complies with our fleet replacement program and the objective of the new proposed asset management program. This program includes the replacement of pick-up trucks every 7 years. This vehicle has exceeded its replacement year since the 21220 model is almost 9 years old.

Répercussions opérationnelles / Operational impacts

Le remplacement du camion par l'achat d'un nouveau camion avec chasse-neige et salière permettra de réduire les frais de réparation et augmentera l'efficacité opérationnelle. Une nouvelle boîte a été installée cette année (2020) ce qui prolonge la durée de vie utile du véhicule. Après évaluation, le camion devra être remplacé seulement qu'en 2021.

Replacing the pick-up truck with a truck equipped with a snow plow and a salt box will reduce the costs for repairs and increase operational efficiency. A new box was installed this year (2020) which extends the useful life of the vehicle. After assessment, the truck will only need to be replaced in 2021.

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2021 Budget 2021
Fiche des données du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning
Nom du projet / Project name	Reconstruction des égouts - St-Jacques à Lemay
	Sewer Reconstruction - St-Jacques to Lemay
Quartier / Ward	
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	387,000		387,000			
Conseiller / Consultant	-					
Conception / Design	100,000	100,000				
Interne / Internal	-					
Dépenses totales / Total expenditures	487,000	$ 100,000	$ 387,000	$ -	$ -	$ -
Recettes / Revenues						
	-					
Réserve pour les égouts / Sewer reserve	487,000	100,000	387,000			
	-					
	-					
Recettes totales / Total revenues	487,000	100,000	387,000	-	-	-
Dette / Debt	-	-	-	-	-	-

Répercussions sur le budget de fonctionnement / Operating budget impact	2021	2022	2023
Coûts (épargnes) / Costs (savings)	$ -	$ -	$ -

<u>Objectif du projet / Project objective</u>
Ce projet vise la construction d'un chemin d’accès aux regards sanitaires dans la zone marécageuse derrière la station de pompage no 2 située sur la rue St-Jacques. La conception aura lieu en 2021 et la construction en 2022.

This project is for the construction of a path to the sanitary sewer cover located in the marshy area behind pumping station no 2 located on St-Jacques. Design will be in 2021 and construction in 2022.

<u>Programme de gestion des biens / Asset management program</u>
Ce projet correspond aux objectifs du programme de gestion des biens et fait partie de la Phase 1 du plan décennal provisoire de travaux d'immobilisations.

This project complies with the objectives of the asset management program and is part of Phase 1 of the interim 10-year capital budget plan.

<u>Répercussions opérationnelles / Operational impact</u>

Cité de / City of Clarence-Rockland
2021 Budget 2021
Fiche des données du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement / Infrastructure and planning		
Nom du projet / Project name	Reconstruction des égouts - St-Jacques à Lemay		
	Sewer Reconstruction - St-Jacques to Lemay		
Quartier / Ward		Début / Start	
		Fin / End	

Carte-index / Key map

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Budget 2021 / 2021 Budget
Fiche des détails du projet - Budget des immobilisations / Capital Budget Project Detail Sheet

Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning
Nom du projet / Project name	Remplacement du Bomag (2820)
	Bomag Replacement (2820)
Quartier / Ward	
Début / Start	
Fin / End	

Dépenses / Expenses	Total	2021	2022	2023	2024	2025
Construction	850,000	850,000				
Conseiller / Consultant	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	850,000	850,000	-	$ -	$ -	$ -

Recettes / Revenues						
	-					
Réserve des déchets / Waste Reserve	425,000	425,000				
	-					
	-					
Recettes totales / Total revenues	425,000	425,000	-	-	-	-
Dette / Debt	425,000	425,000	-	-	-	-

Répercussions sur le budget de fonctionnement / Impacts on operating budget	2021	2022	2023
Coûts (épargnes) / Costs (savings)		$ -	$ -

Objectif du projet / Project objective

L'objectif de ce projet est d'acheter un nouveau Bomag (ou un Bomag légèrement usagé) pour remplacer le modèle 2820. Le modèle 2820 devra être remplacé en 2021. Le Bomag a atteint sa durée de vie utile et date de 13 ans.

The objective of this project is to purchase a new (or slightly used) Bomag to replace the 2820 model. The 2820 model will need to be replaced in the 2021. The Bomag has exceeded its useful like and is now 13 years old.

Programme de gestion des biens / Asset management program

Ce projet est conforme à notre programme de flotte. Cependant, la durée de vie utile de 20 ans suggérée par le nouveau programme de gestion des actifs est trop longue pour tout équipement utilisé quotidiennement sur des sites d'enfouissement.

This project complies with our fleet program. However, the suggested useful life of 20 years in the new asset management program is too long for machinery used daily in landfill site.

Répercussions opérationnelles / Operational impacts

Le remplacement du Bomag (modèle 2820) contribuera à réduire les frais de réparation qui totalisaient près de 50 000 $ en 2019. Ces frais se rapportaient au temps d'arrêt de 5 semaines (10 000 $ pour la location d'équipement et 40 000 $ pour la réparation. Pendant le temps d'arrêt, l'équipement de remplacement disponible avait un taux de compactage inférieur à 50 %. Cela a entraîné une perte d'espace de décharge importante, réduisant la durée de vie utile du site d'enfouissement. Un temps d'arrêt de 5 semaines par année se traduirait par une réduction de 2,4 années de la durée de vie utile du site d'enfouissement. Pour augmenter notre efficacité opérationnelle, nous avons besoin d'un Bomag neuf (ou légèrement usagé) dans notre flotte. Un Bomag neuf (ou légèrement usagé) coûte près de 650 000 $. Si un Bomag neuf (ou légèrement usagé) n'est pas disponible, l'achat d'un Bomag représenterait une dépense de 850 000$.

Replacing the Bomag (2820 model) will help reduce repair costs which were close to $50,000 in 2019. These costs were related to the 5 weeks down time ($10,000 in equipment rental and $40,000 in repairs). During the down time, available replacement equipment had a compaction rate of less than 50%. This resulted in a loss of valuable airspace which reduced the landfill useful life. Down time of 5 weeks per year would result in a useful life reduction of 2.4 years. In order to increase our operational efficiency, we need a new (or slightly used) Bomag in our fleet. The cost of a new (or slightly used) Bomag is approximately $650,000. If a new (or slightly used) Bomag is not available, a new Bomag would have to be purchased for $850,000.

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Service / Department	Infrastructure et aménagement du territoire / Infrastructure and Planning		
Nom du projet / Project name	Remplacement du Bomag (2820)		
	Bomag Replacement (2820)		
Quartier / Ward		Début / Start	
		Fin / End	

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