



**Cité de / City of Clarence-Rockland  
2017 Budget 2017**

**Budget de fonctionnement / Operating Budget  
Budget d'immobilisations / Capital Budget**

# **City of / Cité de Clarence-Rockland 2017 Budget 2017**

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Budget d'immobilisations/ Capital Budget

# City of / Cité de Clarence-Rockland 2017 Budget 2017

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**City of / Cité de Clarence-Rockland  
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**Sommaire revenu et dépenses supporté par les taxes /  
Summary tax-supported revenue and expenses**

<b>GENERAL FUND</b>	<b>2015 YEAR END</b>	<b>2016 YEAR TO DATE</b>	<b>2016 BUDGET</b>	<b>2016 FORECAST</b>	<b>2017 BUDGET</b>	<b>VARIANCE AMOUNT</b>	<b>VARIANCE %</b>
<b>Revenue</b>							
Corporate	22,831,715	23,485,678	22,334,201	22,467,165	23,446,685	1,112,484	5%
City Council	-	-	-	-	-	-	0%
CAO	-	24,962	-	4,871	-	-	0%
Corporate Services	28,174	104,961	101,400	100,680	26,600	- 74,800	-74%
Finance	101,277	105,490	96,695	55,040	96,695	-	0%
Protective Services	173,660	216,340	309,561	251,511	255,561	- 54,000	-17%
Community Services	609,690	621,235	556,637	567,646	513,388	- 43,249	-8%
Day care	4,035,927	5,018,002	4,715,405	4,891,716	5,264,358	548,953	12%
Transit	1,487,884	1,411,578	1,542,020	1,424,100	1,323,680	- 218,340	-14%
Infrastructure and Planning	1,375,619	1,255,032	846,441	769,586	830,100	- 16,341	-2%
Library	171,043	144,387	165,467	136,229	140,744	- 24,723	-15%
<b>Total revenue</b>	<b>30,814,988</b>	<b>32,387,666</b>	<b>30,667,827</b>	<b>30,668,544</b>	<b>31,897,811</b>	<b>1,229,984</b>	<b>4%</b>
<b>Expenses</b>							
Corporate	4,747,136	5,306,329	6,036,422	5,370,937	6,377,717	341,295	6%
City Council	347,287	353,525	348,809	342,377	352,330	3,521	1%
CAO	684,433	716,963	751,291	737,068	941,056	189,765	25%
Corporate Services	986,498	1,211,237	1,398,731	1,304,091	1,349,791	- 48,940	-3%
Finance	1,509,386	1,623,760	1,637,165	1,621,485	1,776,417	139,252	9%
Protective Services	5,379,368	5,563,722	5,482,043	5,512,812	5,518,331	36,288	1%
Community Services	2,359,740	2,370,617	2,321,472	2,331,468	2,330,776	9,304	0%
Day care	4,800,172	5,077,153	4,663,296	5,141,222	5,212,249	548,953	12%
Transit	2,030,668	1,895,127	1,851,169	1,910,169	1,775,000	- 76,169	-4%
Infrastructure and Planning	5,955,071	6,161,569	5,572,044	5,554,826	5,558,927	- 13,117	0%
Library	586,430	641,169	640,467	667,771	705,217	64,750	10%
<b>Total expenses</b>	<b>\$ 29,386,190</b>	<b>\$ 30,921,172</b>	<b>\$ 30,702,908</b>	<b>\$ 30,494,224</b>	<b>\$ 31,897,811</b>	<b>\$ 1,194,903</b>	<b>4%</b>
<b>Net taxation</b>	<b>-\$ 1,428,799</b>	<b>-\$ 1,466,493</b>	<b>\$ 35,081</b>	<b>-\$ 174,319</b>	<b>-\$ 0</b>	<b>-\$ 35,081</b>	

**City of / Cité de Clarence-Rockland  
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**FIR Schedule 81 - Annual Debt Repayment Limit and Debt Outstanding**

	2018	2017	2016	2015	2014
<b>Debt Charges</b>					
Principal	1,979,883	2,189,009	1,801,854	1,287,524	1,250,163
Interest	1,059,326	865,458	714,713	713,724	756,941
Total Debt Charges	3,039,209	3,054,466	2,516,567	2,001,248	2,007,104
Debt Charges for Tile drainage	8,438	8,438	8,438	8,438	8,437
Total Debt Charges to be Excluded	8,438	8,438	8,438	8,438	8,437
Net Debt Charges	3,030,771	3,046,028	2,508,129	1,992,810	1,998,667

Total revenues	38,728,430	37,969,049	37,224,558	36,494,665	36,748,959
Excluded revenue amounts	9,878,748	9,685,047	9,495,144	9,308,965	6,904,317
Net Revenues	28,849,682	28,284,002	27,729,414	27,185,700	29,844,642
25% of Net Revenues	7,212,421	7,071,001	6,932,354	6,796,425	7,461,161
<b>ESTIMATED ANNUAL REPAYMENT LIMIT</b>	4,181,650	4,024,972	4,424,225	4,803,615	5,462,494
<b>PROVINCIAL LIMIT</b>	25.00%	25.00%	25.00%	25.00%	25.00%
<b>ACTUAL PERCENTAGE</b>	10.51%	10.77%	9.05%	7.33%	6.70%

<b>Debt Outstanding</b>					
Tax-Supported	24,743,996	20,367,900	17,016,873	13,306,279	13,707,337
Water	4,382,594	4,838,050	5,279,194	5,706,313	6,120,190
Sewer	494,762	550,509	468,200	944,882	1,411,273
Development Charges	1,849,825	1,926,045	2,000,000		-
Total	31,471,176	27,682,503	24,764,267	19,957,474	21,238,800
(A) Tax-supported debt payments	1,838,883	1,757,804	1,616,186	1,317,484	1,422,665
(B) Debt payment pressure	81,079	141,618			
(C) Tax rate impact	0.5%	0%	0%		

**City of / Cité de Clarence-Rockland  
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**Fonds de réserve / Reserves and Reserve Funds**

	Réel/Actual	Réel/Actual	Prévisions / Forecast		
	31/12/2014	31/12/2015	Ajouts/ Additions	Depenses / Expenses	31/12/2016
<b>Fonds de réserve / Reserve Funds</b>					
Building permit reserve Fund	41,578.79	41,578.79		40,000.00	1,578.79
Roads Reserve Fund	476,452.65	617,202.59	1,143,000.00	1,403,879.79	356,322.80
Develop. Charges - Commercial	- 144,936.94	- 211,158.73			- 211,158.73
Develop. Charges - Residential	3,312,223.04	978,083.39	1,000,000.00	1,000,000.00	
- 2016 borrowing			2,000,000.00		2,978,083.39
Subdivider contributions - Water	1,924,448.23	1,817,051.27		141,000.00	1,676,051.27
Subdivider contributions - Sewer	380,023.53	-			-
Parcs - In Lieu Of	58,178.60	129,856.83	4,041.00	79,900.00	53,997.83
Reserves - Parc	5,000.00	5,000.00	-	5,000.00	-
Reserve parking	35,858.93	27,049.43	426.48	-	27,475.91
<b>Total Fonds de réserve / Reserve Funds</b>	<b>6,088,826.83</b>	<b>3,404,663.57</b>	<b>4,147,467.48</b>	<b>2,669,779.79</b>	<b>4,882,351.26</b>
<b>Réserves / Reserves</b>					
City Working Reserve	547,198.04	494,696.64	-	97,800.00	396,896.64
General Reserve	1,336,403.97	1,359,408.66	302,753.00	564,190.95	1,097,970.71
Tax Stabilization reserve	-	1,122,400.00	-	-	-
- 2015 deficit		- 212,000.00	-	-	910,400.00
Operation Reserve	264,550.51	174,160.85	27,097.52	71,464.67	129,793.70
Reserves - Fleet	77,432.51	252,366.10	200,000.00	428,449.33	23,916.77
Reserves - Buildings	130,820.63	248,098.75	200,000.00	79,618.21	368,480.54
Reserves - Equipments	80,787.60	172,356.78	100,000.00	72,326.96	200,029.82
Reserves - Protection	10,000.00	20,000.00	10,000.00	-	30,000.00
Reserves - Déneigement	144,668.00	204,668.00	60,000.00	-	264,668.00
Sanitary Sewers	1,910,875.49	1,801,242.52	-	307,767.45	1,493,475.07
Water	1,626,665.42	1,729,666.82	-	92,000.00	1,637,666.82
Waste management	592,881.95	689,254.59	-	658,010.76	31,243.83
<b>Total Réserves / Reserves</b>	<b>6,722,284.12</b>	<b>8,056,319.71</b>	<b>899,850.52</b>	<b>2,371,628.33</b>	<b>6,584,541.90</b>

<b>Total Fonds de réserve / Reserves and Reserve Funds</b>	<b>12,811,110.95</b>	<b>11,460,983.28</b>	<b>5,047,318.00</b>	<b>5,041,408.12</b>	<b>11,466,893.16</b>
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**City of / Cité de Clarence-Rockland  
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**Information Clé du FIR/ Key Financial Information Return (FIR) Data**

<b>Item</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
Cash and cash equivalents	10,949,059	14,239,012	10,788,130	8,208,464	7,192,229
Accounts receivable	7,055,080	4,439,943	5,250,986	3,838,052	3,158,753
Taxes receivable	2,288,609	2,836,561	2,930,456	3,190,061	3,455,354
Debt Recoverable from Others	9,060,268	8,797,513	8,463,278	8,062,742	5,036,649
Other financial assets					
<b>TOTAL Financial Assets</b>	<b>29,353,016</b>	<b>30,313,029</b>	<b>27,432,850</b>	<b>23,299,319</b>	<b>18,842,985</b>
<b>Liabilities</b>					
Accounts Payable	11,791,326	11,383,282	12,817,578	10,903,741	10,751,550
Temporary loans					
Deferred revenue	9,259,506	10,328,117	6,452,134	6,250,233	4,151,844
Long term liabilities	28,289,239	26,482,609	22,511,177	21,261,014	19,973,490
Solid waste management					236,338
<b>TOTAL Liabilities</b>	<b>49,340,071</b>	<b>48,194,008</b>	<b>41,780,889</b>	<b>38,414,988</b>	<b>35,113,222</b>
<b>Non-financial assets</b>					
Tangible Capital Assets	141,744,532	140,827,112	143,847,032	145,015,240	146,625,629
Inventories of Supplies	18,860	32,267	63,048	50,945	37,427
Construction in progress					
Prepaid Expenses	88,905	38,347	99,256	70,780	108,339
<b>Total Non-Financial Assets</b>	<b>141,852,297</b>	<b>140,897,726</b>	<b>144,009,336</b>	<b>145,136,965</b>	<b>146,771,395</b>
<b>Total Accumulated Surplus/(Deficit)</b>	<b>121,865,242</b>	<b>123,016,747</b>	<b>129,661,297</b>	<b>130,021,296</b>	<b>130,501,158</b>
<b>Analysis of the Accumulated Surplus</b>					
Equity in Tangible Capital Assets	113,503,113	114,381,462	121,364,774	123,776,440	126,668,155
Reserves and Reserve Funds	4,586,590	5,197,706	5,850,979	7,245,316	8,932,103
General Surplus/ (Deficit)	450,927	660,204	693,928	12,238	219,079
Water operations	-	54,555	282,892	540,063	1,003,593
Wastewater operations	72,451	167,842	442,686	575,264	985,205
Solid waste operations	181,297	330,655	446,102	668,972	717,156
Libraries	56,871	66,310	77,852	40,160	34,070
Unfinanced TCA & Operations	- 1,195,738	- 1,618,876	- 4,953,777	- 7,890,850	- 10,065,700
Unfinanced internal debt	- 3,241,393	- 3,259,108	- 1,936,586	- 1,205,476	- 712,375
Long term receivable	8,921,124	8,618,567	8,313,447	7,846,645	4,825,763
Unfinanced debt -WCB	- 1,470,000	- 1,582,570	- 921,000	- 1,563,000	- 1,667,733
<b>Total Accumulated Surplus</b>	<b>121,865,242</b>	<b>123,016,747</b>	<b>129,661,297</b>	<b>130,021,296</b>	<b>130,501,158</b>
<b>Property taxation</b>					
Taxation - Own Purposes	15,613,216	14,312,280	15,511,838	16,896,656	17,367,700
Payments-In-Lieu of Taxation	80,111	82,649	83,556	80,956	80,369
<b>Subtotal</b>	<b>15,693,327</b>	<b>14,394,929</b>	<b>15,595,394</b>	<b>16,977,612</b>	<b>17,448,069</b>

**City of / Cité de Clarence-Rockland  
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**Information Clé du FIR/ Key Financial Information Return (FIR) Data**

Item	2011	2012	2013	2014	2015
<b>Ontario Municipal Partnership Fund (OMPF)</b>	1,617,900	1,456,200	1,310,600	1,115,100	891,300
<b>Conditional grants</b>					
Ontario conditional grants	1,104,173	662,517	466,950	504,598	542,203
Ontario Grants for Tangible Capital Assets	5,227,085	-	25,000	5,132	161,674
Canada conditional grants	7,942	10,563	94,813	283,476	283,080
Canada Grants for Tangible Capital Assets	5,018,046	-	636,634	138,119	401,066
Deferred revenue earned (Canada Gas Tax)	-	804,546	-	-	-
<b>Subtotal</b>	<b>11,357,246</b>	<b>1,477,626</b>	<b>1,223,397</b>	<b>931,325</b>	<b>1,388,023</b>
<b>Revenue from other municipalities for Tangible Capital Assets</b>	- 786,107	-	29,000	-	466,847
<b>Revenue from other municipalities Total User Fees and Service Charges</b>	1,478,258	1,573,718	1,799,535	1,772,092	2,697,765
<b>Licences and permits</b>	81,154	102,882	110,451	99,267	109,359
<b>Fines and penalties</b>					
Other fines	22,006	22,246	35,659	3,173	10,041
Penalties and interest on taxes	303,373	343,214	402,722	433,357	457,025
Other					26,034
<b>Subtotal</b>	<b>325,379</b>	<b>365,460</b>	<b>438,381</b>	<b>436,530</b>	<b>493,100</b>
<b>Other revenue</b>					
Investment income	92,531	136,220	159,952	132,916	428,900
Interest earned on reserves and reserve funds	-	11,428	8,799	8,987	8,826
Gain/Loss on sale of land & capital assets.	- 1,724,648	- 16,020	- 127,577	- 20,870	- 103,601
Deferred revenue earned (Development Charges)	1,595,059	1,758,778	5,454,653	2,450,082	3,401,740
Deferred revenue earned (Recreational land)	49,384	-	40,000	16,494	27,348
Other Deferred revenue earned	-	-	615,610	640,094	539,543
Donations.	73,649	180,798	551,586	53,213	38,025
Donated Tangible Capital Assets	-	-	-	-	-
Sale of publications, equipment, etc	1,475	11,538	2,864	7,253	3,830
Other	106,439	70,795	9,170		
Other	13,649	8,666	160,119	745,167	
Other	3,803	- 345,175	-	-	14,880



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<b>Information Clé du FIR/ Key Financial Information Return (FIR) Data</b>
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<b>Item</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
Other- Contribution from residents	-	-	-	-	-
Subtotal	211,341	1,817,028	6,875,176	4,033,336	4,359,491
Total revenues	45,517,365	31,947,131	38,387,943	36,748,959	36,494,675

**City of / Cité de Clarence-Rockland  
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**Budget de fonctionnement / Operating Budget**

Sommaire par département / Summary by Department

**City of / Cité de Clarence-Rockland  
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**Sommaire revenu et dépenses corporatifs/ Summary corporate revenue and expenses**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %		
<b>Revenue</b>									
Taxation Revenue	17,524,400	18,125,378	18,114,227	18,125,302	18,878,691	764,464	4%		
Fines	254,563	247,649	354,000	340,299	355,100	1,100	0%		
Grants	1,347,519	1,328,775	1,329,600	1,337,775	1,436,700	107,100	8%		
Penalties and interest on Taxes	457,025	526,093	430,000	515,000	430,000	-	0%		
Investment Income	144,053	168,612	100,000	114,000	120,000	20,000	20%		
Other Income	1,452,529	1,528,293	362,303	381,884	454,694	92,391	26%		
Contribution from Reserves	125,341				-	-	N/a		
Equipment usage	576,643	483,458	576,600	576,600	576,600	-	0%		
Municipal Drainage	65,107	31,333	22,500	31,333	22,500	-	0%		
Program Support	884,535	1,046,086	1,044,972	1,044,972	1,172,400	127,428	12%		
<b>Total revenue</b>	<b>22,831,715</b>	<b>23,485,678</b>	<b>22,334,202</b>	<b>22,467,165</b>	<b>23,446,685</b>	<b>1,112,483</b>	<b>5%</b>		
<b>Expenses</b>									
Program Support	485,682	488,942	488,942	488,942	503,600	14,658	3%		
Contribution to reserves	2,019,240	2,671,828	2,680,753	2,680,753	3,105,091	424,338	16%		
Insurance	222,284	217,889	236,000	236,000	236,000	-	0%		
External Transfers	154,444	115,156	130,000	130,000	130,000	-	0%		
Debt Payments	1,259,735	1,204,234	1,733,226	945,531	1,675,126	-	58,100	-3%	
Equipment usage	475,682	482,500	482,500	482,500	502,900	20,400	4%		
Contingency	-	484	55,751	240,000	350,000	180,000	-	60,000	-25%
Municipal Drainage	130,553	70,029	45,000	57,211	45,000	-	0%		
<b>Total expenses</b>	<b>\$ 4,747,136</b>	<b>\$ 5,306,329</b>	<b>\$ 6,036,421</b>	<b>\$ 5,370,937</b>	<b>\$ 6,377,717</b>	<b>\$ 341,296</b>	<b>6%</b>		
<b>NET CORPORATE</b>	<b>-\$ 18,084,579</b>	<b>-\$ 18,179,349</b>	<b>-\$ 16,297,781</b>	<b>-\$ 17,096,228</b>	<b>-\$ 17,068,968</b>	<b>-\$ 771,187</b>	<b>5%</b>		

**City of / Cité de Clarence-Rockland  
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**Objets de dépense - Conseil/ Objects of expenditure - City Council**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Contribution from reserve		10,156				-	#DIV/0!
Tournois de golf du Maire		22,098				-	#DIV/0!
<b>Total revenue</b>	-	32,254	-	-	-	-	#DIV/0!
Regular Salaries	247,683	253,607	258,309	257,462	261,830	3,533	1%
<b>Total Salaries and benefits</b>	<b>\$ 247,683</b>	<b>\$ 253,607</b>	<b>\$ 258,309</b>	<b>\$ 257,462</b>	<b>\$ 261,830</b>	<b>\$ 3,521</b>	<b>1%</b>
Advertising	2,520	1,239	3,000	3,000	3,000	-	0%
Committee	1,500	621	3,000	3,000	3,000	-	0%
Conference	10,229	152	7,000	7,000	10,000	-	0%
Guy Desjardins	3,101	4,875	5,000	5,000	5,000	-	0%
J.M. Lalonde	3,884	1,275	3,000	3,000	3,000	-	0%
Carl Grimard	1,962	2,888	3,000	3,000	3,000	-	0%
Michel Levert	1,770	1,546	3,000	3,000	3,000	-	0%
Yvon Simoneau	1,948	2,208	3,000	3,000	3,000	-	0%
Mario Zanth	2,047	2,452	3,000	3,000	3,000	-	0%
Diane Choiniere	2,000	3,000	3,000	3,000	3,000	-	0%
Krista Simard	1,990	2,956	3,000	3,000	3,000	-	0%
Andre J Lalonde	1,988	2,975	3,000	3,000	3,000	-	0%
Filming	25,102	26,370	25,000	20,915	25,000	-	0%
Golf tournament	18,910	12,254	-	-	-	-	N/A
Membership	7,024	8,906	10,000	10,000	10,000	-	0%
Meals	6,867	4,244	6,500	6,500	6,500	-	0%
Mileage	2,174	1,810	6,000	2,500	3,000	-	0%
Promotion	2,500	-	-	-	-	-	N/A
Subscriptions	1,337	-	-	-	-	-	N/A
Supplies	752	453	1,000	1,000	1,000	-	0%
Contribution to Reserves - Golf	-	20,000	-	-	-	-	N/A
<b>Total Materiels</b>	<b>\$ 99,604</b>	<b>\$ 99,918</b>	<b>\$ 90,500</b>	<b>\$ 84,915</b>	<b>\$ 90,500</b>	<b>\$ -</b>	<b>0%</b>
<b>Total expenses</b>	<b>\$ 347,287</b>	<b>\$ 353,525</b>	<b>\$ 348,809</b>	<b>\$ 342,377</b>	<b>\$ 352,330</b>	<b>\$ 3,521</b>	<b>1%</b>
<b>NET CITY COUNCIL</b>	<b>\$ 347,287</b>	<b>\$ 321,271</b>	<b>\$ 348,809</b>	<b>\$ 342,377</b>	<b>\$ 352,330</b>	<b>\$ 3,521</b>	<b>1%</b>

**City of / Cité de Clarence-Rockland  
Budget 2017**

**Sommaire bureau du directrice générale/ Summary Chief Administrative Office**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Contribution from capital reserve	-	24,962		4,871		-	
<b>Total revenue</b>	-	24,962	-	4,871	-	-	
<b>Expenses</b>							
CAO administration	468,844	427,186	451,857	447,926	641,569	189,712	42%
Municipal buildings	215,589	289,778	299,434	289,142	299,487	53	0%
<b>Total expenses</b>	<b>\$ 684,433</b>	<b>\$ 716,963</b>	<b>\$ 751,291</b>	<b>\$ 737,068</b>	<b>\$ 941,056</b>	<b>\$ 189,765</b>	<b>25%</b>
<b>NET Chief Administration Officer</b>	<b>\$ 684,433</b>	<b>\$ 692,002</b>	<b>\$ 751,291</b>	<b>\$ 732,197</b>	<b>\$ 941,056</b>	<b>\$ 189,765</b>	<b>25%</b>

**City of / Cité de Clarence-Rockland  
2017 Budget 2017**

**Sommaire services corporatifs/ Summary Corporate Services**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Licenses and permits	24,219	25,147	25,700	24,120	23,500	-	2,200 -9%
Commissioner of oaths	1,785	1,600	700	1,560	1,500	800	114%
Contribution from reserve	2,170	78,214	75,000	75,000	1,600	-	73,400 -98%
<b>Total revenue</b>	<b>28,174</b>	<b>104,961</b>	<b>101,400</b>	<b>100,680</b>	<b>26,600</b>	<b>-</b>	<b>74,800 -74%</b>
<b>Expenses</b>							
Corporate Services -Administration	583,509	780,022	905,538	846,996	901,862	-	3,676 0%
Elections	2,464	611	-	1,600	1,600	1,600	N/a
Human resources	399,202	429,819	482,093	454,494	435,229	-	46,864 -10%
Accessibility	1,323	786	11,100	1,000	11,100	-	0%
<b>Total expenses</b>	<b>\$ 986,498</b>	<b>\$ 1,211,237</b>	<b>\$ 1,398,731</b>	<b>\$ 1,304,091</b>	<b>\$ 1,349,791</b>	<b>-\$ 48,940</b>	<b>-3%</b>
<b>Net</b>	<b>\$ 958,324</b>	<b>\$ 1,106,276</b>	<b>\$ 1,297,331</b>	<b>\$ 1,203,411</b>	<b>\$ 1,323,191</b>	<b>\$ 25,860</b>	<b>2%</b>

**City of / Cité de Clarence-Rockland  
2017 Budget 2017**

**Sommaire finances/ Summary Finance**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Finance	47,277	52,700	96,695	55,040	96,695	-	0%
Information technology	54,000	52,790	-	-	-	-	-
<b>Total revenue</b>	<b>101,277</b>	<b>105,490</b>	<b>96,695</b>	<b>55,040</b>	<b>96,695</b>	<b>-</b>	<b>0%</b>
<b>Expenses</b>							
Finance	1,163,223	1,301,787	1,205,044	1,249,071	1,238,364	33,320	3%
Information technology	340,206	316,486	412,121	360,222	513,053	100,932	24%
Economic development	5,957	5,487	20,000	12,192	25,000	5,000	25%
<b>Total expenses</b>	<b>\$ 1,509,386</b>	<b>\$ 1,623,760</b>	<b>\$ 1,637,165</b>	<b>\$ 1,621,485</b>	<b>\$ 1,776,417</b>	<b>\$ 139,252</b>	<b>9%</b>
<b>Net</b>	<b>\$ 1,408,109</b>	<b>\$ 1,518,270</b>	<b>\$ 1,540,470</b>	<b>\$ 1,566,444</b>	<b>\$ 1,679,722</b>	<b>\$ 139,252</b>	<b>9%</b>

**City of / Cité de Clarence-Rockland  
2017 Budget 2017**

Sommaire service de la protection/ Summary Protective Services								
GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %	
<b>Incendie/ Fire</b>								
<b>Revenue</b>								
Fire - Administration	24,193	50,329	103,250	57,200	74,250	- 29,000	-28%	
<b>Total revenue</b>	<b>24,193</b>	<b>50,329</b>	<b>103,250</b>	<b>57,200</b>	<b>74,250</b>	<b>- 29,000</b>	<b>-28%</b>	
<b>Expenses</b>								
<b>Incendie/ Fire</b>								
Fire - Administration	395,889	377,995	425,468	373,876	408,292	- 17,176	-4%	
Fire Fighting	789,817	749,742	714,950	658,654	714,977	27	0%	
Fire Training	112,452	93,631	133,759	140,926	135,675	1,916	1%	
Fire Halls	57,817	68,850	85,640	72,186	71,091	- 14,549	-17%	
Fire Vehicles	108,682	124,300	114,500	126,500	114,500	-	0%	
Fire Prevention/ Education	107,302	152,345	145,910	153,311	147,836	1,926	1%	
Fire Special Events	6,645	11,425	11,264	16,814	11,432	168	1%	
Emergency Management	5,779	2,998	13,333	2,582	3,500	- 9,833	-74%	
<b>Total Expenses</b>	<b>\$ 1,584,383</b>	<b>\$ 1,581,284</b>	<b>\$ 1,644,824</b>	<b>\$ 1,544,848</b>	<b>\$ 1,607,303</b>	<b>-\$ 37,521</b>	<b>-2%</b>	
<b>Net Feu/ Fire</b>	<b>\$ 1,560,190</b>	<b>\$ 1,530,955</b>	<b>\$ 1,541,574</b>	<b>\$ 1,487,648</b>	<b>\$ 1,533,053</b>	<b>-\$ 8,521</b>	<b>-1%</b>	
<b>Police</b>								
Police	3,231,214	3,312,144	3,312,301	3,312,301	3,372,301	60,000	2%	
<b>Net Police/ Police</b>	<b>\$ 3,231,214</b>	<b>\$ 3,312,144</b>	<b>\$ 3,312,301</b>	<b>\$ 3,312,301</b>	<b>\$ 3,372,301</b>	<b>\$ 60,000</b>	<b>2%</b>	
<b>Reglementation/ By Law</b>								
Revenue - By law	137,842	166,011	181,311	194,311	181,311	-	0%	
Expenses - By law	553,398	670,294	519,918	655,663	538,727	18,809	4%	
<b>Net Reglementation/ By law</b>	<b>\$ 415,556</b>	<b>\$ 504,282</b>	<b>\$ 338,607</b>	<b>\$ 461,352</b>	<b>\$ 357,416</b>	<b>\$ 18,809</b>	<b>6%</b>	
Revenue - Larose Forest	11,625	-	25,000	-	-	25,000	-100%	
Expenses - Larose Forest	10,373	-	5,000	-	-	5,000	-100%	
<b>Net Forst Larose</b>	<b>-\$ 1,252</b>	<b>\$ -</b>	<b>-\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>-100%</b>	
<b>NET PROTECTIVE SERVICES</b>	<b>\$ 5,205,708</b>	<b>\$ 5,347,381</b>	<b>\$ 5,172,482</b>	<b>\$ 5,261,301</b>	<b>\$ 5,262,770</b>	<b>\$ 90,288</b>	<b>2%</b>	



**City of / Cité de Clarence-Rockland  
2017 Budget 2017**

**Sommaire infrastructure et aménagement du territoire /  
Summary Infrastructure and Planning**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>INFRASTRUCTURE</b>							
<b>Revenue</b>							
Administration	42,251	85,144	35,841	69,098	18,100	- 17,741	-49%
Storms sewers	430,455	362,205	-	-	-	-	N/a
Winter control	50,000	-	-	-	20,000	20,000	N/a
Vehicules	64,433	30,191	54,700	41,100	54,700	-	0%
<b>Total revenue</b>	<b>587,139</b>	<b>477,540</b>	<b>90,541</b>	<b>110,198</b>	<b>92,800</b>	<b>2,259</b>	<b>2%</b>
<b>Expenses</b>							
Adminstration	1,436,160	1,484,896	1,304,623	1,363,136	1,323,184	18,561	1%
Roads	400,825	297,026	335,600	305,803	320,600	- 15,000	-4%
Roadside maintenance	564,646	784,290	575,800	726,705	537,800	- 38,000	-7%
Gravel roads	574,855	528,342	614,000	534,927	604,000	- 10,000	-2%
Storms sewers	543,357	398,325	210,600	145,787	195,600	- 15,000	-7%
Winter control	726,642	963,020	755,000	846,639	777,350	22,350	3%
Vehicules	736,942	822,249	962,012	849,428	863,849	- 98,163	-10%
<b>Total expenses</b>	<b>\$ 4,983,427</b>	<b>\$ 5,278,148</b>	<b>\$ 4,757,635</b>	<b>\$ 4,772,425</b>	<b>\$ 4,622,383</b>	<b>-\$ 135,252</b>	<b>-3%</b>
<b>NET INFRASTRUCTURE</b>	<b>\$ 4,396,288</b>	<b>\$ 4,800,608</b>	<b>\$ 4,667,094</b>	<b>\$ 4,662,227</b>	<b>\$ 4,529,583</b>	<b>-\$ 137,511</b>	<b>-3%</b>
<b>PLANNING</b>							
Revenue	389,922	344,941	218,000	247,255	268,000	50,000	23%
Expense	526,166	450,870	400,165	369,512	467,244	67,079	17%
<b>NET PLANNING</b>	<b>\$ 136,244</b>	<b>\$ 105,929</b>	<b>\$ 182,165</b>	<b>\$ 122,257</b>	<b>\$ 199,244</b>	<b>\$ 17,079</b>	<b>9%</b>
<b>CONSTRUCTION</b>							
Revenue	398,558	432,551	537,900	412,133	469,300	- 68,600	-13%
Expense	445,478	432,551	414,244	412,889	469,300	55,056	13%
<b>NET CONSTRUCTION</b>	<b>\$ 46,920</b>	<b>\$ -</b>	<b>-\$ 123,656</b>	<b>\$ 756</b>	<b>\$ -</b>	<b>\$ 123,656</b>	<b>-100%</b>
<b>NET INFRASTRUCTURE AND PLANNING</b>	<b>\$ 4,579,452</b>	<b>\$ 4,906,537</b>	<b>\$ 4,725,603</b>	<b>\$ 4,785,240</b>	<b>\$ 4,728,827</b>	<b>\$ 3,224</b>	<b>0%</b>

**City of / Cité de Clarence-Rockland  
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**Sommaire services communautaires / Summary Community Services**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Administration	2,278	-	-	-	-	-	N/a
External Programs	120,838	151,976	120,149	150,172	95,300	- 24,849	-21%
Community Centres	1,878	10,906	8,690	11,360	8,690	-	0%
Cultural Facilities	23,491	4,383	9,585	4,400	7,185	- 2,400	-25%
Recreation Facilities	354,376	422,787	391,813	374,884	375,813	- 16,000	-4%
Parks	106,828	31,183	26,400	26,830	26,400	-	0%
<b>Total revenue</b>	<b>609,690</b>	<b>621,235</b>	<b>556,637</b>	<b>567,646</b>	<b>513,388</b>	<b>- 43,249</b>	<b>-8%</b>
<b>Expenses</b>							
Administrartion	418,966	912,356	466,914	918,153	944,634	477,720	102%
External Programs	209,766	156,227	176,029	195,290	153,240	- 22,789	-13%
Community Centres	92,679	110,080	105,587	116,906	113,223	7,636	7%
Cultural Facilities	29,422	25,102	49,107	34,411	49,280	173	0%
Recreation Facilities	920,206	802,530	1,137,105	684,836	662,980	- 474,125	-42%
Parks	688,700	364,322	386,730	381,873	407,419	20,689	5%
	<b>\$ 2,359,740</b>	<b>\$ 2,370,617</b>	<b>\$ 2,321,472</b>	<b>\$ 2,331,468</b>	<b>\$ 2,330,776</b>	<b>\$ 9,304</b>	<b>0%</b>
<b>NET COMMUNITY SERVICES</b>	<b>\$ 1,750,050</b>	<b>\$ 1,749,382</b>	<b>\$ 1,764,835</b>	<b>\$ 1,763,822</b>	<b>\$ 1,817,388</b>	<b>\$ 52,553</b>	<b>3%</b>

**City of / Cité de Clarence-Rockland  
2017 Budget 2017**

**Sommaire garderies / Summary Daycare**

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Administration	11,405	332,851	136,951	418,545	295,500	158,549	116%
Carrousel	537,818	508,008	546,611	491,510	512,057	- 34,554	-6%
Carrefour Jeunesse	536,289	625,920	620,507	604,617	695,144	74,637	12%
St Patrick	228,962	278,334	246,244	268,129	343,609	97,365	40%
Rockland Public	212,329	220,286	244,194	208,004	251,030	6,836	3%
St Mathieu	401,163	519,202	485,264	497,491	501,912	16,648	3%
Ste Félicité	497,189	494,661	521,277	472,183	485,057	- 36,220	-7%
Sacre Cœur	249,186	284,194	298,813	268,850	272,425	- 26,388	-9%
St Pascal	50,643	57,893	45,771	51,659	51,630	5,859	13%
Ste Trinité	1,201,625	1,487,302	1,476,773	1,425,279	1,670,994	194,221	13%
Childhood Program	-	-	-	-	-	-	-
Special Needs	109,318	209,351	93,000	185,449	185,000	92,000	99%
<b>Total revenue</b>	<b>4,035,927</b>	<b>5,018,002</b>	<b>4,715,405</b>	<b>4,891,716</b>	<b>5,264,358</b>	<b>548,953</b>	<b>12%</b>
<b>Expenses</b>							
Administration	- 12,484	276,919	- 2,261	365,899	349,454	351,715	-15557%
Carrousel	856,603	713,855	795,456	715,136	687,405	- 108,051	-14%
Carrefour Jeunesse	622,056	641,850	619,077	632,943	750,714	131,637	21%
St Patrick	242,157	245,664	214,891	240,241	221,013	6,122	3%
Rockland Public	254,029	234,561	224,969	231,672	230,481	5,512	2%
St Mathieu	438,648	487,193	448,640	482,916	460,852	12,212	3%
Ste Félicité	568,590	532,527	549,452	533,625	549,375	- 77	0%
Sacre Cœur	272,969	255,379	269,210	251,821	272,653	3,443	1%
St Pascal	40,202	45,366	41,606	45,305	42,025	419	1%
Ste Trinité	1,404,581	1,447,006	1,412,686	1,443,574	1,463,277	50,591	4%
Childhood Program	42	-	-	42	-	-	a
Special Needs	112,780	196,834	89,569	198,130	185,000	95,431	107%
<b>Total expenses</b>	<b>\$ 4,800,172</b>	<b>\$ 5,077,153</b>	<b>\$ 4,663,296</b>	<b>\$ 5,141,222</b>	<b>\$ 5,212,249</b>	<b>\$ 548,953</b>	<b>12%</b>
<b>NET DAYCARE</b>	<b>\$ 764,245.63</b>	<b>\$ 59,150.23</b>	<b>-\$ 52,109.44</b>	<b>\$ 249,505.53</b>	<b>-\$ 52,109.00</b>	<b>\$ 0</b>	<b>0%</b>

**City of / Cité de Clarence-Rockland  
Budget 2017**

Sommaire transport en commun / Summary Transit							
GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Transit	1,487,884	1,411,578	1,542,020	1,424,100	1,323,680	- 218,340	-14%
<b>Total revenue</b>	<b>1,487,884</b>	<b>1,411,578</b>	<b>1,542,020</b>	<b>1,424,100</b>	<b>1,323,680</b>	<b>- 218,340</b>	<b>-14%</b>
<b>Expenses</b>							
Transit							
Transit	2,030,668	1,895,127	1,851,169	1,910,169	1,775,000	- 76,169	-4%
<b>Total expenses</b>	<b>\$ 2,030,668</b>	<b>\$ 1,895,127</b>	<b>\$ 1,851,169</b>	<b>\$ 1,910,169</b>	<b>\$ 1,775,000</b>	<b>-\$ 76,169</b>	<b>-4%</b>
<b>NET TRANSIT</b>	<b>\$ 542,784</b>	<b>\$ 483,549</b>	<b>\$ 309,149</b>	<b>\$ 486,069</b>	<b>\$ 451,320</b>	<b>\$ 142,171</b>	<b>46%</b>

**City of / Cité de Clarence-Rockland  
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Sommaire Bibliothèque publique / Summary Public Library							
GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Tax revenue *							
Revenues	171,043	144,387	165,467	136,229	140,744	- 24,723	-15%
<b>Total revenue</b>	<b>171,043</b>	<b>144,387</b>	<b>165,467</b>	<b>136,229</b>	<b>140,744</b>	<b>- 24,723</b>	<b>-15%</b>
<b>Expenses</b>							
Salaries and benefits	368,332	400,054	421,700	425,315	472,643	50,943	12%
Materials	144,346	192,413	167,285	185,534	180,736	13,451	8%
Contracts	27,620	38,357	41,137	46,577	41,138	1	0%
Contribution to reserves	35,856	-	-	-	-	-	0%
Admin. costs	10,276	10,345	10,345	10,345	10,700	355	3%
<b>Total expenses</b>	<b>\$ 586,430</b>	<b>\$ 641,169</b>	<b>\$ 640,467</b>	<b>\$ 667,771</b>	<b>\$ 705,217</b>	<b>\$ 64,750</b>	<b>10%</b>
<b>NET</b>	<b>\$ 415,387</b>	<b>\$ 496,782</b>	<b>\$ 475,000</b>	<b>\$ 531,542</b>	<b>\$ 564,473</b>	<b>\$ 89,473</b>	

\* tax revenue is reflected in the NET line

**City of / Cité de Clarence-Rockland  
Budget 2017**

Sommaire Services d'eau / Summary Water Services							
GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Fixed rate	948,290	1,033,598	975,000	975,000	1,102,586	127,586	13%
Metered rate	1,383,241	1,546,103	1,480,000	1,480,000	1,420,542	- 59,458	-4%
Other revenue	775,689	561,220	535,266	693,317	684,401	149,135	28%
<b>Total revenue</b>	<b>3,107,220</b>	<b>3,140,921</b>	<b>2,990,266</b>	<b>3,148,317</b>	<b>3,207,529</b>	<b>217,263</b>	<b>7%</b>
<b>Expenses</b>							
Operating costs	2,198,168	2,218,498	2,382,169	2,264,876	2,522,293	140,124	6%
Contribution to reserves	450,042	608,097	608,097	700,100	685,236	77,139	13%
<b>Total expenses</b>	<b>\$ 2,648,210</b>	<b>\$ 2,826,595</b>	<b>\$ 2,990,266</b>	<b>\$ 2,964,976</b>	<b>\$ 3,207,529</b>	<b>\$ 217,263</b>	<b>7%</b>
<b>NET</b>	<b>-\$ 459,010</b>	<b>-\$ 314,327</b>	<b>\$ -</b>	<b>-\$ 183,341</b>	<b>\$ -</b>	<b>\$ -</b>	

**City of / Cité de Clarence-Rockland  
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Sommaire Services d'égout / Summary Sewer Services

GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Fixed rate	617,992	740,513	700,000	737,115	813,828	113,828	16%
Metered rate	1,256,165	1,470,699	1,384,657	1,384,657	1,370,805	- 13,852	-1%
Other revenue	469,425	33,676	35,050	34,600	34,126	- 924	-3%
<b>Total revenue</b>	<b>2,343,582</b>	<b>2,244,888</b>	<b>2,119,707</b>	<b>2,156,372</b>	<b>2,218,759</b>	<b>99,052</b>	<b>5%</b>
<b>Expenses</b>							
Operating costs	1,886,629	1,987,410	1,947,220	1,924,672	2,084,449	137,229	7%
Contribution to reserves	48,567	-	172,487	175,000	134,310	- 38,177	-22%
<b>Total expenses</b>	<b>\$ 1,935,196</b>	<b>\$ 1,987,410</b>	<b>\$ 2,119,707</b>	<b>\$ 2,099,672</b>	<b>\$ 2,218,759</b>	<b>\$ 99,052</b>	<b>5%</b>
<b>NET</b>	<b>-\$ 408,386</b>	<b>-\$ 257,478</b>	<b>\$ -</b>	<b>-\$ 56,700</b>	<b>\$ -</b>	<b>\$ -</b>	

**City of / Cité de Clarence-Rockland  
Budget 2017**

Sommaire Services déchets/ Summary Waste Services							
GENERAL FUND	2015 YEAR END	2016 YEAR TO DATE	2016 BUDGET	2016 FORECAST	2017 BUDGET	VARIANCE AMOUNT	VARIANCE %
<b>Revenue</b>							
Residential	1,401,750	1,756,839	1,770,259	1,757,248	1,756,312	- 13,947	-1%
Commercial	133,057	187,986	193,898	193,898	191,911	- 1,987	-1%
Other revenue	484,683	461,063	539,320	397,161	419,320	- 120,000	-22%
<b>Total revenue</b>	<b>2,019,490</b>	<b>2,405,887</b>	<b>2,503,477</b>	<b>2,348,307</b>	<b>2,367,543</b>	<b>- 135,934</b>	<b>-5%</b>
<b>Expenses</b>							
Operating costs	1,692,171	2,144,726	2,374,571	2,204,635	2,267,543	- 107,028	-5%
Contribution to reserves	348,840	116,906	128,906	128,906	100,000	- 28,906	-22%
<b>Total expenses</b>	<b>\$ 2,041,011</b>	<b>\$ 2,261,632</b>	<b>\$ 2,503,477</b>	<b>\$ 2,333,541</b>	<b>\$ 2,367,543</b>	<b>-\$ 135,934</b>	<b>-5%</b>
<b>NET</b>	<b>\$ 21,521</b>	<b>-\$ 144,255</b>	<b>\$ -</b>	<b>-\$ 14,766</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>



**City of / Cité de Clarence-Rockland  
2017 Budget 2017**

**Budget d'immobilisations / Capital Budget**

City of / Cité de Clarence-Rockland  
2017 Budget 2017

Projets en progression/ Works in progress (WIP)

Année/ Year	Compte/ account	Titre / Title	Budget	Dépense / Expense	Variance	Croissance / Growth	Fonds reserve / Reserve funds	Octrois / Grant	Dettes / Debt
<b>A Projets en progression après 2016 / Projects to continue beyond 2016</b>									
<b>Services communautaires/ Community Services</b>									
2014	7405-9178	Station Bourget Developpment dc	450,426	0	450,426				
2015	7260-9420	Pistes cyclable et réseau / Bike trails and network	49,000	0	49,000				
2015	7480-9177	Centre récréatif / Bourget Recreation Centre	78,580	2,442	76,138		2,442		
2015	7250-1501	Parc / Park Hammond - development tennis	105,020	60,191	44,829	54,172	0	6,019	
2016	7250-9876	Clarence Creek-structutres jeux / play structures	172,126	153,809	18,317	138,428	15,381		
2016	7490-9738	Centre récréatif / St-Pascal Recreation Centre	50,000	0	50,000	0			
2016	7110-9440	Cube Van	55,000	0	55,000		0		
2016	7420-9249	Arena Clarence Creek	150,000	78,129	71,871	0	78,129		
<b>Total Services communautaires/ Community Services</b>			<b>1,110,152</b>	<b>294,571</b>	<b>815,581</b>	<b>192,600</b>	<b>95,952</b>	<b>6,019</b>	<b>0</b>
<b>Services corporatifs/ Corporate Services</b>									
2014	1220-9104	Plan stratégique / Strategic plan	24,358	0	24,358		0		
<b>Total Services corporatifs/ Corporate services</b>			<b>24,358</b>	<b>0</b>	<b>24,358</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Finances / Finances</b>									
2013	1320-9580	Projets IT	290,772	235,980	54,792		235,980		
2016	1310-9003	VADIM Open	30,000	0	30,000				
2016	1310-9288	Digitaliser dossiers propriétés / Digitize property files	65,000	0	65,000				
2016	1310-9882	Line of sight and security info (SIEM)	60,000	31,916	28,084	0	31,916		
<b>Total Finances / Finances</b>			<b>445,772</b>	<b>267,895</b>	<b>177,877</b>	<b>0</b>	<b>267,895</b>	<b>0</b>	<b>0</b>
<b>Services protective, -</b>									
2014	2140-9389	Entraînement/Fire training live Burn container	75,000	0	75,000				
2015	2140-9221	Fire 3-Rockland Expansion - Construction	3,458,454	395,865	3,062,590	237,519			158,346
<b>Total Services protective/ Protective Services</b>			<b>3,533,454</b>	<b>395,865</b>	<b>3,137,590</b>	<b>237,519</b>	<b>0</b>	<b>0</b>	<b>158,346</b>
<b>Aménagement du territoire / Planning</b>									
2014	8110-9282	Secondary Plan Rockland (sancor)	60,000	0	60,000				
2016	8110-9284	Comité du patrimoine / Heritage Committe	60,000	0	60,000				
2016	8110-9253	Plan second aires spéciales / Special area secondary plan	80,000	25,186	54,814	15,111	10,074		
2016	8110-0532	Plan amélioration comm / Community Improvement Plan	30,000	21,459	8,541		21,459		
2016	8110-9283	Embellissement de la Cité / City Beautification	55,000	0	55,000				
2016	8110-9286	Enseignes Cité / City signs	50,000	0	50,000				
<b>Total aménagement du territoire / Planning</b>			<b>335,000</b>	<b>46,644</b>	<b>288,356</b>	<b>15,111</b>	<b>31,533</b>	<b>0</b>	<b>0</b>
<b>Infrastructure</b>									
2014	3110-9626	Expansion Garage	299,013	0	299,013				
2014	3200-9275	Terrain pour dépôt a neige / Snow Dump land	350,000	2,439	347,561	2,439			
2016	3140-9031	Niveleuse / Grader - with Plow	280,000	0	280,000	0	0		
2016	3140-9235	Truck with salter & plough (11 ans)	325,000	0	325,000	0	0		
2016	3110-9071	Garage improvement	100,000	51,788	48,212	0	51,788		
<b>Total Infrastructure</b>			<b>1,354,013</b>	<b>54,227</b>	<b>1,299,786</b>	<b>2,439</b>	<b>51,788</b>	<b>0</b>	<b>0</b>
<b>Routes / Roadss</b>									
2014	3260-9278	Plan maître eaux surfaces/Storm sewer master plan	200,000	0	200,000				
2014	3200-9392	Caron utilitées relocation	143,034	34,261	108,773	20,557			13,704
2015	3200-9279	Pond Caron	317,344	94,273	223,071	94,273			
2015	3260-9299	Fossés / Ditching Foresthill-BlueJay	259,171	217,616	41,555			217,616	
2016	3200-9277	St-Joseph	2,225,631	130,120	2,095,511		130,120		
2016	3200-9889	St-Jacques Street - engineering	80,000	45,967	34,033		45,967		
2016	3260-9072	Pluvial / Storm Rodrigue	425,000	32,840	392,160	0	32,840		
2016	3240-9890	Pont / Bridge Boileau	63,500	51,489	12,011	0	0		51,489
<b>Total routes / Roads</b>			<b>3,713,681</b>	<b>606,566</b>	<b>3,107,115</b>	<b>114,830</b>	<b>208,927</b>	<b>217,616</b>	<b>65,193</b>
<b>Supporté par les taux/ Rate Supported</b>									
2014	9300-9581	Bourget-CC sanitary sewers construction	1,000,000	0	1,000,000				
2014	9300-9271	Screening system wwtp c/w forcemain / station 1	4,975,347	101,010	4,874,337	101,010			
2016	9315-9496	Sanitaire Laurier ph 2 /Sanitary sewer Laurier ph2	1,000,000	806,711	193,289	0	0		806,711
2016	9523-9753	Dépotoir Notre Dame	88,000	53,479	34,521	0	0		53,479
2015	9523-4201	Conception site dépotoir / landfill	657,662	192,492	465,170		192,492		
<b>Total Supporté par les taux/ Rate Supported</b>			<b>7,721,009</b>	<b>1,153,692</b>	<b>6,567,317</b>	<b>101,010</b>	<b>192,492</b>	<b>0</b>	<b>860,190</b>
<b>Projets en progression après 2016 / Projects to continue beyond 2016</b>			<b>18,237,439</b>	<b>2,819,461</b>	<b>15,417,978</b>	<b>663,509</b>	<b>848,587</b>	<b>223,635</b>	<b>1,083,730</b>

Projets en progression/ Works in progress (WIP)

Année/ Year	Compte/ account	Titre / Title	Budget	Dépense / Expense	Variance	Croissance / Growth	Fonds reserve / Reserve funds	Octrois / Grant	Dettes / Debt
<b>B Projets à être complétés en 2016 / Projects to be completed in 2016</b>									
<b>Services communautaires/ Community Services</b>									
2014	7250-9150	Plan directeur loisir /Recreation master plan	27,410	6,429	20,981	5,786	643		
2014	7310-9863	Climatisation Garage Loisirs HVAC unit	27,000	0	27,000		0		
2015	6110-9953	Garderie équipement / Daycare equipment	142,000	50,423	91,577	45,381	5,042		
2015	1340-9875	City hall renovation 2015	0	3,214	-3,214		3,214		
2016	7250-9877	Bourget - parc d'eau / water park	150,000	147,256	2,744	132,531	14,726		
2016	7250-9879	Parc / Mountain view park - play structures CC	100,000	98,891	1,109	89,002	9,889		
2016	1340-9818	Hôtel de ville / Clarence Rockland City Hall	78,000	85,487	-7,487	0	85,487		
2016	7250-9716	Véhicule Ford F350 - 2006 loisir	40,000	36,096	3,904	0	36,096		
2016	7250-9147	Parc / Park Simon Rockland	25,000	21,059	3,941	0	21,059		
<b>Total Services communautaires/ Community Services</b>			<b>589,410</b>	<b>448,857</b>	<b>140,553</b>	<b>272,700</b>	<b>176,157</b>	<b>0</b>	<b>0</b>
<b>Transport en commun / Transit</b>									
2016	3910-9940	Transit / bicycle racks and bus shelter map bike rack	20,000	13,434	6,566	0		13,434	
<b>Total Transport en commun / Transit</b>			<b>20,000</b>	<b>13,434</b>	<b>6,566</b>	<b>0</b>	<b>0</b>	<b>13,434</b>	<b>0</b>
<b>Services corporatifs/ Corporate Services</b>									
2014	1220-9176	Système 311	15,000	10,694	4,306		10,694		
2011	1320-9101	Programm archives des couriels / email archive	40,000	16,952	23,048		16,952		
2014	1320-9409	CPU replacement	22,077	0	22,077		0		
2016	1310-9881	Firewalls, Antivirus	55,000	52,790	2,210	0	52,790		
2013	1220-8998	Plan gestion des actifs/Asset Management Plan	6,184	9,319	-3,135		9,319		
<b>Total Services corporatifs/ Corporate services</b>			<b>138,261</b>	<b>89,754</b>	<b>48,506</b>	<b>0</b>	<b>89,754</b>	<b>0</b>	<b>0</b>
<b>Règlementation / Bylaw</b>									
2015	2410-9493	Fourrière / Dog Pound Facility	100,000	0	100,000	0	0		
2015	24,109,711	VIT-ATV	0	2,479	-2,479		2,479		
2016	2410-9444	Véhicule Ford Ranger - 2008 by-law	45,000	34,853	10,147	0	34,853		
<b>Total Règlementation / Bylaw</b>			<b>145,000</b>	<b>37,332</b>	<b>107,668</b>	<b>0</b>	<b>37,332</b>	<b>0</b>	<b>0</b>
<b>Pompiers / Fire</b>									
2014	2140-9388	pavage cc	0	7,327	-7,327	0	7,327		
2016	2120-9387	Forcible entry tool-profi	15,000	14,959	41	0	14,959		
<b>Total pompiers / Fire</b>			<b>15,000</b>	<b>22,285</b>	<b>-7,285</b>	<b>0</b>	<b>22,285</b>	<b>0</b>	<b>0</b>
<b>Aménagement du territoire / Planning</b>									
2014	8110-9883	Etude expansion urbaine	15,000	0	15,000	0	0		
2014	8110-9886	Règlement zonage	21,045	32,372	-11,328	19,423	12,949		
2014	8110-9424	Intersection restru/redevelopment: all study	115,000	0	115,000		0		
<b>Total aménagement du territoire / Planning</b>			<b>151,045</b>	<b>32,372</b>	<b>118,672</b>	<b>19,423</b>	<b>12,949</b>	<b>0</b>	<b>0</b>
<b>Infrastructure</b>									
2015	3140-9567	Hot Box	55,968	50,718	5,250	45,646	5,072		
2015	3140-9977	Bombardier sidewalk equipment snow blower	12,720	12,084	636	10,876	1,208		
2015	3140-9754	Holder sidewalk sweeper attachment	7,632	9,959	-2,327	8,963	996		
2015	3140-8999	Mack truck with salter & plough (12 ans)	300,000	319,272	-19,272		131,000		188,272
2016	3140-9675	Nouveaux véhicules tp & parcs / Support Vehicles city	50,000	43,001	6,999	43,001	0		
<b>Total Infrastructure</b>			<b>426,320</b>	<b>435,035</b>	<b>-8,715</b>	<b>108,486</b>	<b>138,276</b>	<b>0</b>	<b>188,272</b>
<b>Routes / Roads</b>									
2013	3200-9121	Chemin Gagné Roads	300,121	291,488	8,634		291,488		
2013	3260-9400	Caron autres	25,000	24,698	302	14,819			9,879
2014	3260-9394	Caron storm sewers construction	0	39,195	-39,195	23,517			15,678
2015	3200-9568	Marquette-Vaudreuil	270,717	228,970	41,747		107,578	121,392	
2015	3260-9573	Pluvial / Storm Claude CC	96,689	54,433	42,256			54,433	
2015	3200-9579	Cul de sac Bourget/dead end Bourget	97,412	9,598	87,814		9,598		
2015	3260-9300	Fossés / Ditching Clark	251,439	177,675	90,600			177,675	
2015	3240-9313	Pont Bear Brook Bridge	1,400,000	1,364,132	35,868		1,227,719		136,413
2015	3260-9483	Laurier storm sewer	12,470	12,470	0		12,470		
2015	3260-9578	Pluvial / Storm Champlain	410,000	315,998	94,002		157,999	157,999	
2015	3710-9439	Ajout Lumières de rue / Additional street lights	27,850	0	27,850		0		
2016	3200-9888	Intersection Laurier/Laporte	250,000	237,746	12,254	160,000	77,746		
2016	3200-3646	Trottoir-lumières/Labonté Céline sidewalk & street lights	100,000	92,971	7,029	74,377	18,594		
2016	3200-9874	Scratch Coat	230,000	222,442	7,558		0	222,442	
2016	3200-9864	Surface Treatment	220,000	227,241	-7,241			227,241	
2016	3200-9074	Paupart Gravel	40,000	36,021	3,979		36,021		
2016	3240-9312	Réparations ponts /Bridge repairs	100,000	87,149	12,851	0		87,149	
2016	3240-9073	Ingénierie Ponceaux / Eng. Culvert Butler et Legault	100,000	25,627	74,373	0	25,627		
2016	3260-9872	Fossés-Talus / Ditching-Shoulder maintenance	200,000	200,433	-433	0	200,433		
2016	3260-9287	Ponceaux / Replacement culverts	80,000	13,049	66,951	0	13,049		
2016	3200-9232	Trottoirs / Sidewalk Programm	38,330	38,053	277	0	38,053		
2016	3220-3105	Gestion de projets / Capital Project Management	120,000	58,258	61,742		58,258		
<b>Total routes / Roads</b>			<b>4,370,028</b>	<b>3,757,649</b>	<b>629,216</b>	<b>272,713</b>	<b>2,274,633</b>	<b>1,048,332</b>	<b>161,971</b>

City of / Cité de Clarence-Rockland  
2017 Budget 2017

**Projets en progression/ Works in progress (WIP)**

Année/ Year	Compte/ account	Titre / Title	Budget	Dépense / Expense	Variance	Croissance / Growth	Fonds reserve / Reserve funds	Octrois / Grant	Dettes / Debt
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**Supports** par les taux/ Rate Supported

2015	9300-9298	Sanitaire Morris St	307,767	312,233	-4,465		312,233		
2016	9100-9298	Aqueduc Morris St	92,000	91,289	711		91,289		
<b>Total Supporté par les taux/ Rate Supported</b>			<b>399,767</b>	<b>403,522</b>	<b>-3,754</b>	<b>0</b>	<b>403,522</b>	<b>0</b>	<b>0</b>

<b>Projets à être complétés en 2016 / Projects to be completed in 2016</b>			<b>6,254,831</b>	<b>5,240,241</b>	<b>1,031,427</b>	<b>673,323</b>	<b>3,154,909</b>	<b>1,061,766</b>	<b>350,243</b>
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**C Projets complétés non financés par dette / Projects completed and unfinancial by Debt**

2011	9100-9065	Water tower - Cheney	0	626,000	-626,000				626,000
2011	3200-9965	Stimulus	175,000	102,617	72,383				102,617
2011	3200-9130	Drouin St. - 2011	1,130,000	1,316,734	-186,734				1,316,734
2012	2150-9113	Pumper Truck 2012	450,000	90,000	360,000				90,000
2012	3240-9119	Montee Outaouais Bridge	240,000	236,415	3,585				236,415
2013	3200-9129	Albert St.	1,315,000	644,317	670,683				644,317
2013	2120-9609	Rescue Truck 2013	135,000	63,824	71,176				63,824
2013	3200-9668	Laurier-Rockland Ing/Supervision	200,000	177,245	22,755				177,245
2014	3240-9062	Pont Cheney	1,200,000	1,233,565	-33,565				1,233,565
2014	1220-9171	Ameublement Admin	0	45,146	-45,146				45,146
2014	3200-9864	Traitement de surface	0	224,263	-224,263				224,263
2015	3240-9314	Pont McDougal	250,000	254,442	-4,442				254,442
2015	9315-9483	Égout Laurier	605,000	590,491	14,509				590,491
<b>Total C</b>			<b>5,700,000</b>	<b>5,605,058</b>	<b>94,942</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,605,058</b>

<b>Total A+B+C</b>			<b>30,192,270</b>	<b>13,664,760</b>	<b>16,544,347</b>	<b>1,336,832</b>	<b>4,003,496</b>	<b>1,285,402</b>	<b>7,039,030</b>
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**City of / Cité de Clarence-Rockland**  
**Budget 2017**  
**Budget d'immobilisations 2017/ 2017 Capital Budget**

#	Titre / Title	Total \$	Croissance/ Growth	Fond reserve / Reserve funds	Recreation Reserve/ complexe Reserve	Tax Stabilization	Octroies/ Grant	Dettes/ Debt
<b><u>Services communautaires/ Community Services</u></b>								
1	Centre des arts et de la culture / Culture and art center	20,000	0	0			20,000	0
2	Centre Chamberland / Chamberland center	10,000	0	0			10,000	0
3	Réseau de pistes cyclable / Bike trails network	24,500	22,050		2,450		0	0
4	Parc de Clarence Creek / Clarence Creek Park	50,000	0	0			50,000	0
5	Parc village Morris / Morris Village park	285,000	256,500	0			28,500	0
6	Aréna Jean-Marc Lalonde / Jean-Marc Lalonde Arena	50,000	0	50,000			0	0
7	Hôtel de ville de Clarence Creek / Clarence Creek City Hall	30,000	0	30,000			0	0
8	Abri pour le parc de Bourget / Shelter for the Bourget Park	30,000	0		15,000		15,000	0
9	Abri pour le parc Simon / Shelter for the Simon Park	30,000	0		15,000		15,000	0
10	Parc Dalrymple / Dalrymple Park	20,000	0	0			20,000	0
11	Centre communautaire Clarence Creek Community Center	50,000	0	50,000			0	0
12	Terrain de balle St-Pascal / St-Pascal Ball Diamond	10,000	0		10,000		0	0
12 <sup>x</sup>	Complex Repairs	26,500	0		26,500		0	0
<b>Total Services communautaires/ Community Services</b>		<b>636,000</b>	<b>278,550</b>	<b>130,000</b>	<b>68,950</b>	<b>0</b>	<b>158,500</b>	<b>0</b>
<b><u>Finances / Finances</u></b>								
13	SharePoint deployment	200,000	0	200,000			0	0
14	Geoware - Landfill / Weight scale	26,000	0	26,000			0	0
15	Review of vacant lands contaminated	25,000	0	25,000			0	0
15 <sup>x</sup>	Development of Business case for Industrial Park	25,000	0	25,000			0	0
<b>Total Finances / Finances</b>		<b>276,000</b>	<b>0</b>	<b>276,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Pompiers / Fire</u></b>								
16	Caserne # 1 à Bourget incluant incendies et paramédics / Fire 1 Bourget station fire -paramedic	1,500,000	750,000	0			0	750,000
17	Radios	200,000	0	200,000			0	0
<b>Total pompiers / Fire</b>		<b>1,700,000</b>	<b>750,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>
<b><u>Aménagement du territoire / Planning</u></b>								
18	Embellissement de la Cité / City Beautification	350,000	0	50,000		250,000	50,000	0
<b>Total aménagement du territoire / Planning</b>		<b>350,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>250,000</b>	<b>50,000</b>	<b>0</b>

**City of / Cité de Clarence-Rockland**  
**Budget 2017**  
 Budget d'immobilisations 2017/ 2017 Capital Budget

#	Titre / Title	Total \$	Croissance/ Growth	Fond reserve / Reserve funds	Recreation Reserve/ complexe Reserve	Tax Stabilization	Octroies/ Grant	Dettes/ Debt
	<b>Travaux publics / Public Works</b>							
20	Garage improvement	68,000	0	68,000			0	0
	<b>Total travaux publics / Public Works</b>	<b>68,000</b>	<b>0</b>	<b>68,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Routes / Road</b>							
21	Étude maître du transport / Master Transportation study	100,000	80,000	0			20,000	0
22	Plan maître des services (secteur urbain) / Master servicing plan (Urban Area)	200,000	160,000	40,000			0	0
24	Scratch coat	520,000	0	290,000			230,000	0
25	Traitement surface	500,000	0	0			500,000	0
26	Pont / Bridge Boileau	900,000	0	300,000			100,000	500,000
27	Reconstruction de la route Marquette-Vaudreuil- Lasalle	256,000	0	0			256,000	0
28	Pavage / Paving Bouvier	350,000	0	350,000			0	0
29	St-Jacques Reconstruction	1,731,588	0	0			750,000	981,588
30	Victoria Street <b>Design &amp; Steps</b> reconstruction	200,000	0	200,000			0	0
31	Programme trottoirs / Sidewalk Programm	80,000	0	80,000			0	0
32	Lumières LED / LED Street lights	800,000	0	0			0	800,000
33	Fermer fossé parc Jules Saumure/ Closing ditches at Jules Saumure Park	75,000	0	75,000			0	0
34	Nettoyage des talus et fossés / Ditch and Embankments Cleaning	100,000	0	100,000			0	0
35	Pluvial / Storm Landry CC	50,000	0	0			50,000	0
36	Servitudes fossés Clark / Easement Ditching Clark	100,000	0	0			100,000	0
37	Ponceau / Culvert Forest hill	45,000	0	0			45,000	0
38	Surfaçage du sentier piétonnier / Pedestrian path resurfacing St-Denis	15,000	0	15,000			0	0
	<b>Total routes / Road</b>	<b>6,022,588</b>	<b>240,000</b>	<b>1,450,000</b>	<b>0</b>	<b>0</b>	<b>2,051,000</b>	<b>2,281,588</b>
	<b>Véhicules /Fleet</b>							
39	GMC 5500 4x4 / TC5C044 whit plow 2008	265,000	0	0			0	265,000
40	Souffleur a neige / Blower (resolution 2016-122)	125,000	0	125,000			0	0
41	Tracteur bucket avec tondeuse 8' pour fossés	100,000	0	100,000			0	0
43	Ford Ranger	30,000	0	30,000			0	0
44	Resurfaçuse / Ice resurfacers	100,000	0	100,000			0	0

City of / Cité de Clarence-Rockland  
Budget 2017  
Budget d'immobilisations 2017/ 2017 Capital Budget

#	Titre / Title	Total \$	Croissance/ Growth	Fond reserve / Reserve funds	Recreation Reserve/ complexe Reserve	Tax Stabilization	Octroies/ Grant	Dettes/ Debt
45	Kubota	8,000	0	8,000			0	0
46	Tracteur TYM / TYM Tractor	8,000	0	8,000			0	0
	<b>Total Véhicules /Fleet</b>	<b>636,000</b>	<b>0</b>	<b>371,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>265,000</b>
	<b>Égout sanitaire / Sewer</b>							
47	St-Jacques Reconstruction	371,000	0	0			0	371,000
48	Rue Industrielle changer tuyaux eaux et égouts / Industrielle sanitary spot reconst and watermain decommis	100,000	0	100,000			0	0
49	Mise a jour station #3 / Pumping station #3	50,000	0	50,000			0	0
	<b>Total Égout sanitaire / Sewer</b>	<b>521,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>371,000</b>
	<b>Eau / Water</b>							
50	St-Jacques Reconstruction	361,000	0	361,000			0	0
51	Bouclage aqueduc Bourget et CC	3,263,450	0	0			750,000	2,513,450
	<b>Total Eau / Water</b>	<b>3,624,450</b>	<b>0</b>	<b>361,000</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>2,513,450</b>
	<b>Déchet / Waste</b>							
52	Site d'enfouissement / Landfill Facility	80,000	0	80,000			0	0
53	Projets dépotoir / Landfill projects	60,000	0	60,000			0	0
54	Dépotoir / Landfill Notre Dame	370,000	0	370,000			0	0
	<b>Total Déchet / Waste</b>	<b>510,000</b>	<b>0</b>	<b>510,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total 2017</b>	<b>14,344,038</b>	<b>1,268,550</b>	<b>3,566,000</b>	<b>68,950</b>	<b>250,000</b>	<b>3,009,500</b>	<b>6,181,038</b>